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FINANCIAL TIMES

Opposition revival worries Papandreou, Page 2

EUROPE'S BUSINESS NEWSPAPER

Wednesday October 22 1986

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America	20	Indonesia	3100	Philippines	20
Belgium	10	Italy	350	Portugal	100
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France	100	Korea	150	Singapore	10
Germany	100	Malaysia	150	Sri Lanka	10
Greece	10	Netherlands	150	Taiwan	10
Holland	10	Spain	150	Thailand	10
India	10	Sweden	150	USA	10
Japan	150	Switzerland	150		
UK	10	Turkey	150		
USSR	10				



World news Business summary

UK to cut Olivetti diplomatic chief in Beirut

Britain is withdrawing half its diplomatic staff from Lebanon temporarily for security reasons. Reports from Beirut said the move was linked to the trial in London of Jordanian Nizar Hindawi on charges of plotting to blow up an Israeli airliner. In Beirut, an American was reported kidnapped by a group calling itself the Revolutionary Justice Organisation. Page 6

Machel death riot

Thousands of youths rioted in Harare, Zimbabwe, over the death of Mozambique President Samora Machel. They caused extensive damage to the offices of South African Airways and Air Malawi and stoned the Malawian, South African and US embassies. Shadowy past of Mozambique rebels. Page 6

Amal holds Israeli

The Shia Muslim Amal movement confirmed it was holding an Israeli airman who bailed out during an air raid on south Lebanon last Thursday. Page 6

Manila peace effort

Attempts by the Philippine vice president and the armed forces chief to mend a rift in the cabinet have created a possible way out of a looming government crisis. Page 6

Key Irish vote

The first of two votes which could bring down Dr Garret FitzGerald's Fine Gael-Labour coalition will be held today when the Irish parliament resumes after the summer recess. Page 3

Swedish truce ends

Thousands of Swedish local government workers ended a three-day truce and went back on strike after talks failed to resolve a public sector pay dispute. Page 3

Thatcher to US

British Prime Minister Margaret Thatcher will make a brief visit to the US on November 15 to discuss the international scene with President Reagan following the Reykjavik summit. Page 2

BBC libel payment

The British Broadcasting Corporation agreed to pay libel damages and legal costs totalling £280,000 (£400,000) to two Conservative members of parliament accused in the current affairs programme Panorama of having links with far-right groups. Page 13

IRA suspect held

Alleged Irish Republican Army gunman William Quinn was flown from the US to Britain and charged with murdering a London policeman after losing a five-year battle to avoid extradition. Dutch ruling. Page 2

Polish penalties cut

Poland said that lower courts could deal with some political offences, including illegal protests and publishing, which would mean lesser penalties. Page 2

Kampuchea appeal

West European and South-East Asian nations meeting in Jakarta urged the Soviet Union to withdraw its forces from Afghanistan and to influence Vietnam to pull out of Kampuchea. Page 6

Queen backs accord

Queen Elizabeth received a lavish welcome to Hong Kong and gave her support to a Sino-British accord that hands the British colony back to China in 1997. Trade encouraged. Page 4

Indian spectacular

Some 30,000 Indian screen stars and film industry workers jammed the streets of Bombay, drawing thousands of spectators, in a protest against a new tax on film making.

US expulsions raise stake in superpower spy row

BY LIONEL BARBER IN WASHINGTON AND PATRICK COCKBURN IN MOSCOW

THE STAKES in the spying row between the US and the Soviet Union were dramatically raised yesterday when the US expelled 55 more Soviet diplomats.

The Soviet Union had earlier called for an end to the two-month-old expulsions and arrests row but strongly hinted that it might retaliate against any further expulsions of Soviet diplomats by the US.

The latest US move followed Moscow's weekend expulsion of five US diplomats and appeared as a direct snub to the Soviets request to cool the row.

The US action has revived the underlying tensions in the Soviet-US relationship and would appear to belie recent claims that they are close to a sweeping deal to reduce nuclear weapons.

The State Department, announcing the latest expulsions, said that five Soviets - four from the embassy in Washington and one from the Soviet consulate in San Francisco - had been ordered to leave by the weekend in response to Moscow's move.

Mr Charles Redman, the chief spokesman said that the 50 other diplomatic and consular personnel had been told to leave by November 1. This would bring the Soviet embassy and consular employees in the US to the same comparable level as representatives in Moscow and Leningrad.

Mr Redman said: "In taking the steps outlined the US has corrected a long standing imbalance in our relationship."

Mr Gennady Gerasimov, the Soviet foreign ministry spokesman had said before the news of the latest US expulsions, that it was time to "draw a thick line" under tit-for-tat expulsions.

Indicating however, there could be yet more retaliation he emphasised that Moscow had responded to the expulsion of 25 of its diplomats from the UN headquarters in New York by expelling only five US diplomats from Moscow. He strongly implied the number could have been higher.

Until yesterday's move, US officials had appeared to be reluctant to escalate the spying row which was triggered last August by the arrest on espionage charges of a Soviet scientist based at the United Nations.

President Reagan and his advisers have been stressing that there is a good chance of an arms deal with the Soviets, covering deep cuts in each superpower's strategic weapons arsenals.

President Reagan, referring to the Reykjavik meeting, said yesterday there was "ample reason for optimism" on arms talks. But the US move could seriously disrupt relations if the Soviets made good their threat to retaliate further.

US officials have however drawn a distinction between the arms talks and the spying row.

US officials have made clear their concern in recent months over Soviet spying, particularly in the area of high technology. The Senate has introduced legislation aimed at cutting the number of Soviet Diplomats, arguing that it is cheaper to throw out spies than hand over more funds to an already overstretched FBI.

Earlier this year, the US told the Soviet Union that it wanted a 40 per cent cut in its personnel at the United Nations to around 170 by April 1988. Officials have also drawn a distinction between Soviet representation at the UN and its embassy in Washington.

According to the new equal ceilings laid down by the US, the combined bilateral missions will have 235 slots for their embassies and 26 for their consulates general. The US consulate is in Leningrad.

The State Department refused to comment on suggestion from intelligence sources in Capitol Hill that the US would be relaxed about further reductions to the bilateral missions to a total figure of around 200.

The US said it regretted the Soviet expulsions last weekend but said that its latest action had corrected a long-standing imbalance in its relationship.

Moscow may now reverse its policy of portraying the Reykjavik summit as a partial success and take yesterday's expulsions by the US as a sign that President Reagan's Administration is not prepared to reach any agreements with the Soviet Union.

Some Soviet foreign policy makers have always argued that President Reagan and his Administration are committed to an anti-communist ideology which makes it impossible for them to reach an understanding with the Soviet Union.

Judging from the Soviet reaction to the expulsion of 31 Soviet officials and journalists from Britain last year, when exactly the same number of British were expelled from Moscow, Mr Gorbachev will now respond in kind and expel a similar number of US diplomats.

UK support for arms control, Page 15

LONDON: Equities were sluggish but gains were firm and the FT Ordinary index ended 0.8 higher at 1,265.20. Page 42

TOKYO: Prices fell sharply and the Nikkei average closed 317.80 lower at 18,205.77. Page 39

TIN SPOT price on the European free market climbed to £4,000-£4,050 per tonne, breaking the £4,000 mark for the first time in seven months. Page 24

DOLLAR closed in New York at DM 1.9445; SFr 1.6285; FFf 6.4690 and Y155.075. It rose in London to DM 1.0890 (DM 1.0870); FFf 6.5100 (FFf 6.5075); SFr 2.3400 (SFr 2.3325), and Y222.75 (Y221.50). The pound's exchange rate index rose 0.3 to 67.8. Page 35

STENSLING closed in New York at \$1.433. It rose in London to £1.6265 (£1.6200); DM 2.8550 (DM 2.8425); FFf 9.3525 (FFf 9.3100); SFr 2.3400 (SFr 2.3325), and Y222.75 (Y221.50). The pound's exchange rate index rose 0.3 to 67.8. Page 35

GOLD fell £1.25 to \$252.25 on the London bullion market. It also fell in Zurich to \$295.05 from \$295.25. In New York, the December Comex settlement was \$427.80. Page 34

ISRAELI Treasury warned that severe budgetary constraints next year were likely to dash the incoming Shamir Government's hopes of renewed economic growth and tax cuts. Page 6

US SPECIAL steel companies have filed an anti-dumping petition against two Swedish special steel producers in a rapidly developing dispute over Swedish steel exports to the US. Page 4

BOUYGUES, leading French construction and civil engineering group, has acquired control for about FFf 300m (\$40m) of one of the leading department stores in Paris, Aux Trois Quartiers. Page 19

XEROX, US reprographics group, returned to profit in the third quarter helped by buoyant financial services operations. Page 19

CERUS, Carlos De Benedetti's French holding group, and Pechelbrom, holding group of the French Group Worms, have lifted their stakes in Presses de la Cité, second largest French publishing group, to nearly 20 per cent. Page 20

GENERAL MOTORS Holden, the troubled Australian motor manufacturer, is to be bailed out by its US parent. Under the deal it is to be split into two divisions from December. Page 20

C. H. BEAZER (Holdings), leading UK housebuilder and property developer, revealed a 97 per cent rise in profits in 1985-86. Lex Page 18; Details, Page 24

LINDE, West German engineering and industrial gases company, expects turnover to rise 10 per cent this year and remains optimistic over profits. Page 19

IBM joins retreat of US business from South Africa

BY TERRY DODSWORTH IN NEW YORK

IBM, the world's largest computer manufacturer, is selling its South African subsidiary in a move which marks the culmination of the group's steadily increasing disenchantment with the economic and political situation in the country.

The IBM decision comes only a day after a similar announcement by General Motors (GM), the US motor group, and is bound to give further impetus to the accelerating withdrawal of US companies from South Africa.

GM, which employs 3,058 in South Africa, is the largest US corporation in terms of sales, generating worldwide revenues of \$90bn last year. IBM, with 1,800 South African employees, has the largest market capitalisation, standing yesterday at \$74.5bn.

"I think that many more US companies will be tempted to withdraw from South Africa under the cover of these two large corporations," said Mr William Howard, a minister with the Reform Church of America, and one of the early American anti-apartheid campaigners.

IBM did not give precise details of its withdrawal arrangements yesterday, but said that the "newly independent company" would fulfil the group's South African contractual responsibilities - an apparent reference to the continuing requirement for servicing its computers.

The new organisation, it added, would be headed by Mr Jack Clarke, currently general manager of IBM South Africa. It would market products parts and services from IBM, and "may represent other suppliers as well." No indication of how the purchase of the subsidiary would be financed was given by the US group.

Mr John Akers, chairman of IBM, pinned the blame for the withdrawal firmly on the "deteriorating political and economic situation in South Africa," making no reference to the intense pressure that has been exerted for divestment by anti-apartheid groups in the US.

The company had consistently maintained that it would remain in South Africa as long as it could achieve an economically sound business and contribute to peaceful change, he said.

"By taking this step now, before our freedom of action is further limited, we can best carry out our responsibilities to our employees and our customers in South Africa."

Some anti-apartheid groups, while applauding IBM's decision, questioned the extent of the change that was taking place in the South African subsidiary. There is a widespread belief that IBM, and some other US companies that have recently sold their assets in South Africa have to some extent made cosmetic alterations that will allow them to carry on business much as before.

IBM will apparently continue to sell its current range of computers in South Africa, where it is the dominant supplier, despite gains by Japanese companies recently. The products sold in South Africa are mainly exported from Western Europe, with smaller computers coming from the UK and the larger mainframes from France.

According to the Africa Fund, a leading anti-apartheid body in New York, IBM's sales in South Africa last year amounted to \$180m - down from \$238m in 1984 - giving it a 20 per cent market share. The US group, however, is believed to have a much larger hold over the market for large mainframe computers.

The South African business community last night expressed regret at IBM's move, and feared that the republic would inevitably fall behind in computer technology. Johannesburg businessmen were especially concerned by the fact that IBM had only given firm guarantees to supply its products for three years, and spare parts for five.

Continued on Page 18
Background and analysis, Page 6

Gulf Resources in £750m bid

BY MARTIN DICKSON AND CLAY HARRIS IN LONDON

A £750m (\$1,072.5m) takeover bid was launched yesterday for Imperial Continental Gas Association - owner of the Colar Gas business - by Gulf Resources, a much smaller US energy company in which British businessman David and Frederick Barclay have the main shareholding.

Gulf Resources has a market capitalisation of only about \$130m. An important feature of the bid is the high level of borrowing - \$370m - it has organised to fund the deal through a syndicate of UK and international banks, led by Standard Chartered.

IC Gas, advised by Morgan Grenfell, said last night that the terms of the unsolicited offer did not "fairly reflect the value of IC Gas's assets and potential." It urged shareholders not to sell their shares in the market.

The Barclay brothers are among Britain's most secretive businessmen, running a privately-owned group, Ellerman Lines, which includes large hotel and

brewing interests. Ellerman's shipping interests were sold in a management buy-out late last year.

They hold a 34 per cent interest in Gulf, which is quoted on the New York Stock Exchange, and in effect have management control over the group.

Gulf, which is advised by Charterhouse Bank, revealed that it and its allies had already built up a 10.6 per cent stake in IC Gas - including a small quantity of shares it acquired yesterday morning when it made a market raid, offering to buy the company's shares at 530p. That was the price at which it launched its bid yesterday afternoon, with a loan note alternative.

However, shares in IC Gas, which have risen from 380p in May on bid speculation, soared further yesterday afternoon to close at 530p, up 30p on the day.

City of London analysts said this reflected hopes that the Gulf bid might flush out a higher offer from another company, notably Petrofina, the Belgian energy group in which IC Gas holds a 7.2 per cent stake.

But Petrofina said last night in Brussels: "We do not intend to make a bid against one of our shareholders."

In addition to Colar - Britain's major distributor of propane and butane - IC Gas has an extensive portfolio of shares in Belgian companies, many of them utilities, and has a 56.8 per cent holding in Century Power and Light, a UK oil and gas company with interests in several North Sea blocks. It also has onshore oil and gas interests in the US.

Gulf said yesterday that it would dispose of the Belgian portfolio, which is estimated to be worth around £25m - about half of IC Gas's net assets.

Gulf has to repay a "substantial" part of the bank loans backing the bid within nine months, and it said yesterday that the sum involved was slightly less than the value of the Belgian portfolio.
Lex, Page 18

Opec close to agreement on output quotas

BY RICHARD JOHNS IN GENEVA

THE ORGANISATION of Petroleum Exporting Countries was last night close to agreement on extending its interim pact on output control and sharing in a revised - and bitterly contested - form until the end of the year.

The accord in prospect would go a long way towards satisfying Kuwait's demand, opposed by a clear majority of members, for a 10 per cent increase in its 999,000 barrels-a-day (b/d) quota.

It would give the Gulf state an extra 20,000 b/d in November and 79,000 b/d in December, allowing it a permitted output in the last months of the year of nearly 1m b/d.

The complicated mathematical formula emerging from intensive discussions on the 18th day of the conference proposed that Saudi Arabia and the United Arab Emirates would contribute part of their increased entitlements to Kuwait's share.

The compromise was not made any more palatable to poorer producers of the group by the fact that the UAE is known still to be flagrantly violating its production quota.

Approval of an extra 40,000 b/d for Ecuador and 25,000 b/d for Gabon was also part of a package which was awaiting approval by a full ministerial session. But Qatar was understood to be hankering at the 10,000 b/d increase it was offered

and insisting on an extra allocation of at least 20,000 b/d.

The provisional agreement also aimed to limit the increase in collective output to an average of 200,000 b/d for the rest of the year. The Opec ceiling notionally in force and actually observed in September, largely because of constraints on Iran's exports as a result of Iraqi military pressure, is about 16.8m b/d under the interim pact which expires at the end of this month.

After satisfying the demands of four member states, the remainder of the overall increase would be shared by the other members in line with the proportions originally set for production sharing in March 1983 and followed under the interim accord.

The ceiling is a notional one because of the impossibility of saying exactly how much Iraq, which was exempted from the arrangement, can actually export. In practice it should be regarded as over 17m b/d now that Saudi Arabia and Kuwait have made it clear that they regard the 300,000 b/d of crude produced by them - mainly from their shared neutral zone as "war relief" or a form of aid to Iraq to sustain it in its conflict with Iran - as part of Iraq's quota.

The likely outcome looked to be a convincing victory for the oil and financial muscle of Saudi Arabia and Kuwait clinched by the implied

Continued on Page 18

Block on foreigners taking big BA stake

By Michael Dome and Richard Tomlins in London

OVERSEAS shareholders are to be prevented from building up substantial stakes in British Airways after its privatisation by special provisions which will be written into the company's constitution, it was announced yesterday.

The measures will give Mr John Moore, the Transport Secretary's draconian powers to stop foreigners from buying shares, to disenfranchise them or to compel them to sell all or part of their stakes in the marketplace.

The aim of the provision will be to prevent foreign ownership of British Airways from reaching levels which would jeopardise its status as a flag carrier for Britain on international routes.

Current air services agreements between governments require their national flag carriers to be substantially owned and effectively controlled by residents of the nations concerned.

The definition of "substantially" in this context has yet been put to the test, but British Airways indicated yesterday that foreign ownership of its shares would have to reach at least 25 per cent before alarm bells began to ring.

The company said the powers would only be used as a last resort, but were necessary to ensure its viability and would be in the interests of the majority of shareholders.

The measures were announced yesterday along with other preliminary

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EUROPEAN NEWS

The right wing's hopes have revived after last week's municipal elections, Andriana Ierodiaconou writes

Opposition gives Papandreou cause for worry

"WE HAD begun to believe that the law of gravity didn't apply to Papandreou—that he remained popular, no matter what he did. Now we are greatly relieved."

"Things are developing normally after all," one member of the conservative opposition remarked in the aftermath of the Greek municipal elections this week.

The discovery, based on the election results, that Dr Andreas Papandreou and his governing Pan-Hellenic Socialist Movement (Paseok) are subject to the laws of political physics after all, came as a surprise to most observers.

Until the first round of voting for mayors and city councils around the country two Sundays ago, the popular wisdom was that Paseok still topped the political league tables, if only by default.

Though voters were clearly not enamoured of many of the Government's policies, particularly the economic austerity programme introduced in the wake of Paseok's second general election victory in succession in June 1985, it was felt that the conservative and Communist opposition both failed to demonstrate to provide a convincing alternative that Paseok remained the only political game in town.

As it was, voters took the opportunity to deliver a message of profound disaffection with the Government, which has been left with two matters to

ponder between now and the next general election, normally due in June 1989.

One is the sharp drop in Paseok's popularity in the towns and the countryside in favour of both the conservative New Democracy Party (ND) and the pro-Moscow Communist Party of Greece (KKE).

The failure to operate a tactical alliance between Paseok and the Communists allowed the Conservatives to wrest control of the three most important cities of Athens, Piraeus and Salonika from the Socialists—the first time in Greece's political history that all three cities have had right-wing mayors.

The second fact is perhaps the most worrying for Dr Papandreou. It was the tactical support of Communist voters, responding to Paseok's appeal to block a return of the right to power, that helped the Socialists win the 1985 elections with a surprise 46 per cent of the vote—a remarkably small erosion of just 2 per cent relative to their first-ever victory in 1981.

This mechanism failed to operate in the second round of the municipal elections in which Paseok candidates were pitted against ND challengers in the three main cities, with the KKE and the small Euro-Communist Party (KKEs) holding the balance of votes, for two reasons.

The first was the deliberate decision by the KKE to in-



Mr Andreas Papandreou

they were pitted against the right, to obey the party line.

Instead most preferred to cast blank or invalid ballots or in some cases even to back conservative candidates in what Paseok later castigated as an "unholy alliance."

The voting pattern was interpreted as a symptom of Communists' alienation—shared by the radical left-wing of Paseok—with the Government's economic austerity policy, which includes a virtual freeze on wages and salaries, as well as a conservative turn in foreign policy including concerted efforts to improve relations with the US.

The Socialists can comfort themselves with the knowledge that Dr Papandreou is a consummate tactician, who has a good two and a half years in which to try to reverse the municipal election trends, before the next general election battle.

The Prime Minister will be working against other limitations, however. As regards the economy, the constraints of Greece's \$17bn (£11.5bn) foreign debt do not really allow for a return to the recklessly expansionary policies of Paseok's first term in office.

In foreign policy, the Prime Minister can court the radical left by stepping up the anti-nuclear peace initiative.

The key issue of the future of the four American military

A CAR BOMB exploded in Athens early yesterday killing the driver and causing damage to nearby cars a few hours after a time-bomb blasted a police station in the centre of the city, police said, Reuter reports.

The charred remains of the driver were pulled out of the wreckage of the car, which blew up in the eastern Athens suburb of Nea Smirni, they added.

Police could not say if the driver was a man or woman but had established that the vehicle belonged to a hire firm. No one immediately claimed responsibility for the blasts.

Both technocrats and former cabinet ministers, both young by the standards of Greek political life, and above all both determined to avoid the divisive language of left- and right-wing politics which dates back to the bitter 1945-49 civil war, and which Paseok has used to advantage, they are the acceptable face of the Greek right.

It is the only possible face with which New Democracy can hope to prove that the municipal elections were more than a coincidence, and that Paseok, like Newton's apple, must inevitably fall.

demoralised after two general election defeats in a row at the hands of Paseok, it served merely as the setting for the hatching of Byzantine plots against Mr Constantine Mitsotakis, the party's leader and the scapegoat for its plight.

Now Mr Mitsotakis' position is acknowledged to be secure by even his most ardent opponents and it is taken for granted that he will be the man to lead the party to the next general elections.

The party still has to come up with a coherent programme. Its image, however, stands to benefit immeasurably from the rise to prominence through the municipal elections of two leading members of New Democracy's younger guard—Mr Mihailides Evert as Mayor of Athens, and Mr Andriana Ierodiaconou as Mayor of Piraeus.

The most important limitation, however, might turn out to be psychological. Until 10 days ago, the Socialists were the acknowledged winners and conservatives acknowledged losers in the Greek political arena. The shock of the municipal election results has now turned the tables dramatically.

On the eve of the municipal vote, New Democracy was a party in shambles. Lacking a coherent policy programme,

French schools, trains worst hit in one-day strike

BY DAVID HOUSEGO IN PARIS

STATE SCHOOLS and rail services in France were worst hit by the one-day strike over pay and employment called yesterday by trades unions representing public employees.

In the Paris area, two-thirds of primary school teachers failed to turn up for classes and just over 40 per cent of secondary teachers.

Mr Jacques Pommatou, the secretary of the Fen, the main teachers' union, claimed that it was the most widely-followed strike in 10 years and that across the country, 90-95 per cent of teachers had stayed away.

Rail traffic was also badly disrupted with only one in six trains running in the Paris suburbs and one in four on the main lines.

The Paris underground and bus service, however, ran much as usual, and though electric power capacity was reduced there were relatively few cuts.

The strike—the first major labour conflict since Mr Jacques Chirac's conservative administration came to power in March—coincided with a partial agreement between the labour unions and employers over the once-explosive issue of redundancy terms.

The agreement, along with the mixed response to the strike, suggested that in spite

of some specific areas of tension, the Government can still count on a further period of labour calm.

The private sector—which overall has been worse hit by redundancies—but where there has been less of a squeeze on wages—was not affected by yesterday's action.

The negotiations over redundancy terms followed the Government's decision in the summer to abolish the requirement that employers could not dismiss labour without prior approval of the labour inspectorate.

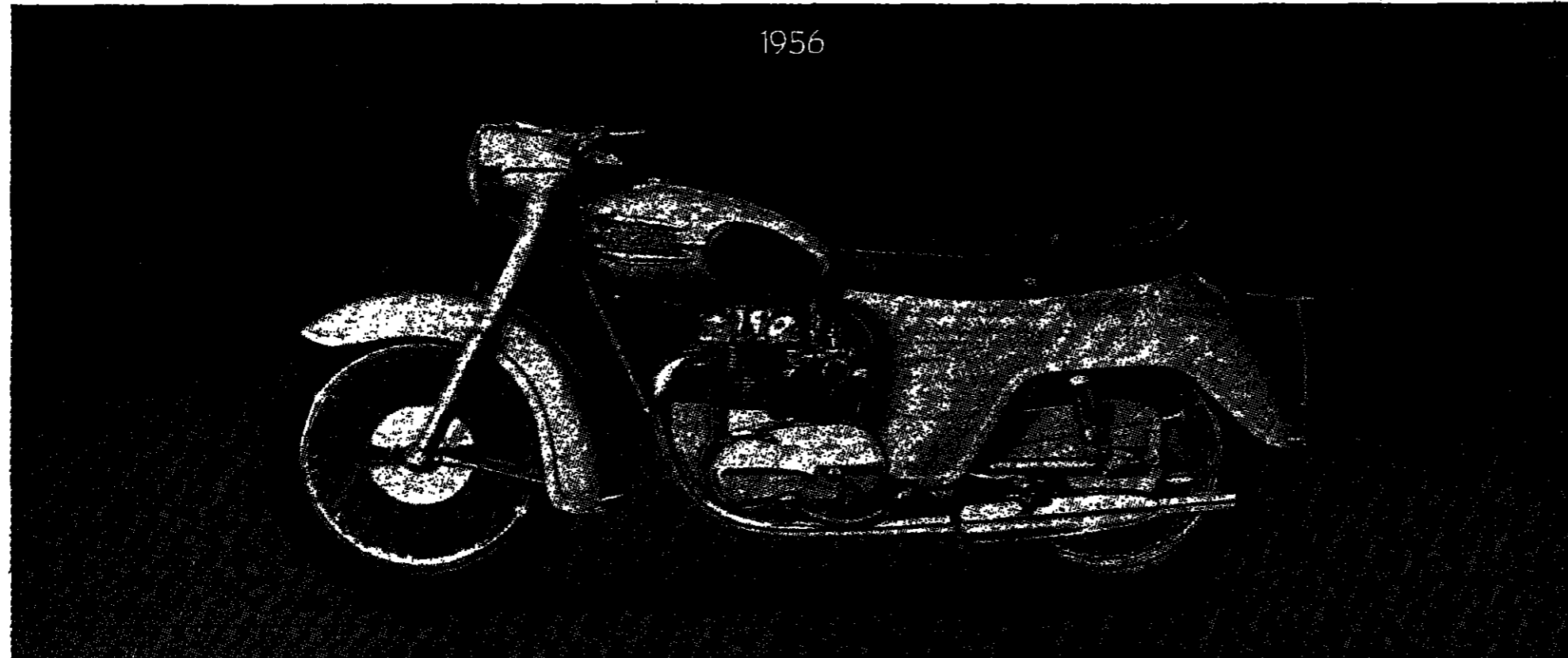
The move was made to increase flexibility in the labour market, and thus create more jobs.

But the Government warned at the time that unless unions and employers were able to agree fresh regulations governing redundancies, it would impose these itself by legislation.

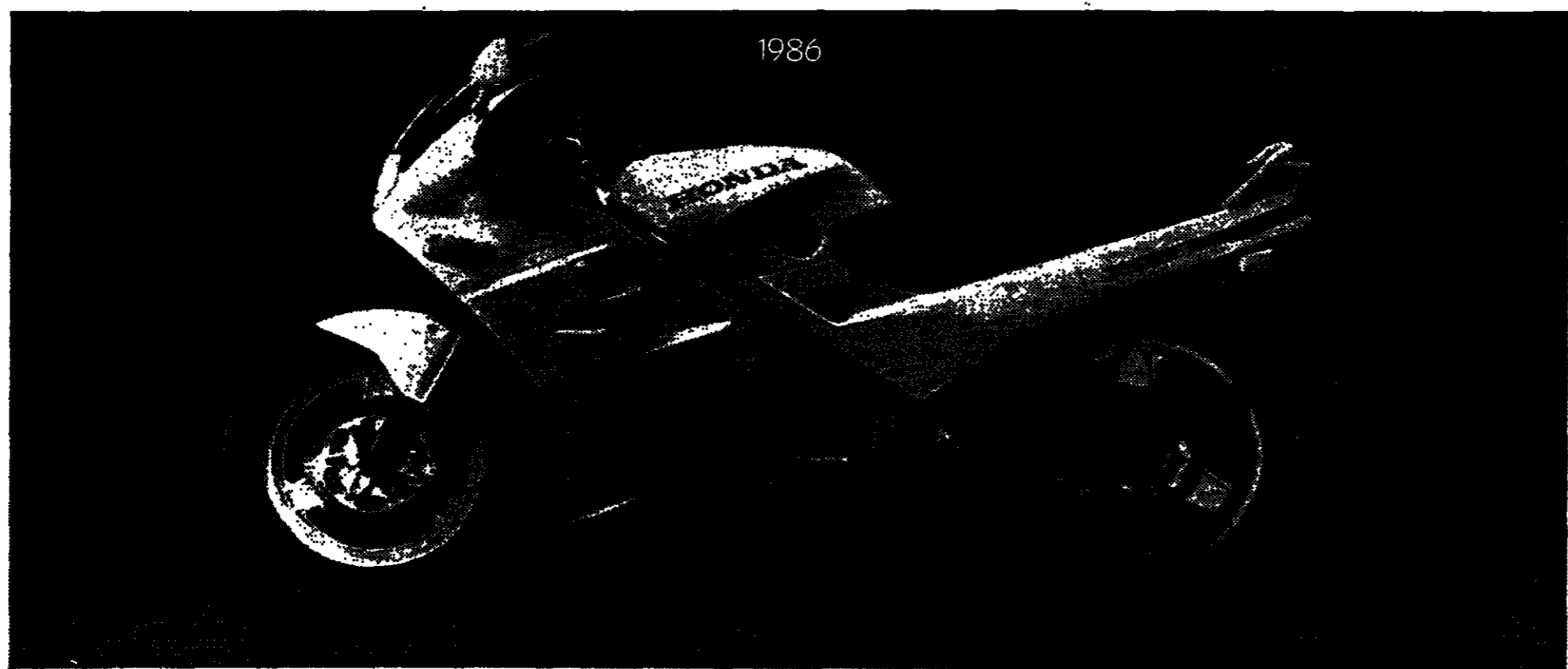
Under yesterday's partial agreement, existing provisions in larger companies that give redundant workers five months' retraining at 70 per cent of their former salary, were extended to smaller companies.

At the same time, the labour inspectorate will be allowed to delay redundancies for 14-30 days to ensure that employees have been properly consulted and redundancy terms presented.

Is letting the Japanese into the City another triumph for Britain?



1956



1986

The Japanese maintain there are no plans for a sumo sized invasion of the square mile immediately following the Big Bang.

But are their intentions quite as honourable as they might be?

Is Mr Tonomura and his multi-billion pound stockbroking firm Nomura waiting in the wings to do to the stock-market what Honda did to the British

motorcycle industry? (You do remember the British motorcycle industry?)

Are the less inscrutable but just as powerful Americans waiting to do the same thing?

We'll be asking the big noises in the City these and other questions in 'The Big Bang' tonight at 9pm. Watch it and decide for yourself who's taking who for a ride.

'The Big Bang' Tonight at 9.00 pm.



Warsaw to scale down punishment for dissidents

BY CHRISTOPHER BOBINSKI IN WARSAW

POLITICAL opponents of the Polish government can in future expect to be tried by low-level misdemeanour courts and subjected to fines and short spells in prison, according to legal changes now awaiting approval from parliament.

Until now, most political offences have been tried by the criminal courts which have more often than not imposed longer prison sentences, thus boosting the political prisoner population.

Now, following last month's amnesty for political detainees, the authorities are keen to avoid a rapid filling up of the prisons, but need the means to contain political dissent.

These means, it appears, will be fines on Solidarity activists and short prison terms aimed to brain the movement financially while keeping the political figures low enough to avoid protests at home and abroad.

Mr Jerzy Urban, the government spokesman, yesterday con-

firmed that even membership of an illegal organisation, until now a criminal offence, will be shifted to the jurisdiction of the lower courts.

Yesterday, he also warned of a possible stiffening of official policies if independent-minded moderates continue to refuse to work with Gen Wojciech Jaruzelski, the military leader.

Mr Urban's statement came after a meeting last week between officials and senior Roman Catholics such as Mr Jerzy Turowicz, the editor of a church weekly published in Cracow, on participation in an official advisory council suggested by the General at the party congress last July.

Mr Urban's tone and his continued criticism of last week's appeal by Mr Turowicz, Mr Lech Watala, the former leader of Solidarity, and others for a lifting of US sanctions would suggest that little progress on membership was made at the meeting.

IRA men can be extradited, Dutch rule

By Laura Rasm in Amsterdam

THE DUTCH Supreme Court ruled yesterday that two men, said to be fugitive members of the Irish Republican Army, can be extradited to the UK to face charges for their alleged role in the 1983 escape of 38 inmates from Belfast's Maze Prison.

The final decision on whether Mr Gerard Kelly and Mr Brendan McFarlane will be extradited, however, rests with the Under-Secretary of Justice, Mrs Virginia Korte.

If Mr Kelly and Mr McFarlane were turned over to the British authorities, it apparently would be the first time that a West European country has extradited alleged IRA members to the UK.

Norwegian industry profits set to fall

By Our Oslo Correspondent

PROFITS IN Norwegian industry in 1986 will drop to half of what they were in 1985, according to a study carried out by the Federation of Norwegian Industry. Costs increased between 3 and 3.5 per cent more than earnings this year.

The federation has calculated that total costs in industry will increase 5.5-6 per cent this year. These figures are based on an estimated 8 per cent rise in wage costs, 1 per cent reduction in the number of man hours, and a 3 per cent increase in what is referred to as other costs.

At the same time, the Norwegian industry's revenues as a whole will only increase 1.5 per cent from 1985 to 1986.

Research spending plan creates rift in EEC

BY QUENTIN PEEL AND WILLIAM DAWKINS IN LUXEMBOURG

AMBITIOUS plans for the next phase of EEC research co-operation, costing Ecu 7.7bn (\$7.8bn) over five years, yesterday left the member states deeply divided.

Britain, France and West Germany joined forces against their nine Community partners in an effort to cut both the cost and scope of the plans put forward by the European Commission. The smaller member states were equally determined to keep them intact.

The clash over research spending came to a head at the meeting of Research Ministers in Luxembourg, called to decide on the overall "framework programme" for EEC co-operation in new scientific ventures. Key areas include information technology, nuclear fusion, advanced telecommunications, biotechnology, and the application of advanced technologies to manufacturing.

Now Mr Geoffrey Patten, the UK Minister for Information Technology and council chairman, must attempt to reconcile the opposing positions before the next meeting on December 9.

He insisted after the meeting that some progress had been made, while admitting: "There is still some way to go in finalising national positions (on financing the programme) and in reconciling them."

Mr Karl-Heinz Narjes, the European Commissioner responsible, argued in the meeting in defence of the programme. He said it had already been cut by the Commission from the original Ecu 10.35bn proposal to the current figure.

Of the four major industrial powers in the Community, only Italy was prepared to back the Commission plans, arguing that any further cut in spending would be unacceptable.

FINANCIAL TIMES
 Published by The Financial Times (Europe) Ltd., Frankfurt Branch, represented by E. Hugo Frankfort/Main, and the Board of Directors, F. Barlow, R.A.F. McClean, G.T.S. Damer, M.C. Gorman, D.E.P. Palmer, London.
 Printer: Frankfurt-Subsidiary-Druckerei-GmbH, Frankfurt/Main.
 Responsible editor: R.A. Harper, Frankfurt/Main. Gulliststrasse 54, 6059 Frankfurt am Main 1, G.
FINANCIAL TIMES, 1986
 The Financial Times Ltd. 1986
 1986/40, published daily except Sundays and holidays. U.S. subscription rates \$385.00 per annum. Second class postage paid at New York, N.Y., and at additional mailing offices. POSTMASTER: send address changes to FINANCIAL TIMES, 14 East 57th Street, New York, N.Y. 10022.

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EUROPEAN NEWS

Soviet economy on target for this year

By Patrick Cockburn in Moscow

THE SOVIET economy is on target for this year, but is likely to see a precipitous drop in foreign trade with Western countries, according to figures for the first nine months of the year.

National income rose by 3.7 per cent compared to a Plan target of 3.5 per cent, productivity in industry by 4.5 per cent and industrial output by 5.2 per cent compared with September last year, according to more-than-usually-detailed figures on the economy published in the Communist Party daily Pravda.

Total foreign trade is only 91 per cent of last year's figure and most of the 9 per cent fall is likely to be accounted for by the drop in oil prices and imports from developing and Western countries.

Soviet energy planning during this Five Year Plan — has been slowed up. Consumption of alcohol is down by 38 per cent, according to the figures which is in keeping with Mr Gorbachev's campaign against drunkenness.

Figures for national income are not directly comparable with previous months because of statistical changes. A rise in national income of 4.3 per cent is only 3.7 per cent, going by the previous definition of national income employed.

This may indicate a desire to show that improved economic management during Mr Gorbachev's first calendar year in office is showing results, but more statistics are also being made available.

These include grain production for the past five years which had previously been considered a state secret.

The daily Izvestia commented that in some industries such as cars and robots, high output did not mean that goods were in practice ready for use.

The improved economic results have been achieved almost entirely by traditional methods of management and not as a result of reforms introduced by Mr Gorbachev, most of which have yet to be applied.

W. German union manager freed

By Peter Bruce in Bonn

MR ALFONS LAPPAS, the top West German trade union manager arrested on Sunday for refusing to talk to a Bundestag Commission about the controversial sale of the giant Neue Heimat property group, was set free yesterday, if only temporarily.

A court in Bonn decided to allow Mr Lappas, who is chairman of the union-owned holding company, the BGAG, to go free while it tries to establish whether his new reasons for not testifying are good enough to avoid further detention.

Mr Lappas, 57, appears to have told the court during a hearing yesterday that he is involved in legal proceedings in Cologne which render discussion about Neue Heimat impossible.

Mr Lappas, whose arrest has set off a sharp row between the unions and the Government, has been told not to leave the country.

Spokesmen for Mr Lappas were giving the impression yesterday that he would continue to refuse to testify, although the BGAG controlled Neue Heimat.

Government MPs on the investigating committee expressed their disappointment that the testimony, which remains legally enforceable.

AMERICAN NEWS

Nicaragua puts the US on trial

By Peter Ford in Managua

EUGENE HASENFUS, the US airman captured in Nicaragua, is not the only defendant at his trial which opened in Managua on Monday. Nicaragua's Justice Minister, Mr Rodrigo Reyes, made clear in his presentation of the charges. The other is the US Government.

Mr Hasenfus was charged with terrorism, criminal association and violation of the public order law — crimes that carry a maximum 30-year jail sentence.

But the prisoner appeared only a minor character in Mr Reyes' formal charges, which treated him as merely the latest player in a long history of US aggression against Nicaragua.

Mr Hasenfus was captured on October 5 after the aeroplane in which he had been flying weapons to the US-backed Contra rebels was shot down over southern Nicaragua.

The charge sheet, read first in Spanish by Popular Anti-Somocista Tribunal (TPA) president Renaldo Monterrey, and then in English by a court-appointed interpreter, ran through the history of US-Nicaraguan relations since American filibuster William Walker proclaimed himself president of this Central American republic in 1856.

The charges referred to repeated US military occupation of Nicaragua, to the Contra war against Managua, which Mr Reyes said had killed four times as many people as the Northern Ireland conflict, and to numerous international treaties which he said Washington had violated.

"This is a historic trial," Mr Reyes said. "It is not just the trial of Hasenfus, it is the trial of the United States Administration."

"Hasenfus is a victim of that administration," he added.

"This is not the place to judge the Reagan administration," complained Sotelo Borgen, the American's defence lawyer, opposition member of the national assembly. The trial was taking on "political and propaganda characteristics," he said.

Mr Hasenfus is expected to plead to the charges today, when both prosecution and defence will begin calling witnesses and presenting evidence.

the summit arms control talks. Mr Gorbachev reported pressed President Reagan to agree to an even tighter restrictions on SDI than those permitted under the narrow interpretation of the ABM Treaty — something the President refused to countenance. Senior US officials have said that in the summit talks the US had in mind the broad view of the treaty.

Chancellor Kohl's comments on SDI are significant since US officials have made it clear that the question of permissible research for the SDI programme was the major stumbling block which led to the breakdown of

Allies were not adequately consulted on the talks. The Chancellor was said to have expressed his thanks for the consultative process surrounding the summit meeting and stressed that he was not critical of the US positions in the talks.

He appears to have sought, too, to smooth over charges from Western Europe that the



Eugene Hasenfus: minor character

US plan to tax imports divides oil producers

By Joseph Mann in Caracas

LATIN AMERICAN oil exporting countries appear to be divided over a controversial US toxic waste clean-up bill which places a tax on imported oil from January next year.

President Jaime Lusinchi of Venezuela issued a communique yesterday calling the new US petroleum tax "unacceptable protectionist practice." He warned that if this precedent was followed by more levies on imported oil the terms of international trade will "deteriorate even more." His Foreign Minister, Mr Simon Alberto Consalvi, said that if Venezuela's export revenues were weakened by such measures its ability to repay its foreign debt would also be affected.

Other oil exporting countries, however, played down concerns about the tax, and said they expected to be exempted. The toxic waste measure calls for higher taxes in several areas to finance a \$9bn national clean-up programme. Starting next year, oil produced in the US will carry a \$0.082-per-barrel tax while imported oil will carry a levy of \$0.117 per barrel. Venezuela has been trying to form a front among regional oil exporters — including Mexico, Ecuador and Trinidad — to oppose the US initiative.

Strikes break out again in Swedish public sector

By Sara Webb, Stockholm Correspondent

STRIKES broke out again in the Swedish public sector yesterday following the breakdown in negotiations between KTK, one of the white-collar union confederations, and the employers.

The public sector strike, which started three weeks ago, had been lifted temporarily over the weekend in the hope that direct negotiations between the employers and the unions would result in some sort of settlement.

However, KTK, which represents about 300,000 municipality workers, has now called off negotiations with the employers and has brought 30,000 members out on strike, including nurses, hospital and child-care workers, and administrative staff. A further 200,000 are refusing to work overtime.

TCOS, which represents 270,000 white-collar workers, has issued a strike warning and plans to bring about 8,000 of its members out on strike from Tuesday, with another 28,000 refusing to work overtime. Strike action by the 8,000

TCOS members is calculated to stop goods trains from running, prevent the operation of two nuclear reactors, cut post office services, and slow down customs work at certain ports.

However, TCOS is still holding talks with SAV, the state employers' organisation, and says there is a good chance that members will not have to be called out again.

Ms Marianne Swahn, on the TCOS secretary, said that both the employers and the union had agreed on how the pay rise would be split among workers.

However, the employers have said that they will not go above a pay offer of 3.45 per cent for the two years 1986/87, while the unions are pushing for 9 per cent and for parity with the private sector.

The public-sector strike promises to be one of the worst labour disputes that the country has seen.

FitzGerald faces first of two crisis votes today

By Hugh Carnegie in Dublin

THE FIRST of two votes which could bring down Dr Garret FitzGerald's Fine Gael-Labour coalition will be held when the Irish parliament resumes after the summer recess today. The votes have been called by Mr Charles Haughey's opposition Fianna Fail Party to try to force an early general election.

Today's vote, on the first day of radio broadcasting of the Dail (Lower House), is on a move by Fianna Fail to hold a by-election to replace one of its members who died during the recess.

It should provide a guide, though not a certainties, on the outcome of the second vote tomorrow on a Fianna Fail motion of no confidence which would prompt an immediate election if the Government loses.

The coalition is opposing the by-election on the grounds that it is unnecessary because a general election is due within 12 months, but the real reason is that an expected Fianna Fail victory could swing the parliamentary balance against it.

votes each, with at least two government backbenchers threatening rebellion.

But Dr FitzGerald is confident that he has secured their loyalty, plus that of one Independent, to give him a margin of victory of 83-81 in the confidence vote.

However, one backbencher, Mr Frank Cluskey, a former Labour Minister, was yesterday still threatening to vote against the coalition if he did not receive information he had demanded concerning the collapse of the Dublin Gas Company earlier this year, which the Government took over at enormous cost to the taxpayer.

Fianna Fail's assault on the coalition concentrates on the economy, with the Government set to run up a budget deficit equivalent to 8.5 per cent of gross national product this year. A government statement promising tough borrowing and spending limits next year helped steady markets this week, but with the Irish pound still at 95.5 pence sterling and a one-month interbank rate at 14 per cent, another interest rate rise is expected within days.

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WORLD TRADE NEWS

Airbus expects to break even on new jet

BY PAUL BETTS IN PARIS

AIRBUS INDUSTRIE, the European airliner manufacturing consortium, expects to chalk up more than 33 new orders for its A-320 twin engine 150-seater passenger jet between now and next spring, bringing total orders to more than 400 for the new aircraft.

Mr Jean Pierson, chief executive of the European consortium, confirmed that collaboration talks between the European consortium and McDonnell Douglas on the production of new long range airliners had failed because of "the impossibility to achieve industrial co-operation as long as our respective products are in competition against each other."

He is confident that the new A-320 will make its first flight before the end of next March. With the recent major order from Northwest Airlines, Airbus has so far received orders for 367 A-320s. Mr Pierson expects the number to increase over the 400 mark in the next six months.

Airbus expected to meet its financial targets on the A-320 programme whose break-even point involves the sale of 660 aircraft, he said. He hoped to sell more than 1,000 aircraft in the A-320 family during the 15 years of production of the jet airliner.

Airbus's new project involves the construction of the A-330 high density twin-engine medium range jet and the A-340

long range four-engine airliner, while Douglas is proposing to build a successor to its DC-10, the MD-11 tri-jet.

Airbus intended to be on the market with its A-330 and A-340 in the spring of 1992 said Mr Pierson. To meet this target Airbus will have to launch formally its new programme by the end of the first quarter next year.

Mr Pierson said Airbus was currently negotiating with several airline companies as it plans to launch the new A-330 and A-340 programme next spring. Airbus is targeting a total production of 750 aircraft including both the A-330 and the A-340. The joint A-330 and A-340 programme is expected to involve investments amounting to \$2.2bn compared with \$1.7bn for the A-320 programme.

Despite pressures from the UK and more recently from some quarters of the West German administration to see Airbus join forces with McDonnell Douglas on the development of their new long range airliner programmes, Mr Pierson said there was no chance of co-operation while the two groups competed with rival projects.

"It is pointless to co-operate if rival sales teams are currently fighting on the market to sell competing aircraft," he remarked.

Japanese airline to place \$1.5bn order for 747 jets

BY CARLA RAPOPORT IN TOKYO

ALL Nippon Airways (ANA), Japan's second largest airline which is fast expanding its international operations, is to buy 11 Boeing 747 jets, including engines and parts, in a deal worth \$1.5bn (about \$1.5bn).

The deal comes only a week after a decision by JAL, Japan's largest airline, to buy 11 Boeing jets for \$850m.

ANA, which has recently inaugurated regular overseas flights, plans to spread the delivery of the jets over five years, with the first to arrive next year.

Three will be used by the company's cargo subsidiary, and the rest for its international routes.

The airline has ordered at least one 747-400, which features an up-dated cockpit designed for a two-person crew.

ANA currently flies between Tokyo and Los Angeles and Tokyo and Washington DC.

The order further cements Boeing's success in Japan — JAL flies the world's largest 747 fleet.

Daimler gets Turkish truck plant into gear

By Kenneth Gooding, Motor Industry Correspondent

MANY TURKISH "great workers" have left Daimler-Benz's factories in West Germany to work at the new Otomarsan truck plant in Turkey which has now been brought into operation at the cost of about DM 77m (£27.09m).

Daimler-Benz has the largest individual shareholding in Otomarsan — 36 per cent of the DM 46m capital — and the Turkish company will be producing about 3,600 of the West German company's Mercedes trucks a year at the new factory at Akarsay, 240 km from Ankara.

As a result, Daimler-Benz expects to take truck market leadership in Turkey in three to five years' time and says the Otomarsan factory might be used to supply Middle East truck markets at some time in the future.

The factory, which employs 300, will eventually also produce about 600 Unimog, all-terrain vehicles; 1,300 G-wagons, Daimler-Benz's light, four-wheel drive vehicles; and 7,000 diesel engines a year.

The aim is to lift the Turkish content, measured by ex-factory value, of the vehicles to 60 per cent within three years.

Otomarsan is already the biggest bus producer in Turkey at 1,500 a year, using Daimler-Benz designs.

It has 2,500 employees at its bus plant in Istanbul, has produced 17,500 buses since 1967 and exported 4,000 of them to near and middle-east countries. The Turkish company claims to be Europe's third-largest bus builder after Daimler-Benz and Ikarus of Hungary.

Otomarsan's second-largest shareholder is Saudi National Automobile Industries with 21 per cent while eight Turkish organisations own the rest of the equity.

HYUNDAI MOTOR of South Korea exported 212,460 cars in the first nine months of this year, up 171 per cent from the same period of 1985. AP-JP reports from Seoul.

Hyundai said the figure accounted for about 99 per cent of Korea's overall car exports during the January-September period.

EEC agrees Mediterranean deal

BY QUENTIN PEEL IN LUXEMBOURG

A six-month-old logjam in negotiations between the EEC and its Mediterranean trading partners to guarantee their sales of exports like citrus fruit, olive and olive oil was broken yesterday.

The 12 member states agreed on a new negotiating mandate for the European Commission, offering further concessions to secure the Mediterranean states that they would maintain their traditional export flows in spite of Spain and Portugal having joined the EEC.

The deal came when Spain finally accepted assurances that its own competing exports would not suffer as a result and, in particular, that the Canary Islands would not be affected.

The Spanish problem had completely disrupted the negotiations between the EEC and its Mediterranean neighbours, including Morocco, Algeria, Tunisia, Jordan, Lebanon, Israel, Syria, Egypt, Malta, Cyprus, Turkey and Yugoslavia, threatening to sour relations with those countries.

The issue had become a major point of principle within the Community because Madrid was in effect seeking to renegotiate the terms of its EEC membership set out in its Treaty of Accession, only months after it joined.

The solution will offer the Mediterranean countries increased quantities of exports such as citrus fruits, tomatoes, new potatoes, table grapes, orange juice and wine.

There will also be improvements in the terms proposed by the EEC for a customs union with Cyprus.

In return, Spain has not won a complete new deal on its competing exports, but rather the assurance of favourable treatment on a case-by-case basis, and specific concessions for the Canary Islands.

The agreement was given formal approval yesterday by EEC Research Ministers meeting in Luxembourg, to enable the stalled negotiations to be restarted immediately by the European Commission.

New move in US-Swedish steel row

BY SARA WEBB IN STOCKHOLM

A GROUP of US specialty steel companies has filed an anti-dumping petition with the Commerce department against two Swedish specialty steel producers—Avesta and Sandvik—in the latest round of what is widely developing into a bitter quarrel over Swedish steel exports to the US.

The anti-dumping petition follows several allegations that the Swedish government has subsidised the steel industry and given Swedish companies an unfair advantage in the US market.

"This is the fifth action in the last 10 months directed by the same group for the same products towards the same companies. We feel this is a harassment," said Mr Gunnar Danneberg, who deals with Avesta's trade policy.

The petition was filed by the US specialty steel tubing group, which includes Al Tech Specialty Steel, Allegheny Ludlum, Armco Specialty Steel Division, Carpenter Technology, Damascus Tubular Products, and Trum Tube division of Crucible Materials.

It claims the dumping margins for various kinds of steel products range between 5.1 per cent and 101.2 per cent.

The Swedish companies say they do not have the full details of the allegations. However, Mr Gunnar Bjorklund, managing director of Sandvik Steel, said his company inter-

acted to oppose charges of dumping. "We are of the opinion that we have not been dumping," he said.

Avesta and Sandvik have a joint venture called Avesta Sandvik Tube (AST) which they claim has between 2-5 per cent of the American market in stainless steel tubes and pipes.

The dumping row comes in the wake of US-Swedish disagreement over steel exports. Sweden has so far refused to sell in line with President Reagan's steel programme. The scheme was introduced in September 1984 with the aim of limiting steel imports from the so-called surge countries, to try to help the US steel industry.

President Reagan wanted total steel imports to be reduced to about 30 per cent of the US market by means of voluntary restraint agreements.

"It doesn't have to be a formal agreement, we just want the Swedes to cut their exports to traditional levels," says Mr Joseph Papovich, director of steel trade policy at the office of the US trade representative.

Sweden's exports of steel mill products (carbon and stainless steel) to the US tripled between 1983 and 1984, from 218,000 tons to 637,000 tons. Last year, Sweden exported 671,000 tons to the US, and in the first eight months of 1986, steel exports reached 394,000 tons.

Royal visit turns spotlight on UK

BY ROBERT THOMSON IN PEKING

THE APPARENT success of a Sino-British trade seminar, held in Shanghai last week to coincide with the Queen's visit to China, has prompted British trade officials to think seriously about organising a similar meeting in coming months.

However, while 16 British companies or consortia signed pieces of paper with Chinese partners at the seminar, only two of those were contracts. Both were for communications projects—one was signed by STC Telecommunications, and the other by Cable and Wireless of the UK.

The other agreements were letters of intent, memoranda of understanding, and the like, with some signed simply to get things down on paper rather than to signify any significant progress in negotiations.

British Telecom signed a letter of intent to help develop telecommunications in the Chinese province of Zhejiang, and in particular, the port city of Ningbo.

An initial agreement was also signed by a consortium led by Britain's Davy McKee for a \$4bn steel plant at Ningbo. The Hong Kong businessman Sir Y. K. Pao had suggested that there would be a signing during the Queen's visit and the Chinese promptly produced a piece of paper.

But a representative of one of the companies involved said that "there is a long, long way to go" before a contract for the Ningbo plant was finalised.

Agreements were also signed for a food production joint venture, a telephone joint venture, and involvement in the Shanghai underground rail project.

British trade officials said the idea of the two-day seminar, with one day aboard the Royal Yacht Britannia and the other onshore in Shanghai, was to bring the partners into discussions and "push them forward so that something could be signed."

"You know that there can be a long lead time, so we wanted to create an atmosphere in which people could get down to negotiations. Most of the responsible people were there from both sides. It was getting down to brass tacks," a trade official said.

Peking company representatives said the benefit of the royal visit would hopefully be that Chinese commercial cadres "think British" and "buy British" though none of the representatives contacted by the Financial Times believed that Chinese companies would buy British if West German or Japanese prices were lower.

Australian MPs resist textile tariff cut

By Chris Sherwell in Sydney

AUSTRALIA'S heavily protected textiles, clothing and footwear industry is likely to remain shielded by high tariffs following the refusal of the ruling Labor party to accept large reductions in protection.

The party's parliamentary caucus this week spurned proposals to cut maximum tariff levels, from 134 per cent to 50 per cent, over a period of seven years up to 1996.

The MPs' resistance will make creation of a competitive industry more difficult and seems likely to weaken Australia's vocal international stand against the Government subsidy offered to European and American farmers, in order to promote agricultural output and exports.

The Labor stand follows a decision by the left and right-wing factions within the party to join in refusing to allow the proposed tariff cuts to go below 75 per cent.

The MPs with an eye on the next election — due by early 1988 — are worried about job losses which a reduction in textile tariff levels would cause.

However, according to a study by the Industry Assistance Commission, employment in the industry would fall by around 20,000 or less than 8,000 a year — well below the annual turnover of 30,000 people a year.

Canada hits out at US import tax

Canada has expressed concern over US legislation imposing a surtax on all imports into the US and has criticised "appropriate action," Mr Pat Carney, International Trade Minister said, Reuters reports from Ottawa.

A letter expressing concern over the surtax, which takes effect next year, was sent today to Mr Clayton Yeutter, the US Trade Representative. Mr Carney told the House of Commons.

Mr Carney, who did not specify what action was planned by Ottawa, described the legislation passed last Friday, as a major protectionist move which violates US obligations under the General Agreement on Tariffs and Trade.

To a Cumbrian Auctioneer, the effects were far-reaching

For several companies in Cumbria the effects of Chernobyl were more than just environmental. Their unpredictability only serving to underline the importance of insuring against bad debts.

Consider this chain reaction: Soon after the disaster, fall-out was detected over the North-West. This led to the Government placing a temporary ban on the slaughtering of lambs.

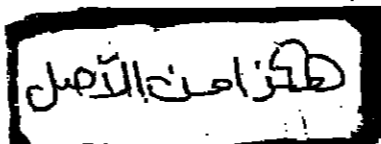
As a consequence, a number of abattoirs went into liquidation. Luckily, one creditor had wisely insured with Trade Indemnity, who paid off the outstanding debt. This meant that the creditor, in this case a local firm of animal auctioneers, was able to continue trading. Had the company not been covered by credit insurance it would have had to increase its turnover tenfold just to cover the cost of the bad debt.

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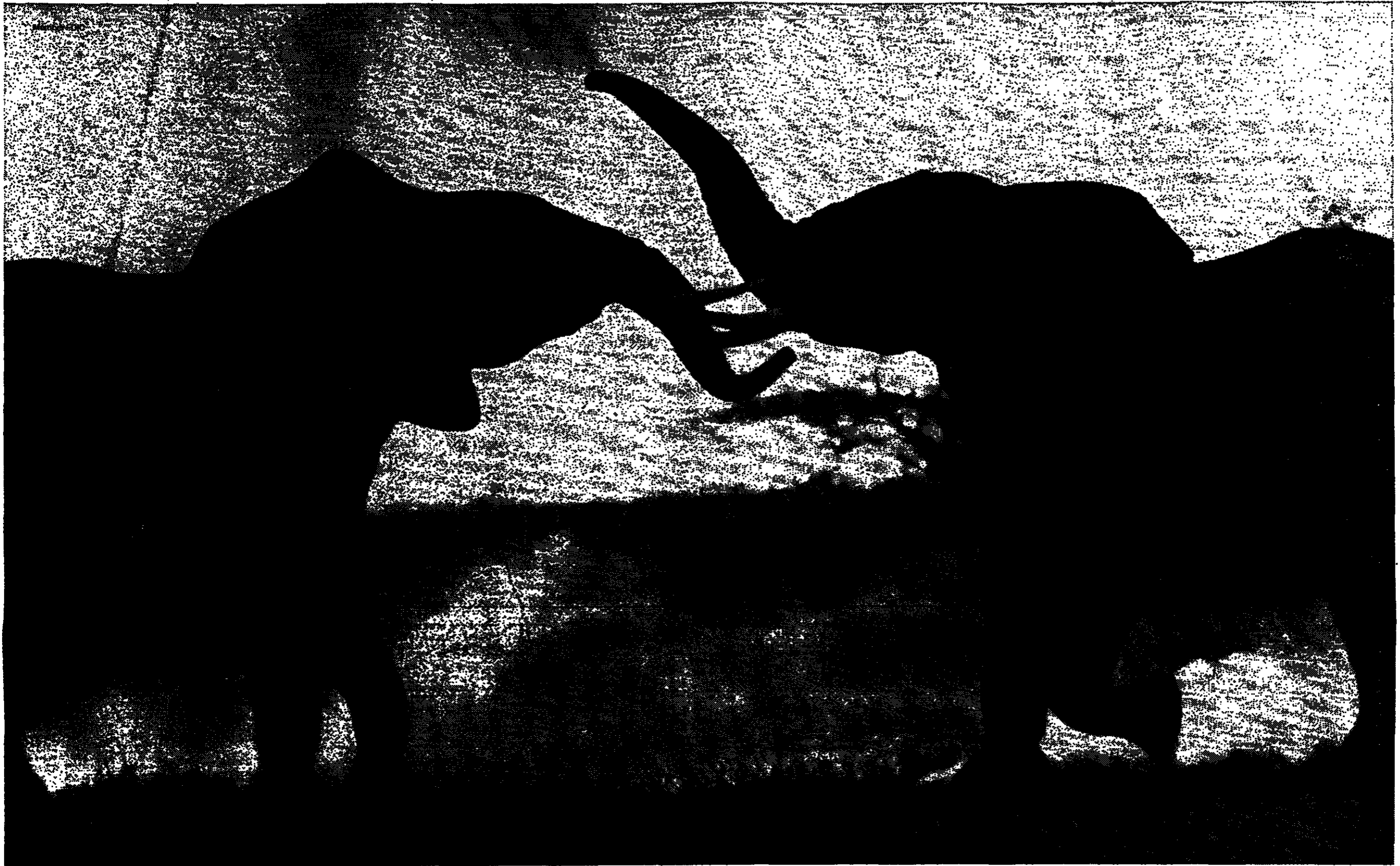


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OVERSEAS NEWS

IBM deals a savage blow to business morale

By Jim Jones in Johannesburg

IBM's decision to sell its R4000 microprocessors to South Africa for another three years and parts for five years... The effect of yesterday's announcement was doubly devastating as it came less than 24 hours after a similar decision by General Motors...

British companies set to stay

By Richard Evans
BRITISH companies, which have \$12bn invested in South Africa, are unlikely to follow the US trend towards withdrawal... Domestic pressures on UK companies to pull out are far less than in the US...

Terry Dodsworth and William Hall report on IBM's withdrawal from Africa
US pullouts turn from trickle to flood

SUDDENLY the trickle has become a flood, IBM's decision to pull out of South Africa only a day after General Motors announced plans to sell its operations to local management... "We still think that this is the best decision for our South African employees and their families..."

IBM chairman John F. Akers
that Government there that changed their mind, and they are not doing what I had hoped they would do... IBM's decision to impose sanctions...

GM chairman Roger Smith
in the US that both GM and IBM products will continue to be freely available in South Africa... Over the last year alone the state of New Jersey has withdrawn \$1.6bn and has now raised its target planned divestment...

Anthony Robinson profiles the resistance movement fighting for control of Mozambique
Shadowy colonial past of the MNR rebels

ELEVEN YEARS after the Mozambican National Resistance (MNR) was founded... THE Soviet Union, as maker of the Tupolev 154 which was used to transport the killing President Samora Machel...

shown much enthusiasm for Frelimo and its programme of secularising de-racialising the country... In a rare interview with a special correspondent of the Johannesburg Star newspaper last May however, Mr Dhlakama insisted that "our main supplier is Frelimo, our arms and ammunition are captured from the South African Foreign Minister's office..."

crash, claimed yesterday that the plane had been shot down... One of the 18 survivors, who miraculously walked away unscathed, reported hearing a bang shortly before the crash... The aircraft's "black box" has been recovered and was sealed by South African police...

Commission snubs Savimbi
MR JONAS SAVIMBI, the rebel leader, will not be received at any level by the European Community executive commission... The Commission said Mr Delors gave the assurance in response to a letter from Mr Jose Eduardo Dos Santos, Angolan President...

Rioters wreck South African Airways offices in Harare

SEVERAL THOUSAND black youths rampaged through Harare yesterday stoning the Malawian, South African and US embassies and wrecking offices of both South African Airways and Air Malawi... The disturbance was one of the ugliest racial incidents in the six years of Zimbabwe's existence...

Israeli treasury warns of economic downturn
THE INCOMING Shamir Government's hopes of renewed economic growth and tax cuts are likely to be dashed next year by severe budgetary constraints... A preliminary draft of the 1987 budget was discussed at a meeting chaired by Mr Moshe Nisim, Finance Minister...

Israeli airman held by Amal says Berri
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Laurel acts to mend Manila cabinet rift
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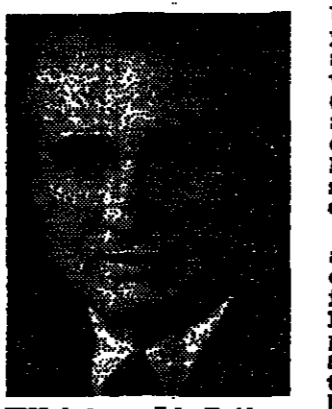
UK to reduce diplomatic staff in Lebanon
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Soviet policy dominates Asean meeting with EEC
SOVIET POLICY in Asia dominated discussions on the last day of the EEC Asean foreign ministers' meeting in the Indonesian capital, Jakarta, chaired by Sir Geoffrey Howe, Britain's Foreign Secretary, and president of the European Council of Ministers... EEC ministers set out to gauge Asean's response to Mr Mikhail Gorbachev, the Soviet leader's Vladivostok speech in July in which he pledged to improve Soviet relations with Asia...

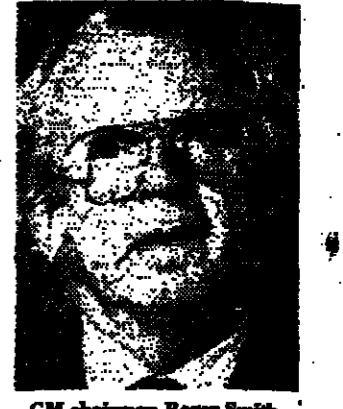
Palestinians to be charged
ISRAELI POLICE said they would bring to trial about 40 of more than 150 Palestinian teenagers arrested yesterday on suspicion of taking part in anti-Israeli demonstrations... Hundreds of high school students in Rafah, at the southern edge of the region, staged violent protests yesterday and on Sunday against 19 years of Israeli occupation...

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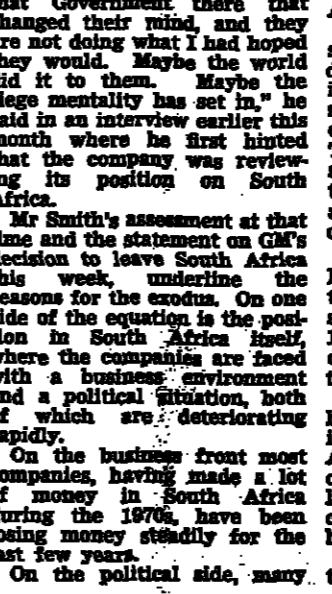
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Mr Richard Knight of the Africa Fund

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Price Waterhouse



TECHNOLOGY

Cost savings from the smart card that keeps its distance

GEC says new venture will capture £50m market by 1990, Elaine Williams reports.

GEC, the UK electronics group, has entered the fledgling "smart" card market with a product system it claims to be more efficient and considerably cheaper than those offered by major rivals like Siemens of West Germany, Philips of the Netherlands and Casio and Mitsubishi of Japan.

The British concern estimates its new subsidiary, GEC Card Technology, will employ 500 people and have a market share worth £50m by 1990.

Smart cards are complete computer systems built into a conventionally-sized credit card. French companies such as Bull and Thomson were the first to develop this technology for financial and banking applications.

GEC's card, which it calls the ic, will be priced competitively against existing smart cards. Estimates are around £5 per card. However, the ic read/write unit which interfaces with computers and other control equipment will cost some five times less than the reading units for other smart cards.

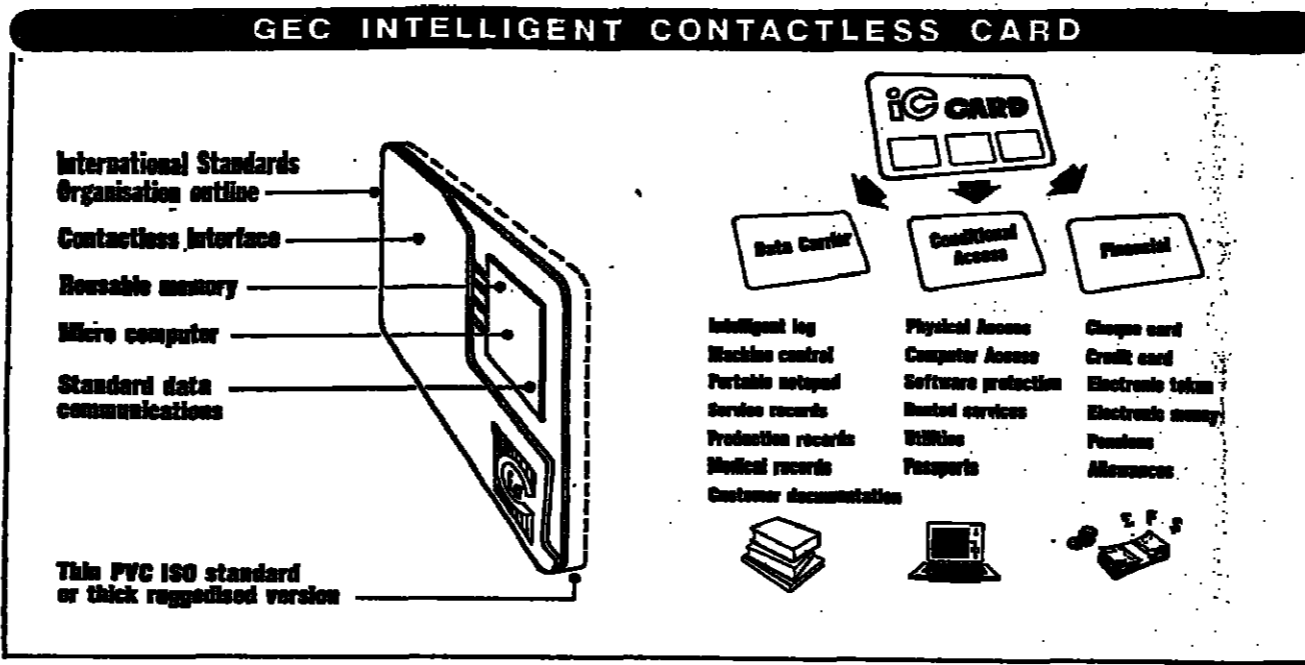
Smart cards contain a microprocessor and associated memory, and, like existing magnetic credit cards, have had to be physically in contact with a read/write unit in order to transmit and record data. That was until the advent of GEC's ic card.

According to Mr John Stanford, marketing manager for the new card, it contains eight times the memory capacity of competing products.

More importantly, however, the ic card is contactless. John Stanford explains that this overcomes a major disadvantage of existing smart cards which is that the surface contacts which are needed to receive power and data can become unreliable due to dirt and wear.

The GEC card only needs to be placed near the read/write unit to pick up enough power to transmit and receive information. In fact, the card can be up to 20 mm away from the control unit and still perform its read and write functions.

Built into the card is a small coil of wire which when placed



near an inductive radio frequency develops sufficient voltage to power the rest of the circuitry. This, of course, obviates the need for complex read/write hardware and thus makes the system considerably cheaper.

GEC's contactless system gives its ic card a life of more than two years. Conventional credit and smart cards usually have a life of about 15 months.

The card can be programmed for several different applications, such as the storing of fingerprint or pictures for security users.

Mr Tony Kirkman, deputy managing director of GEC Avery, one of the GEC companies funding the new company, says only 50 per cent of the uses for the ic card are likely to be in the financial sector.

Card Technology already has a number of pilot schemes operating with large potential users. Some of the trials are in computer security and cashless shopping. The list of potential users, like those of rival smart cards, is long and

includes: keeping track of high value equipment along the production line; logging the performance of machinery for maintenance; and acting as a medical record, passport or machine controller. It also has software security and access control applications.

GEC believes that it is the most advanced in the development of its contactless card, though AT&T in the US and LSI Card Technology in Japan are known to be looking at the technology.



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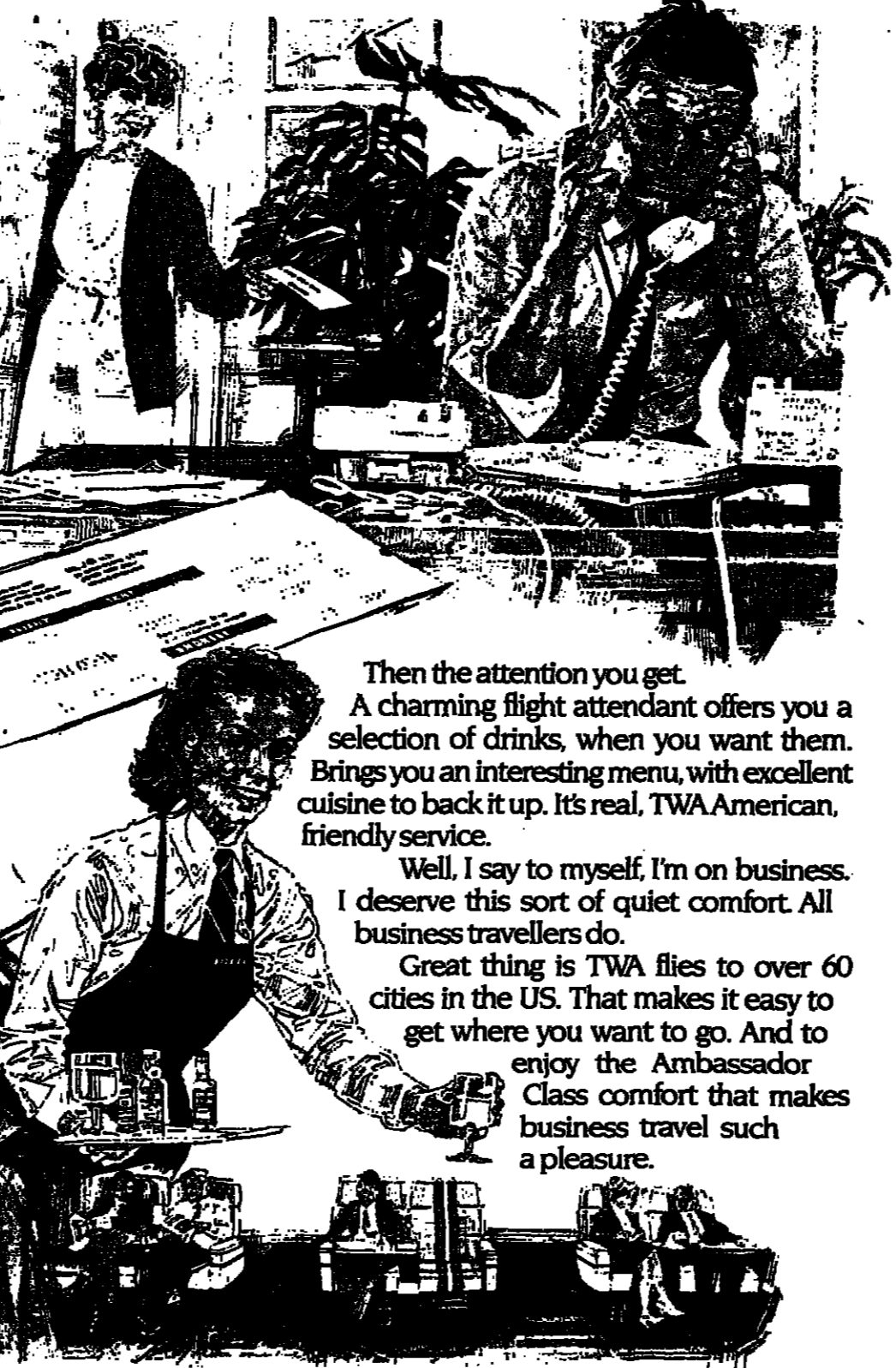
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Leading the way to the USA.



Westinghouse joins first US space station project

By Peter Marsh

WESTINGHOUSE, the diversified US engineering company, is to take part in a joint venture aimed at establishing the US's first space station.

The engineering giant, with interests in defence equipment, electronics, robots and nuclear reactors, has established a partnership with Space Industries of Houston, a small company which plans to place in orbit an unmanned space station in 1992.

The orbiting base, a canister about 35 ft long, would house experiments and manufacturing processes aimed at taking advantage of zero gravity. Dr Max Faget, president of Space Industries and an eminent space engineer, says Westinghouse will probably be the main contractor for making the canister, the design of which is due to be finished in 18 months.

"Westinghouse is an ideal choice for a partner," says Dr Faget. "The company has all the engineering skills we could require." He states that, in particular, the big company's expertise in power systems could be useful in organising the supply of electricity on-board Space Industries' capsule. This electricity will probably come via solar cells.

Under Dr Faget's plans, astronauts on space shuttles would visit the space canister every few months. They would leave processes which would operate automatically between their visits.

Dr Faget set up Space Industries in 1982 after a glittering career with the US National Aeronautics and Space Administration. As director of engineering and development at NASA's Johnson Space Center in Houston, Dr Faget supervised

MARKETPULSE

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the design and development of all the US's manned space projects from the Mercury programme in the early 1960s to the space shuttle.

According to Dr Faget, several US companies have expressed interest in renting portions of the orbiting base. One idea is to leave in the canister automated production units, to turn out such items as near-perfect semiconductor crystals under weightless conditions.

Other possibilities are that drug companies might be able to turn out new chemicals in the exotic conditions of space. Among the concerns interested in using Space Industries' hardware are says Dr Faget, Boeing, Grumman, SM and McDonnell Douglas.

Space Industries says it needs \$25m to bring its project to fruition. Dr Faget has so far refused to disclose how the company plans to raise the money. Shareholders in Space Industries include a number of individuals in the Houston area. Brown and Root, the US construction company, also has a small stake.

The delay in shuttle flights, caused by the explosion in January on board Challenger, one of the four shuttles, has postponed by two years the launch date for Space Industries' first capsule. After this, the company plans to put several more canisters into orbit.

Despite the shuttle problems, Dr Faget says that interest in using space for celestial factories remains high. A factor in his favour may be that his own facility should be the most grandiose space station planned by NASA, which is unlikely to be operating before the mid-1990s.

Simple image speeds robot reaction time

ROBOT VISION is currently too slow, says Associate Professor Michael Morris of Bucknell University, New York. This is because systems used have to deal with too much visual information at once. What is more, most of it does not contribute to the machine's ability to recognise an object or its features.

Rather than use more and more computer power to speed the process, Morris and his research team are trying to limit the amount of information with which the computer has to deal.

They are using a resistive smoke detector, similar to a device able to respond to single photons of light. (Light, for this purpose, can be thought of as "particles" striking the detector surface and building up an image, albeit very quickly.) In addition, most of the incoming light from a scene is blocked by filters. The few photons that get through are easy for the computer to detect and record.

After a few thousandths of a second, the computer has enough information to be able to say what the object is, or some feature of it is, by comparing what is "seen" with a stored memory of the object.

Morris emphasises that the work is still at the basic

research stage. It should mean, however, that compact computers of PC (personal computer) power can be used in "real time" image recognition rather than the powerful machines used at present, which are often too slow. More from the US on (716) 275 5166.

WORTH WATCHING

Edited by Geoff Charlton

DIESEL FUEL with no smell was put on sale in Italy last week by Kuwait Petroleum International (KPI).

A proprietary additive suppresses the characteristic acid smell of diesel fuel, which is normally inclined to linger on hands and clothing. There has been a marked increase in the number of diesel vehicles, and KPI believes the new fuel will be welcomed by those users, particularly company sales representatives running diesel cars.

The fuel also has an anti-foaming agent which cuts spilling when tanks are full, and KPI says its product reduces corrosion, deposit formation and exhaust fumes. In London KPI is on 491 4000.



Clean tear to polyethylene wrapping from Teno of Sweden

Swedes straighten out packet opening problems

POLYETHYLENE FILM WRAPPING that tears in a straight line has been developed by the Swedish company Teno AB. Once a cut is started, say, near one folded or sealed edge of a package, the whole edge will tear away in a straight line.

The material is available in thicknesses from 25 to 100 microns (millionths of a metre) and has a formulation that allows contact with food products. It can be used wherever polyethylene is normally utilised as a wrapping, and no special barrier properties are needed. Teno is in Norrköping on 11 197600.

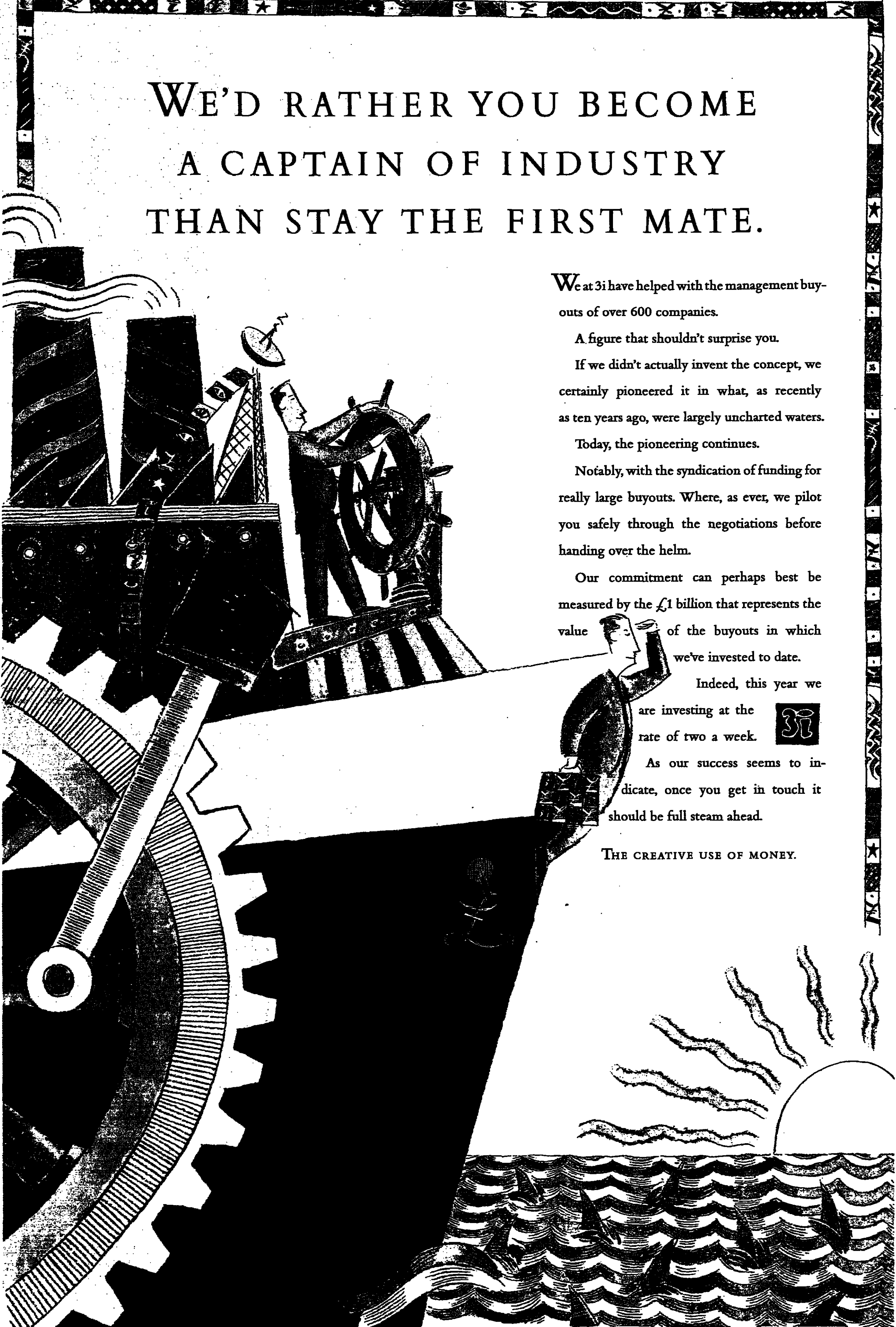
AFTER an accident or wartime damage the stability of a flooded ship can be quickly assessed using a computer system from Pacer Systems of

Horsesham, Pennsylvania (15 658 7000).

Normally, a damage control officer has to determine the water level in each compartment of the ship and quickly work out which to pump out or flood further in order to maintain stability. Often, by the time he has done so, the conditions have changed or, in the worst cases—the ship is sinking.

The Pacer system, called Ballast, uses a Wang computer (or any suitable small computer already on board). This is programmed with the ship's details, so that, when the officer enters compartment numbers and their flood level via the keyboard, the computer screen within a minute or two will tell him what to do.

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12 1/2% Notes Due December 1, 1994

NOTICE IS HEREBY GIVEN that pursuant to the provisions of the Fiscal Agency Agreement dated December 15, 1984 between Motorola, Inc. (the "Company") and The Chase Manhattan Bank (National Association) (the "Fiscal Agent") and pursuant to Section 8(e) of the above-captioned notes (the "Notes"), the Company has elected to redeem \$7,500,000 principal amount of Notes on November 17, 1986 (the "Redemption Date").

On and after the Redemption Date, the Redemption Price will be paid upon presentation and surrender of the Notes to be redeemed, together with the December 15, 1986 coupon and subsequent coupons attached.

Accrued interest to the Redemption Date will be paid in the amount of \$384.86 per Note. On and after the Redemption Date interest shall cease to accrue unless the Company shall default in the payment of the Redemption Price.

The number of the Notes to be redeemed, bearing the prefix R, are set forth below:

Table with 3 columns: Prefix R, Serial Number, and Amount. Lists specific notes to be redeemed, such as R 3 282, R 18 402, R 28 411, etc.

Notes are required to be presented and surrendered for redemption at any of the following paying agencies:
The Chase Manhattan Bank, N.A., London Branch
Woodgates House, Coleman Street, London EC2P 2JD England
Chase Manhattan Bank, Luxembourg S.A., 47 Boulevard Royal, CP 240 Luxembourg, Luxembourg
Nederlandsche Creditbank, N.A., Herengracht 42B, Amsterdam, The Netherlands
Coupons which have matured prior to the Redemption Date should be detached, presented and surrendered for payment in the usual manner.

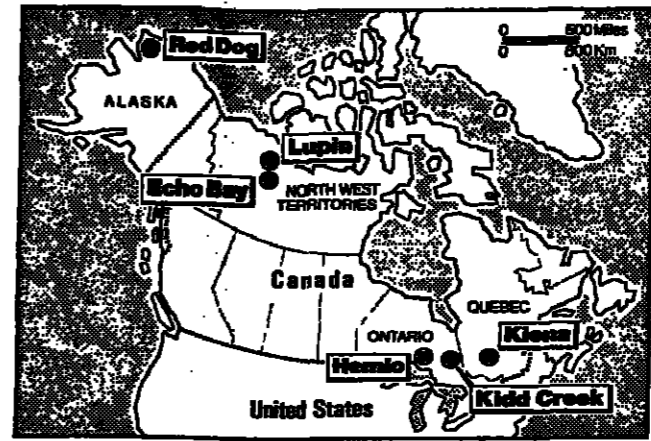
October 17, 1986

MOTOROLA, Inc.
By The ChaseManhattan Bank (National Association)

RESOURCES

Canada's emergent mining groups chase higher investment profile

BY BERNARD SIMON IN TORONTO



NORTH AMERICAN mining analysts have done an unusual amount of travelling lately. From high in the US Rockies to the forests and lakes of northern Ontario and Quebec, they have been the guests of mining companies eager to attract attention.

A new generation of metal producers is changing the face of the North American mining industry and is showing off its mines and exploration sites. Amex, Phelps Dodge, Noranda and Inco have dominated the industry in the past, but much of the running is now being made smaller, but fast growing, mostly Canadian companies, like Placer Development, Teck Corp, Echo Bay Mines and— at least until this year—Falconbridge.

Although burdened by debt, Cominco is on the verge of developing the world's richest zinc mine on the Red Dog deposit in western Alaska and has a stake in a British Columbia venture which is expected to be one of the most profitable copper mines in North America.

Within a month of the takeover, Teck replaced Cominco's senior management. Teck will finance the bulk of its \$1.1 billion (US\$700 million) contribution from cash reserves, and is giving high priority to reducing Cominco's debt.

Three transactions so far this year illustrate how the initiative is passing from the old generation to the new.

Vancouver-based Teck, with interests including a stake in the rich Hemlo gold deposit in north-west Ontario, has joined forces with West Germany's Metallgesellschaft and MIM Holdings of Australia to buy a controlling interest in Cominco, the west coast lead and zinc producer, from Canadian Pacific.

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about 15 per cent of world supplies of the rare mineral niobium pentoxide, and about 50 exploration properties. Other moves are almost certainly in the pipeline. Analysts predict that Placer, which had the sense to diversify from base metals into gold in the early 1980s, is poised to make a sizable acquisition. Placer's recent successes include the development of the Kiddston mine in Queensland, Australia's biggest gold producer.

The four listed companies in the Dome Mines group are likely to be rationalised once Dome disentangles itself from Dome Petroleum. A Dome subsidiary, Campbell Red Lake Mines, bought control from Falconbridge earlier this year of Kiana mines in Quebec, one of the most modern and mechanised gold producers on the continent.

As the companies have broadened their horizons, their appetite for equity and debt finance has grown. As a result, they have become increasingly visible on North American stock exchanges and in international capital markets.

Echo Bay, for example, has issued more than 10m shares since early 1984, raising a total of C\$124m to finance acquisitions and mine expansions. Its most recent financing is a SFr 75m (\$45m) bond issue.

The North American companies have been fortunate that their search for funds has coincided with many institutions' efforts to find an alternative to South African gold mine shares.

While the big South African mining houses are still in a league of their own, North American groups, like Cambior and Dome Mines, are starting to emulate them by putting several mines under one umbrella.

The greater appetite for funds and strong competition for the attention of analysts, bankers and portfolio managers has also encouraged the new generation of mining companies to take a higher public profile than the traditionalists. Hence the unprecedented number of invitations for mine tours.

Dome Mines, which has been in business for 75 years, made its first presentation to European investors in London, Paris and Zurich last May, and organised an analysts' tour to its mines in Northern Ontario and Quebec for the first time earlier this month.

MAN'S LANDMARKS

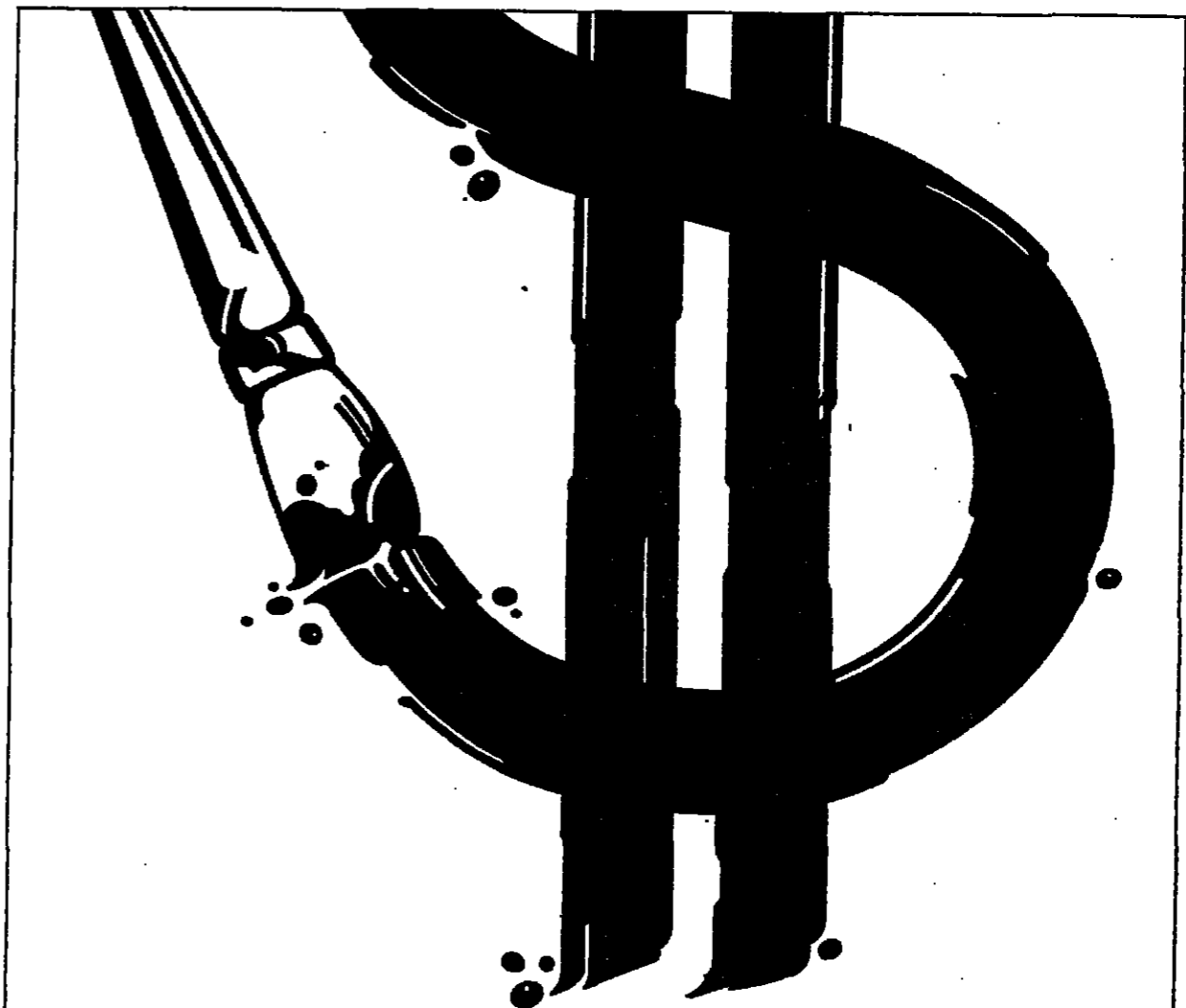


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new business development. Representatives from major manufacturing areas throughout the state will be on hand with displays to show you all the advantages we offer: a broad economic base of industrial, agricultural and high technology production, efficient transportation systems, low taxes, excellent living standards and a skilled work force.

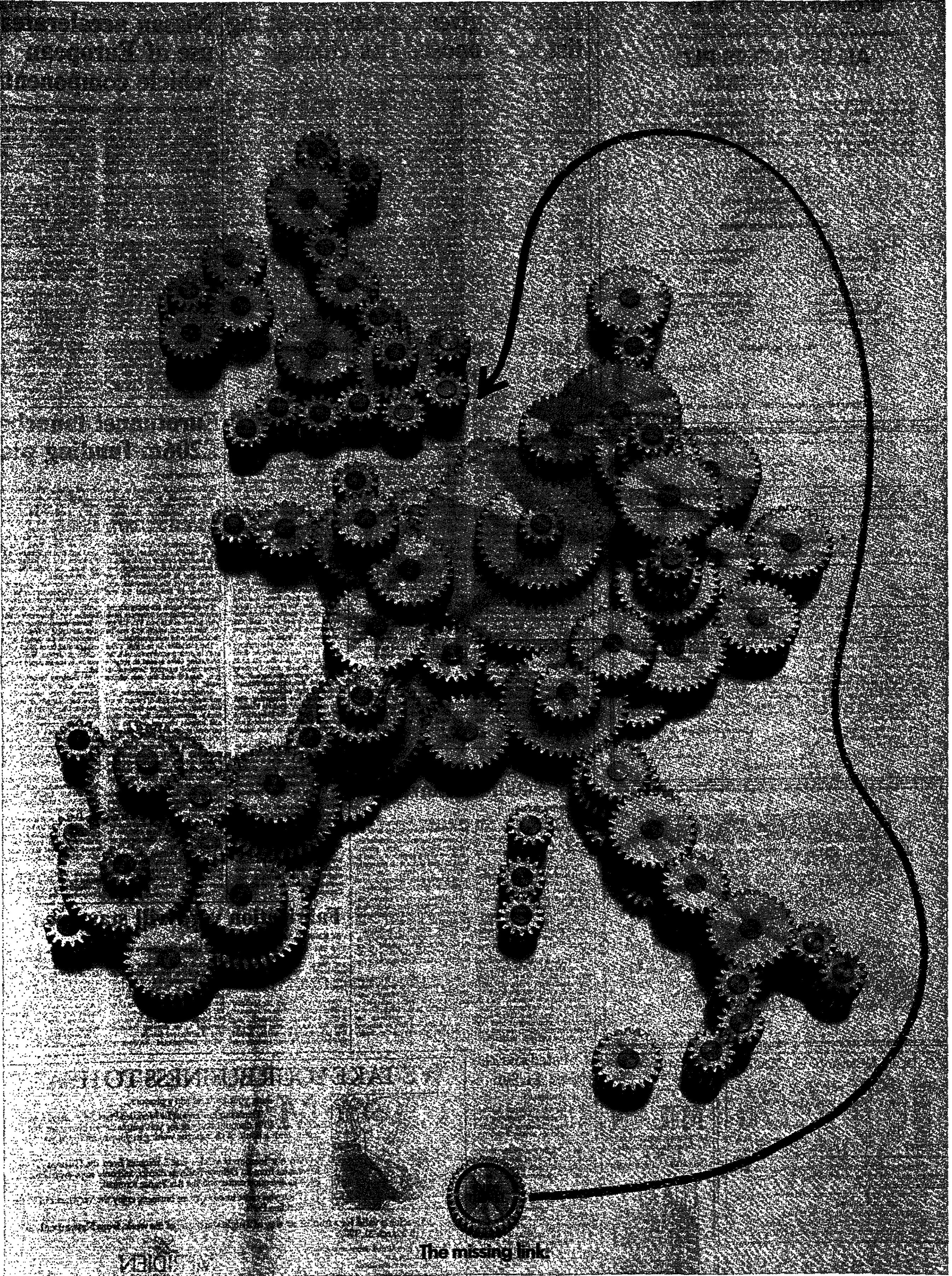
By attending "Invest in Indiana" you can get all the details on a profitable business location. For

more information, and to receive your invitation, please contact: Mr. Calvin Berlin Tel: 01-491-0593 Telex: 23143 UBSLDN

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"Throughout industry, here in the U.K. and around the world, banks' corporate clients are turning to the capital markets and the inelegantly termed 'securitisation of debt' as alternatives to more conventional lines of finance. Particular expertise is needed to intermediate between issuers and investors.

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"As Chairman of Barclays de Zoete Wedd, our role is to ensure that we deliver both to clients of the Bank and to major institutions services that are complete, market leading and different from those of our competitors.

"Disjunctions are becoming increasingly apparent between customer and issuer requirements in the global securities market and in a financial world that is also global in both its outlook and the scale of its financial needs, there is an increasing requirement for an investment banking group with equivalent human and financial resources.

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CITICORP IN THE UK

Loss of face as a vision recedes

EVERY YEAR, the London office of Citicorp, the US's largest bank...

bitter personal rivalries generated by its competitive style. And they are possibly worst of all in London where Citicorp is undergoing a transformation...

tenant for the region, and Mr Glen Moreno who heads the investment banking operations for the same region. They have both been in the UK for some years.



John Reed: "a manager, not a leader," says one ex-officer of Citicorp

Lower down the corporate ladder, dozens more have joined the exodus. It all seems a sorry come-down for an institution once held in awe in the UK...

Similarity, loan officers resent the emphasis now being given to investment banking which seems to earn all the glory and the big money, though not necessarily the profits.

Although Citicorp might still be interested if the right deal came along, the days when it would have made a bid for a UK bank or building society (when legally possible) now seem to have passed.

As a result of this bureaucratic neglect, I am an entitled to a vote for the European Parliament. I have lived 13 years in a Common Market country...

was the criticism voiced by one former senior officer. The specifically British problem also raises the question of how far banks should penetrate foreign markets.

Mexico's debt problem

A plan which is in everyone's interest

By Charles E. Schumer, Robert M. Lorenz and Jorge E. Casteneda

AFTER substantial arm-twisting by the US, Mexico's creditors have agreed to come up with \$6bn in new loans. But greater indebtedness will not solve Mexico's debt crisis.

that number of jobs has been created in Mexico. Mexican debt has also affected US employment in another way. As Mexico cut imports to channel scarce foreign exchange into debt service, US exports to Mexico fell by more than 50 per cent between 1981 and 1983.

the prevailing view that the big money centre bank cannot afford to write-off a substantial portion of Third World debt is a myth. Today, larger US banks are in a stronger position than they were in 1982.

There is a way to avoid this debacle: to limit Mexico's annual debt repayments to approximately 25 per cent of its export earnings, leaving the country enough resources to recapture lost growth and development.

Mexico's troubles also spell trouble for the big US banks. This may not seem the case in the short run, with overall US bank profits booming once again—but it certainly will be the case in the longer term.

The main objection to our plan is that other debtors might demand similar treatment, thus causing huge problems for the banks. In fact, even if applied only to the debt of every Latin American nation, it would not threaten the stability of the US banking industry.

But the cost of establishing branches and building up infrastructure to challenge competition as deeply entrenched as the UK clearing banks is daunting even for a US giant. Citicorp's change of direction may, of course, benefit it in the end, provided it can bear the pain and the loss of face.

The US would also benefit. A sound Mexican economy, growing at 5-6 per cent a year, would be able to provide about a million new jobs—enough for all new entrants into the labour force. As a result, the flow of illegal immigrants to the US should diminish.

As for US banking interests, the US would also benefit. A sound Mexican economy, growing at 5-6 per cent a year, would be able to provide about a million new jobs—enough for all new entrants into the labour force.

The Chancellor's humbug

From Dr M. Evans. Sir—Cutting financial support for scientific research is a short-term saving at the expense of future prosperity...

Letters to the Editor

latter category would only have a few years to wait for their compensation and by that time might still have only been modestly reduced...

say are now well established and yet suspicion still seems to exist. The widespread acceptance of such techniques by our citizens...

Put the wine in proper bottles. Sir—Mr E. Penning-Rowell's reply (October 15) to Mrs I. Hays's letter concerning the rip-off resulting from smaller wine bottles is misleadingly ingenuous.

Overseas citizens. Sir—Why does the UK care less about its overseas citizens than any other Common Market country, or indeed any other large nation in the world?

Tax and the SE member

From Mr D. Sinclair. Sir—The only information which has been made public is that what has been published in the press and therefore it may be wrong to come to immediate conclusions.

Benefits of work study. From the Director and General Secretary, Institute of Management Services. Sir—Your report on the dispute at Jaguar (October 20) is a timely reminder that disputes can still arise on matters of productivity, even in the best of companies.

Speculative mania in housing. From Mr G. Daniels. Sir—The recent increase in bank base rate naturally raises the question of why our interest rates have to be so much higher than those of other industrialised nations...

USA sales breakthrough with plasma terminals. A contract for a number of multi-role plasma terminals for use in an important United States Air Force programme has gone to Plessey.

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20 ISDX exchanges ordered for Scotland. The South of Scotland Electricity Board is buying twenty Plessey ISDX (Integrated Services Digital Exchange) systems...

Helping to modernise the M25. Plessey is to supply new generation communications systems for the M25 motorway.

CANADA BUYS CORMORANT SONAR. The new Plessey Cormorant lightweight dipping sonar has been selected by Canada—the first customer for this advanced helicopter-borne anti-submarine system.

USA sales breakthrough with plasma terminals. PLESSEY The height of high technology.

Cormorant's unique folding array design permits rapid deployment. 22

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FINANCIAL TIMES

Wednesday October 22 1986

Tiphook plc

Better service to Transportation

Alan Friedman and Kevin Done report on shake-ups in Italy's volatile corporate sector

De Benedetti in pact with Ferruzzi group

Angry Montedison ends takeover talks with Fermenta

MR CARLO DE BENEDETTI, the Italian entrepreneur who controls Olivetti and other industrial and financial companies, yesterday entered a strategic shareholding and business alliance with the Ferruzzi group, an agro-industrial conglomerate.

Ferruzzi has, meanwhile, transferred to Mr De Benedetti a 5 per cent shareholding in its Agricola main holding company, which among other interests controls the Eridania sugar business in Italy and Beghin-Say sugar in France.



Mr Carlo De Benedetti

The alliance, which is likely to have a profound impact on the power structure of Italian business, was yesterday described by Mr De Benedetti and Mr Raul Gardini, Ferruzzi chief and majority shareholder, as 'part of a broader programme of collaboration between the two groups.'

Mr De Benedetti's group also receives 10 per cent of Ferruzzi's Silos grain trading and storage business. In one stroke Mr De Benedetti's Sabaudia thus becomes the second largest shareholder after Mr Gardini and will have a director on the boards of both Agricola and Silos (Mr De Benedetti will personally be the board member at Agricola).

The alliance has been achieved by a share-plus-cash swap which will see Mr De Benedetti's Sabaudia holding vehicle transfer a key 3.18 per cent equity stake in Montedison to Ferruzzi. Together with attached options to take up rights issues, the Montedison package of 40m shares is worth around L160m (\$116m).

With the Montedison stake valued at L160m and the Agricola and Silos shareholdings worth a combined L100m, it is believed Mr De Benedetti's group is being paid the L100m difference by Ferruzzi.

Analysts saw the alliance as representing a slap in the face for Mediobanca, which has traditionally been the lynch-pin of Italian capitalism and which has lost its recent battle for control of Montedison.

The Montedison share transfer to Ferruzzi, which comes only a week after Mediobanca asked Mr De Benedetti to join the merchant bank in an alliance against Ferruzzi, brings Ferruzzi's shareholding in Montedison to 22 per cent. Montedison had a 1985 turnover of \$10.2bn. Company control is now effectively in the hands of Mr De Benedetti, who has annual sales of more than \$7bn. Ferruzzi group turnover is around \$5.5bn.

For more important than the details of the share swaps however, is the impact of the alliance. Mr De Benedetti has pulled out of a direct stake in Montedison, but is now a shareholder and business partner with Mr Gardini.

It is also seen as creating a potent counter-force to Italy's most powerful financial-industrial player, the Fiat group. On the other hand, analysts agree that it represents a major set-back for the campaign to create Wall Street-style 'public companies', a campaign which until recently was championed by Mr Mario Schimberni, Montedison chairman.

ITALY'S Montedison group yesterday angrily broke off its five-month negotiations for the takeover of Sweden's Fermenta biotechnology concern. It accused Mr Rafael El-Sayed, Fermenta chief executive and majority shareholder, of having altered the shareholding structure and other terms relating to the deal originally agreed last July.

Mr Porta also said that an agreement signed between Mr El-Sayed and Montedison on August 30 - which stipulated a gradual takeover of majority control by Montedison and certain options and prospects for the participation by Swedish institutions - was followed 36 hours later by a 'fait accompli' which amounted to the possibility of the Montedison deal not going through.

It was also learned last night that Montedison was considering taking legal action against Mr El-Sayed. Mr Giorgio Porta, Montedison managing director and the man who personally spearheaded the negotiations with Egyptian-born Mr El-Sayed, yesterday explained why Montedison had pulled out of the talks.

However, referring to acquisitions and disposals made by Fermenta since Mr El-Sayed began negotiations with Montedison in July, the board said that it had a responsibility to take advantage of business opportunities offered... regardless of whether the main shareholder is planning the sale of his stake or not.

At one point describing the hectic negotiations with Mr El-Sayed as a 'soap opera', Mr Porta said the talks had been ended because the industrial and shareholding structures of Fermenta had been changed and the Swedish company had refused to provide standard information which was promised last July.

Mr Porta said that with the collapse of the Fermenta talks Montedison now works on 'two or three' smaller acquisitions in the bulk pharmaceuticals and related sectors.

The Fermenta board claimed last night however, that the information sought by Montedison from Mr El-Sayed was 'inside information containing commercial secrets. To release it to a competitor would have led to damage to the company.'

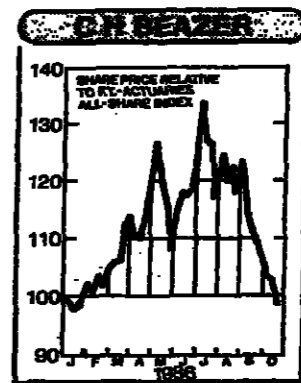
With the abortive Montedison negotiations behind him, Mr El-Sayed is now seeking instead to form a closer relationship with Procordia, the Swedish state-owned holding company.

Procordia had already purchased an initial 1m Fermenta 'A' shares, giving it 10.75 per cent of the votes at the beginning of September - much to the surprise of Montedison - while Mr El-Sayed was still in the midst of his tortuous negotiations with the Italian chemicals concern.

THE LEX COLUMN

Putting heat on IC Gas

Even in an age of leaky markets, it is unusual for a takeover bid to be foreshadowed as accurately as yesterday's £700m offer by Gulf Resources - controlled by the Barclay brothers - for Imperial Continental Gas.



For Gulf's broker to stand in the market, offering to buy at the bid level of 530p yesterday morning, seems to have been little more than a signal of intent. Most shareholders in IC Gas could be expected to sit on their hands until they saw the bid proper, given an offer 23p below last night's closing price of 539p, they are likely to hold tight.

Two-for-three rights issue, almost everything has gone wrong. Fears of earnings dilution and the reality of higher UK interest rates have combined to drive Beazer's share price down to a level - at 183p yesterday - where the nil-paid rights carry just twice in value.

Indeed, the terms of Gulf's bank loans explicitly show that its bid depends on liquidation of IC Gas's Belgian portfolio - about half of its net worth - in the months after the acquisition. That would leave Gulf with Century, the majority owned North Sea investment, and Calor, the gas distribution business that is the main attraction of IC Gas. Gulf was saying yesterday that the ownership and management of Calor was its main objective.

Even with the cash-flow from the French Kier contracting business supporting Beazer's UK housebuilding, the company was probably too highly geared to finance the buying of Gifford-Hill out of bank borrowings for more than a month or two. But if the rights stick to the underwriters next week, Beazer has a problem. Its tremendous expansion so far has been primarily equity funded and a diminishing equity option will be a constraint on a company that will next year still be 50 per cent geared on doubled net worth.

There is room for argument about the resale value of Calor, as of Century. But considering the tax benefits to Shell of its number-two position in UK gas distribution, it is not hard to think of at least one buyer to whom Calor (and possibly Century) might be more valuable than to the Barclays.

Yesterday's figures for the year to June 1986 unfortunately coincided with a rise in the mortgage rate but they may swing a reluctant City behind Beazer. Earnings per share are up just under 20 per cent, on doubled pre-tax profits (at the forecast £21m). There has always been flexibility in the booking of contracting profits, but French Kier is evidently not proving such a feared departure for Beazer as feared; while next year will still show some acquired incremental profit in UK housebuilding whatever happens to interest rates. Gifford-Hill only needs to contribute about £20m in its first nine months to leave earnings unchanged, and there must be an element of recovery left for its first full year. In any other market, the nil-paid would be cheap.

The whole package would be unlikely to fetch less than 650p a share, in a sensitively managed break-up; so if Gulf succeeded with its current offer it need have few worries about taking a handsome turn and paying down the debt.

Of course, were somebody like IC Gas's old friend Petrofina to ride in with a higher offer, Gulf would also be very handsily placed. With 10 per cent of the shares in hand, at an average cost some way below 539p, it might be in Gulf's best interest to have made an offer that is rather less than a knockout.

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LCP looks generous, on others less so. The 180p cash alternative fixes exit multiples of 26.5 historic and perhaps 21 prospective, which are not mean. But LCP's value to Ward White might argue for a higher price. The prize in LCP is Whittlock, the US retailer of car parts to DIY mechanics, which is similar to Ward White's Halfords chain in the UK.

The rest of LCP might be sold to raise as much as £70m, leaving the price of Whittlock a p/e in the high teens, which would be fairly cheap in the US market. That might be a dangerous defence for LCP to adopt, suggesting that it has not made the most of its assets. But it could attract another more palatable or generous bidder.

It is arguable whether Ward White could manage Whittlock better than LCP has. Expansion has not been sluggish, margins are higher than Halfords', and LCP is about to introduce the Epos systems which Ward White has itself only lately put into Halfords stores.

Ward White must not only win over LCP's shareholders but its own as well. They must be wondering what strategy lies behind the frequent rather diverse acquisitions, especially after the recent flirtation with Wedgwood. While this deal looks more logical than a leap into fine china, shareholders will probably be looking at some diffusion in the year to January 1988. All this explains Ward White's rather meagre multiple which ought to preclude any more acquisitions for some time if this one succeeds.

Thank goodness for the power to disenfranchise - or even forcibly buy out - foreign shareholders. If it were not for such embroilments on the principle of the golden share, BA's passengers might have been in line for some curious experiences a couple of years from now. Just imagine BA attracting the sort of overseas investment interest that the promoters of the issue would probably give their eye-teeth for, so that a quarter or more of the equity is suddenly held by non-British investors.

A siren goes, the taxing BA Jumbo turns back from take-off; after one foreign purchase too many, BA has just lost its status as a national carrier... Too horrible to contemplate.

Fixing the price for a bid is not always an easy affair. On some measures Ward White's £140m offer for

Ward White/LCP

Portugal to receive windfall from EEC

THE ENTHUSIASTIC response of the administration and businessmen to EEC accession has helped Portugal, in its first year of Community membership, to receive Ecu 637m (\$686m) in finance for a tidal wave of projects.

For 1987, Ecu 900m has already been committed to Portuguese projects approved in Brussels of which Ecu 500m will be paid out during next year.

Mr Antonio Cardoso y Cunha, Portugal's EEC Commissioner told 140 foreign bankers in Oporto, at a seminar organised by the Banco Portugues do Atlantico, that the energetic presentation of projects had taken Brussels by surprise, and that Portuguese entrepreneurs had to a greater extent than their counterparts in other countries, sought to draw on regional development, job creation and job training funds, to finance their projects.

Mr Rogerio Martins, a leading Portuguese industrialist, told the seminar that Portuguese businessmen had to get themselves into shape rapidly to meet the competition, because in the first eight months of EEC membership, Spain had taken a giant leap forward industrially and commercially, and had displaced all but West Germany as suppliers to Portugal.

Spain is seen by many Portuguese economists as Portugal's main threat in the Community framework.

Mr Cardoso y Cunha stressed that Portugal had to make optimum use of EEC funds to close the industrial and technological gap it suffered in relation to other members, so that it would have some cushion against dramatic shocks likely when the protective transition period ended in the early 1990s.

EEC agrees Mediterranean deal

Britain sees US proposals on missile abolition as 'dangerous'

BY DAVID BUCHAN IN GLENEAGLES

THE BRITISH Government would regard as 'dangerous' total abolition of ballistic nuclear missiles, as the US proposed at the recent Reykjavik summit, if that left Nato facing a big Soviet superiority in conventional military force and chemical weaponry, Mr George Younger, UK Defence Secretary, said last night.

Mr Younger, who was hosting the Nato Nuclear Planning Group meeting at Gleneagles Hotel, in Scotland, said the UK Government supported substantial cuts - 40 to 50 per cent - in the superpower stocks of long-range nuclear weapons.

But further reduction beyond such a cut would be 'very questionable', if no regard was taken of other Soviet military advantages, he said.

Mr Younger's reservations about the more sweeping US proposals were shared by other countries, notably West Germany. But despite this they generally rallied to support the US at the NPG meeting, which was their first opportunity since Reykjavik to give Mr Caspar Weinberger, their US counterpart, at first hand their reaction to the Iceland summit and their views on the future course of negotiations.

The general intention was to try to close ranks after a week in which Nato military commanders and several European politicians had expressed serious misgivings that a possible halving of US long-range nuclear missiles and total withdrawal of Europe-based medium-range missiles might affect the US commitment to Europe's nuclear defence.

The 13 European defence ministers joined Mr Weinberger in rejecting a Soviet tactic linking agreement on eliminating US and Soviet medium-range missiles in Europe to resolution of the superpower dispute over Star Wars missiles defence research.

Mr Lothar Ruelh, the West German Defence Secretary, was understood to have described the tentative zero-zero deal of US and Soviet medium-range weapons as a tremendous success.

Mr George Younger, UK Defence Secretary, said its achievement would be a 'great tribute' to alliance cohesion.

But both men stressed to the group that new efforts must be made to reduce the Soviet superiority in shorter-range missiles and conventional military force.

Opening the meeting with a briefing on Reykjavik, Mr Weinberger stressed that the Soviets had tried to kill off the US Strategic Defence Initiative (SDI). This would be resisted, just as Nato had resisted the earlier Soviet campaign to stop the placement of medium-range weapons in Europe.

SDI seems unlikely to be a major issue, although ministers from some smaller Nato countries are understood to want to restate their reservations about the US programme in the communique at the close of the NPG talks today.

The general sentiment of alliance ministers was that Nato should now take stock of what Mr Younger described as 'the wholly unscripted set of discussions' at Reykjavik.

Mr Younger, host of the NPG nuclear plan gathering and the only minister yesterday to make any public pronouncements outside the highly restricted meeting, said planned deployment of cruise missiles at the Molesworth base in East Anglia would continue 'unless there is a deal that reduces cruise missiles to zero or something like it.' He said: 'We need to have complementary cruise missiles at Molesworth as well as at other sites, such as Greenham Common where they are already deployed.'

Touche Remnant in talks with US group

By Eric Short in London

ONE of the leading UK fund management groups, Touche Remnant, yesterday announced discussions with Metropolitan Life Insurance of New York which could lead to a bid for the British company. The statement came after several weeks of speculation that a US buyer had been pursuing Touche Remnant.

No indication was given of the likely price for Touche Remnant, which has £3.7bn (\$5.3bn) of assets under management, but market analysts were talking of a possible range of £25m to £100m.

Lord Remnant, chairman of Touche Remnant, emphasised that the talks were being conducted on condition that his company would retain its own name and operational independence. 'We are sensitive to remaining independent and in no way are we going to get involved in conflicts of interest,' he said.

He added: 'The ability to run our show without interference was paramount in any negotiations.' He admitted to approaches from other groups, but none that would meet the independence criterion.

Touche Remnant is a substantial investment trust management group with some £2bn under management as well as some £1bn of pension fund investments and an expanding unit trust and private client operation.

It is an unquoted company with an unusual pattern of ownership in that its shares are held by the 10 investment trusts managed by the group. If any investor acquires 25 per cent of one of its trusts, that trust has to sell its Touche Remnant shares, with the first offer being to the other trusts.

In practice any acquisition will need the approval of the Touche Remnant board.

Touche Remnant was reorganised on to a more normal commercial basis at the end of 1984 and has improved its overall investment performance since then. Lord Remnant said that the company had been content to continue as it is at present. But this approach from Metropolitan Life, if concluded, would give the group 'a quantum leap into the US' as well as provide an ultra-strong capital base.

He pointed out that Metropolitan Life owned State Street Research & Management Company, a US domestic fund manager. It was envisaged that if the deal was concluded, Touche Remnant and State Street would be able to co-operate so as to offer their respective clients a comprehensive international fund management service.

Opec close to agreement

Continued from Page 1

threat of a return to the Opec free-for-all that had such a disastrous effect on prices earlier this year.

The majority fought hard against an increased quota for Kuwait. Venezuela, in particular, was deeply unhappy about the prospect of an agreement essentially dictated by the two heavyweight producers of the Gulf.

Yet it has always seemed probable during this protracted conference that the more financially pressed members would have no choice but to compromise. While Saudi Arabia and Kuwait still have sufficient financial reserves to be able to contemplate the return for a while to oil prices of less than \$10 per barrel, the indebted majority cannot do so.

Such a makeshift compromise can only polarise Opec and embitter feelings, making vastly more complicated the task at the conference, which is now rescheduled to start on December 7, of renegotiating the basis for sharing output from 1987 onwards.

IBM retreats from S. Africa

Continued from Page 1

The purchase of the subsidiary is likely to be financed by borrowing taken up by the South African company against a note advanced by IBM, and repayable over an as yet undetermined period. No price has yet been fixed, but IBM said that it will be aiming to achieve a sale that is fair to the group's shareholder and allows the South African company to continue to operate as a viable entity. The South African subsidiary is in profit at present although IBM would not give figures for its profitability.

adjusted to life as an independent company.

The flotation is expected to raise up to £1bn (\$1.45bn) for the Government, although Mr Moore would not be drawn on the sum he expected it to produce. It will also provide generous incentives to encourage employees to take part in the issue.

Eligible employees will be entitled to £25 worth of free shares, to two free shares for every one purchased to a maximum purchase value of £150, and to a 10 per cent discount on share purchases of up to £265 per employee.

Shareholders will be offered a loyalty bonus of one free share for every 10 initially bought up to a limit of £5,000.

BA details share sale

Continued from Page 1

nary details of British Airways flotation, scheduled for early next year.

World Weather

Table with weather forecasts for various locations including London, Paris, Rome, etc.

Advertisement for Hampshire's workforce, featuring 'HIGH TECH TO LOW TECH' and 'The workforce is extremely loyal'.

JOBS

How to survive in the management jungle

BY MICHAEL DIXON

THINK about yourself for a moment, please, and then think about company colleagues or other people who might sensibly be viewed as your career competitors.

By comparison with them, would you say that on the whole you are:

- * A calmer person;
- * Less inhibited socially;
- * A good deal more imaginative, and unconventional;
- * More natural and forthright;
- * Less inclined to worry about your own performance; and
- * More relaxed?

If your answer is yes, it would be best to check through the list again so as to be sure. Is the answer still yes?

Well in that case, you might do well to start looking for a new job. The list—drawn from a research report published this morning—describes the main ways in which executives who get sacked differ in personality from those who don't.

The study was made by three researchers at Britain's Cranfield School of Management. The money for it, together with the executives who were calmer, less inhibited socially and so on, were supplied by Pauline Hyde and Associates.

Mrs Hyde's organisation specialises in helping people to re-establish their career after they have been fired. But that is not what her consultancy and others in the same trade had like to say they do. Their term for their activity is the jargon word "outplacement," presumably because they feel that to call the sack "the sack" would be offensive to their customers.

Unfortunately, by seeking to give less offence in that way, their trade jargon contrives to be more offensive in other ways. For instance, a man dismissed from a managerial post is surely apt to feel he has lost more than a mere job if he hears himself described as "a terminated male executive."

Even so, the combined effect of the nauseating terminology and fairly recent dismissal had not demoralised the people whose personality-test results were sent by the consultancy for examination at Cranfield. They consisted of 201 men and three women aged from 32 to 60, with an average of 47, of whom three fifths had been senior executives.

"There was no evidence of stress or psychological tension as might be expected amongst a group of redundant managers," the study report says. "This may reflect the impact of the outplacement counselling on the way the redundancy was handled by their companies."

Besides being sane, they were on the whole as good at reasoning in terms of words and numbers as more than 1,000 other un-sacked executives who had taken the same test (technic-

ally minded readers may like to know that it was the Cattell 16 personality factors questionnaire). Indeed, it was only in the traits I listed at the outset that the discarded 204, viewed as a group, differed appreciably from the other 1,000-plus people.

When the researchers divided the unfortunates into sub-groups according to what they had been sacked for, however, there were personality differences between them. There were also variances in the average lengths of time the sub-groups took to establish themselves in work again. Taking all 204 together, the average time was 5.7 months.

Readers who—unlike the Jobs column—believe it is better to quit of one's own accord than to wait to be fired would do well to note that the five who had resigned took a mean 9.4 months to get back into work. The nine sacked out of office a merger did somewhat better at 7.2 months. But the 10 who lost in a "personality clash" re-established themselves in only 4.6 months.

The personality clashes are the only sub-group for which the study report gives both the average time unemployed and particular character traits.

By comparison with the 204 discarded as a whole, they were better at verbal and numerical reasoning and more warm-

hearted and outgoing. So were the four who had lost in a policy disagreement. The seven sacked for inadequate performance, on the other hand, scored lower than the rest on the reasoning tests.

But in overall terms the Cranfield researchers seem to have little doubt about the main reason for the discarded's predicament. It lies not so much in what they positively possessed by way of unusually high degrees of forthrightness and imagination, as in what they were lacking in consequence.

Their strength in forthrightness left them weak in shrewdness. The gift of imagination left them short of cool realism. In sum, although mostly "alert, intelligent, independent with good leadership scores and good emotional adjustment," they were missing some of the key abilities on which survival let alone success in organisations so often depends.

As the study report states: "The evidence here suggests that the unemployed managers were much less self-aware than other managers, which may well reflect a lack of political and social skills, management survival skills at a time of redundancy might well include the capacity to avoid unpopularity with senior managers."

"The capacity to be socially aware, political and streetwise

might be difficult to learn without feedback and training. However, if organisations are selecting for redundancy those managers who do not conform, there is a cost (to the employers) in the loss of energetic, imaginative, creative people."

Middle East

NOW to Dubai where a trading group covering, and owned in, all the United Arab Emirates wants a commercial manager. The offer is being made through recruiter Clive Taylor of the EAL International consultancy who, as he may not name his client, promises not to identify any applicant who so asks the employer without specific permission. (The same goes for the headhunter to be mentioned later).

The recruit will report to the general manager of the growing and diversified group, whose current turnover is around £20m. First responsibility will be for a section of the business including buying, sales and marketing, forecasting and budgetary control, and involving negotiating with the owners, training staff and promoting sales. Success there will lead to confirmation as the group's number-two executive.

Besides having the abilities of the 204 jobless managers lacked, candidates must have made profits by managing sales

and marketing operations in a fast-moving consumer-goods business, be numerate, and preferably have been successful in trading with customers in the Middle East.

Salary indicator is US\$50,000 or thereabouts tax-free. The expatriate perks will include furnished accommodation for family, if required, as well as car, medical cover, and so on.

Inquiries to Mr Taylor at 18 Grosvenor Street, London W1X 9FD; telephone 01-489 0513; telex 27950 ref. 3704.

Scotland

HAVING discovered the quality of Jobs column readers when seeking two executives for a Scottish company in April, headhunter Graham Walker has come back wanting a finance manager for the same outfit. It makes and markets a new generation of non-woven fabrics.

Candidates should be qualified accountants skilled in developing as well as running management and financial accounting systems and with line management experience. Salary at least £21,000, but could be a fair bit more for such excellent people as you. Fringe benefits include a car.

Inquiries to Mr Walker at Anthony Neville International, 68 Midton Rd, Ayr, Scotland KA7 2TW; tel. 0292 287969; telex 858902 Baron G.

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Our Client seeks either an experienced Financial Services Manager with a penchant for both Marketing and Administration or, alternatively, an MBA who has a developed theoretical knowledge of Financial Products

and Marketing together with a demonstrable track record in industry/commerce.

Candidates are likely to be in the 30/40 age range. The job is situated in the London area. The salary indicator is £30,000 + car and benefits and the longer term prospects are exceptional.

Please write in confidence with full details of your experience and qualifications, quoting ref. 770, to Colin Barry, Senior Partner, Overton Shirley and Barry, 64 Queen Street, London EC4R 1AD. Tel: 01-248 0355.

Overton Shirley & Barry
INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

APPOINTMENTS ADVERTISING
£41 per single column or shorter and 2 line
Premium positions will be charged £49 per single column centimeter
For further information call:
Louise Hurst 01-248 6886
Jane Liveridge 01-248 6205
Daniel Barry 01-248 6262

Group Credit Manager

West Berkshire £20-25,000 + Car
(Close to M4) + Executive Share Option Scheme

Our Client group, part of a large British electronics plc, controls the marketing, distribution and servicing of ranges of high quality equipment—some generally, and some increasingly—accepted as necessities by business, private and domestic users.

The group trades through six near autonomous subsidiaries, each operating nationally in a highly competitive environment, and supported by its own regional sales, dealer and distributor organisation.

Turnover budget for 1985/6 will be met comfortably and the forecast for 1986/7, supported by independent research, is expected to be c.£500 million.

The Group Credit Manager, who reports to the Group Finance Director, is required to establish reliable cash flow reports at group level and to improve the effectiveness of debt management and credit control and reporting within subsidiary companies.

Candidates for this new position should:

- have experience of credit control and debt management in a high-volume retail or financial services organisation any one of the following being examples: multiple or department stores, mail order houses, electrical/hi-fi chains, hire purchase, leasing, rental, factoring or credit card organisations.
- hold a senior credit management post involving control of staff.
- be resolute and forceful; plain, direct, speakers.
- be aged about 35-45.

Future prospects are excellent and need not be confined to the credit or finance function. Benefits include an executive pension, share option, life assurance and private medical schemes and a suitable car is provided. Removal costs will be met and help given with other problems associated with re-location.

Initial meetings will be arranged locally, possibly outside office hours.

Telephone: John Hearn for a brief discussion, or write to this address:

Hearn Healy & Partners

Management & Recruitment Consultants
Weston Road House, 127 Regent Street, London W1R 7HA. Tel: 01-734 6257

Shepherd Little & Associates Ltd

Banking Recruitment Consultants

CORRESPONDENT BANKER £25/£30,000

To work on the Western Europe and Scandinavia desk of a prime American bank as part of a small team of 6 who report directly to New York. Applicants, who should be in the 30/40 age range, require around 5/7 years marketing experience with particular knowledge of U.S. Dollar and Deutsche Mark clearing, short term trade financing, bankers acceptances and documentary services. To fulfil this role it is anticipated that up to 10 days a month will be spent travelling and in this respect knowledge of German would be beneficial.

Please contact Paul Trumble

MARKETING OFFICER

This is a position open to a Marketing Officer with particular experience in the forfailing field.

Our Client, a European bank, have decided to establish a special forfailing section to penetrate Europe, making particular emphasis on the markets of Western Europe.

Applicants with the appropriate expertise will need to be self motivated, aged around 30/35 and ideally have command of the French or German language. A salary around £20,000 is envisaged plus full banking benefits.

Please contact Brenda Shepherd

Ridgway House 41/42 King William Street London EC4R 9EN
Telephone 01-626 1161

PROPERTY FINANCE

Seymour Adelaide & Company, a leader in Property Finance Consultancy and Broking and a wholly-owned subsidiary of London and Manchester Group plc, is looking for growth. The Managing Director now seeks, to work directly with him and his fellow directors, an astute, aware and active broker.

The task is to promote the activities of the company through liaison with clients, lenders and professionals, to deal with the receipt and presentation of applications and the processing of cases through to satisfactory completion.

Property or property finance background and some time with a Bank, Institution or involved Professional Firm are likely to provide the appropriate experience.

We recognise the need to be competitive in remuneration and are ready to reward results.

If you believe you have what it takes—ring

Keith Mason on 01-486 6141

or write to him at

Seymour Adelaide & Company Limited
18 Seymour Street, London W1

The following
Accountancy
Appointments

will be appearing

TOMORROW:-

Financial Director

Financial Controller

E.D.P. Specialist

Group Finance Director

Accountant

Management Accountant

Young Taxation Professional

Financial Management

Financial and Business Analyst

Internal Audit Manager

Internal Auditor, Saudi Arabia

and many more

FOREX APPOINTMENTS

For Forex, Capital Markets and Treasury appointments consult a specialist agency

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Prince Rupert House

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Tel: 01-248 6263

EXECUTIVE JOB SEARCH

Are you earning £20,000—£100,000 p.a. and seeking a new job?
Connaught's discreet and successful Executive Marketing Programme provides professional excellence in helping you to identify those unadvertised vacancies.
Contact us for a free and confidential meeting to assess if we can help you. If you are currently abroad ask for our Executive Expat Service.

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The Executive Job Search Professionals

Accountants, MBAs & Economists**TWO FACTS THAT COULD STEER YOU TOWARDS MANAGEMENT CONSULTANCY.**

The first is the quality of our people. Successful business professionals often find that rapid career progression creates a decreasing intellectual challenge. As they outdistance their colleagues, growing frustration is encountered with the less than fertile minds around them.

At Touche Ross opposite circumstances prevail. You will be working in a team where colleagues are intellectual equals. Where constant challenge and achievement is a fact of life, not an empty dream. Where problem-solving ideas are exchanged and refined until an exact solution evolves.

This insistence on total professionalism, supported by excellent training, has resulted in our management consultancy practice doubling in size over the past two years despite ever increasing market competition.

The second, is the quality of our assignment work. It is wide-ranging, demanding, often dealing with highly complex situations. Our clients are mainly blue-chip companies who more often than not return with further projects as a result of the successful conclusion of the last.

We are at the forefront of the management consultancy business and our open, informal structure encourages rapid personal achievement.

If you possess a good first degree and ideally an appropriate professional qualification, join us in London, Birmingham, Manchester or Glasgow. Salaries are negotiable and a car is provided.

Please write or telephone, in total confidence to: Michael Hurton, (Ref:2674), Touche Ross & Co., Hill House, 1 Little New Street, London EC4A 3TR. Tel: 01-353 8011.

Touche Ross
Management Consultants

Treasury Operations Manager
Aylesbury to £25,000 + Car + Executive Benefits

Our client is a young and progressive financial services company with an outstanding record of growth over recent years. A respected name in the field of pensions, savings and life assurance, it is now looking to the next phase of expansion and diversification.

The new role of Treasury Operations Manager is being created to bring additional innovative skills and experience to a recently established treasury function. Reporting to the Group Treasurer, as part of a team of 8, specific activities will include making interest rate decisions for substantial levels of both debt and surplus funds, advising on the applicability of new market instruments and computerised systems, and structuring banking arrangements to maximum effect.

Applicants aged 28-40, should be graduates with a professional qualification (Accountancy, MBA or AIB) and preferably ACT membership. Several years relevant treasury experience, preferably gained in a large corporate or financial services organisation, is essential as is the ability to contribute to the overall activities of the department and the group, and to be able to deputise for the Treasurer.

If you feel you have the personal presence and skills required, please write to Geoffrey Rutland ACA, ATII, Executive Division, enclosing a comprehensive C.V. and daytime telephone number at: 39-41 Parker Street, London WC2B 5LH, quoting ref. 354.

Michael Page Partnership

International Recruitment Consultants
London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

SPOT DEALER

SAL: TO £30,000

An International Bank seeks a Spot Trader with a minimum of two years' experience gained trading major currencies.

SETTLEMENTS MANAGER

SAL: £22,000+

Leading International Bank requires a Foreign Exchange Manager to run their expanding FX area. The ideal candidate will have sound knowledge in Money Market Instruments and a minimum of five years' experience.

CREDIT ANALYST

SAL: £16,000+

European Bank seeks a Credit Analyst with a minimum of two years' experience. Candidates should be in their early to mid-20s, have good communication skills and thorough analytical approach. Prospects for career advancement are excellent. Knowledge of a foreign language would be advantageous.

Please contact

Catherine Viret on 01-621 1942

18 Rood Lane, London EC3M 8AP

BRUNEL BANKING

Economist
£ Negotiable

Our client is a well known name in the field of Futures Broking. As a dynamic and progressive organisation they now require an Economist.

The successful candidate will be an Economics graduate, aged 25-35, with a good degree and a special knowledge of the U.S. economy. Some exposure to Financial Futures markets would be an advantage.

The position will involve working as part of a small team of specialist analysts, providing an economic input to interest and exchange rate forecasting, as well as making a substantial contribution to written research material.

Package and prospects will be outstanding for the right individual.

Please contact Clare Kearns or Simon Kennedy who will treat all replies in the strictest of confidence.

Kennedy Stephens

Financial Markets Search and Selection
20 Courtenay Lane, London EC4R 3TE 01 236 7307

An Exceptional Opportunity for a Young Graduate Fund Manager

to £30,000 + Benefits

Our client is one of the City's leading specialist Fund Management Groups, with very substantial global funds under discretionary control. Recently these funds have been growing fast in real terms and, given the new-business development programme, will continue to do so.

The need has therefore arisen to recruit a young Fund Manager into the UK equities team. You will be in your mid 20s, a graduate with an above-average degree, and must have at least three years equities experience.

You will be given total responsibility for your portfolios, and be judged on results. Our client is looking for someone with outstanding professional potential and will pay generously to obtain it.

Please send a detailed cv, including contact telephone numbers, in strict confidence to Peter Wilson, FCA at Management Appointments Limited (Search and Selection Consultants), Finland House, 56 Haymarket, London SW1Y 4RN. Tel: (01) 930 6314.

MAL
Management Appointments Limited

CJA**RECRUITMENT CONSULTANTS**

35 New Broad Street, London EC2M 1NH

Tel: 01-588 3588 or 01-588 3576

Telex No. 887374 Fax No. 01-256 8501

This is a potential Vice President level appointment.

CJRA**CORRESPONDENT BANKING EXECUTIVE**

CITY

£30,000-£35,000 + INCENTIVE BON'IS + CAR

LEADING US FINANCIAL INSTITUTION

We invite applications from seasoned correspondent bankers, aged 30+, who must have a proven track record including at least 5 years' demanding marketing experience, probably within an American bank. A thorough knowledge of the US dollar clearing system is essential and an understanding of DMark clearing and Cash Management products is important. Experience of working in New York or extended business trips there will be an advantage as will German language speaking ability. The selected candidate, who will report to the London Head of Correspondent banking, will be responsible for selling New York and Frankfurt clearing services, short term trade financing and financial software products. Travel of 25% to Western Europe and the US should be expected. Essential qualities are the ability to establish a rapport with clients in a highly competitive environment, to have initiative and to be sales driven. Initial base salary negotiable £30,000-£35,000, plus incentive bonus, company car and full range of generous banking benefits. Applications in strict confidence under reference CBE18361/FT will be forwarded unopened to our client unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager: C.J.R.A.

A demanding appointment. Scope exists to reach the Board within 12-36 months.

CJA**GROUP COMPANY SECRETARY**

CITY

£28,000-£37,000

BRITISH MANUFACTURING GROUP 7/0 CIRCA £80 MILLION SUBSIDIARY OF MULTINATIONAL

This vacancy calls for candidates aged 35-45, qualified A.C.I.S. who have achieved at least 5 years practical experience covering company secretarial, administration and some personnel responsibilities. The successful applicant will report to the Executive Chairman, and responsibilities will cover handling the Group's Secretarial requirements, basic legal work, general administration and personnel and P.R. for this busy head office. A strong commercial awareness and the ability to work to exacting standards and to contribute sufficiently to warrant reaching the Board in the short term is important. Initial salary £28,000-£37,000 plus car, non-contributory pension, free life assurance, free BUPA and assistance with removal expenses if necessary. Applications in strict confidence under reference GCS4446/FT, to the Managing Director: C.J.A.

35 NEW BROAD STREET, LONDON EC2M 1NH. TELEPHONE: 01-588 3588 OR 01-588 3576. TELEX: 887374. FAX: 01-256 8501
ORGANISATIONS REQUIRING ASSISTANCE ON RECRUITMENT PLEASE TELEPHONE: 01-628 7639

MANAGER - MARKETING

City Based

c£35,000 + generous bank benefits

Excellent career development is offered by the expanding fund management subsidiary of a major Finance House.

You are a marketing professional interested in building long-term business relationships.

You are sensitive to the needs of institutional investors and can anticipate their requirements.

You would enjoy the opportunity to design and implement a long-term marketing strategy.

Your challenge is full marketing responsibility for the presentation of global fund management services to institutional investors, primarily in the UK and Europe.

Ideally, the successful candidate will have a good working knowledge of the financial markets of the Pacific Basin, but interested candidates whose main expertise has been gained within European or North American markets should also apply.

For further information please write or telephone in confidence Susan Milford, Manager Financial Appointments, quoting ref: CG0311.

Telephone: 01-256 5041 (out of hours 01-840 2043)

**Management Personnel**

10 Finsbury Square, LONDON EC2A 1AD.

On a Wednesday the following Appointments appear:

EUROBOND SALES
GENERAL MANAGEMENT
MARKETING POSITIONS
LEGAL
STOCKBROKING
VENTURE CAPITAL
GILT SALES
PORTFOLIO MANAGER

... and on a Thursday

FINANCIAL CONTROLLER
FINANCIAL DIRECTOR
CHARTERED ACCOUNTANTS
ADMINISTRATION/FINANCE DIRECTOR
JOINT VENTURE AUDIT
TAXATION SPECIALIST
COST AND MANAGEMENT ACCOUNTANTS

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER
LONDON - FRANKFURT - NEW YORK

Jonathan Wren

SYDNEY

LONDON

HONG KONG

INTERNATIONAL SECURITIES DEALING

A major international bank has ambitious plans to expand and develop its securities dealing subsidiary in London.

In line with this a dealing operation covering capital markets and international securities is currently being put in place. This operation will consist entirely of London trained dealers running specific desk portfolios on a risk basis, trading the international capital markets.

Our client therefore requires several experienced, 'street-wise' dealers/traders able to demonstrate a successful track record over a minimum of 2 years in the following product areas.

- US\$ Straight Bonds
- Non-Dollar Bonds
- Floating Rate Notes
- Convertibles
- Gilts
- International and UK Equities

In addition to a competitive starting salary, bonuses and a full range of fringe benefits will apply.

Please forward a detailed cv, or, to discuss these positions further in complete confidence please contact Bryan Sales.

Jonathan Wren

Recruitment Consultants

No.1 New Street (off Bishopsgate), London EC2M 4TP.

Telephone: 01-623 1266

Economist - Tokyo

We require a young Economist to complement our established economics team. The successful candidate will be employed primarily to analyse the Japanese economy with secondary responsibilities for briefing our Japanese clients on developments in the UK economy. The post will be based in our Tokyo office after an initial training period in London.

Previous experience of the Japanese language or economy is not essential though a willingness to learn the language would be an advantage. Ideally, candidates should have a good class economics degree and an M.Sc. Preference will be given to those with a firm grounding in both micro- and macro-economic principles who have the ability to produce high quality work at speed.

The post offers the right candidate a challenging and stimulating environment in which financial reward and career prospects are excellent.

Please apply in writing, supplying a full curriculum vitae, to:

David Clark, Assistant Director - Personnel, Kleinwort Grieveson & Co, 20 Fenchurch Street, London EC3P 3DB.

Kleinwort Grieveson and Co

Investment Manager

Scotland 25 - 30 to £25k + package

My client is the investment management division of a medium size Life Office which over the past few years has established itself as one of the sector leaders in the UK with four of its funds having achieved the No 1 position in their sector.

They now wish to set up an Overseas Fund and wish to recruit a talented overseas specialist to join this young and spectacularly successful team. The key tasks will be to set up, develop and manage the trust to equal the performance of the other funds, and to provide a specialist overseas function to the team. You will be a graduate with several years' investment experience with a first rate track

record of overseas fund management, possibly Japanese, European or the U.S. This is an ideal opportunity to make your name with responsibility for a start up situation but with the significant help of having four of the company's multi-million pound funds already well established at the top of the performance league.

The remuneration package includes a performance bonus, non-contributory pension, car scheme, mortgage assistance and if relevant a relocation package.

To apply, send a detailed cv stating current salary to Douglas Kinnaird CA quoting ref. 96/1095/FT or telephone his secretary for an application form.

PA

PA Personnel Services

Executive Search - Selection - Psychometrics - Remuneration & Personnel Consultancy

Fitzpatrick House, 14/18 Cadogan Street, Glasgow G2 6QP
Telephone: 041-221 3954 Telex: 779148

SECURITIES CENTRE MANAGER

Irving Trust Company, a major US Bank with a significant interest in international securities markets, acts in London as a clearing agent and a major depository bank for ADRs. The Bank also has a presence in the Custody Services market and an established Securities Trading affiliate.

A Manager is required in connection with the provision of operational support to these securities activities. Working under pressure, the successful candidate will require a sound understanding of the securities markets and have well developed organisational planning and management skills. Preference will be given to candidates who have experience of working in a growth environment.

A competitive remuneration and benefits package will be negotiated.

Please send a detailed c.v. to Andrea Williams, Personnel Manager, Irving Trust Company, 36/38 Cornhill, London EC3V 3NF. All applications will be treated in strict confidence.

Irving Trust

TREASURER

Senior Management Package - Salary Negotiable

The Halifax, the World's No.1 Building Society, seeks to make a Senior Management appointment for its Head Office based Treasurer's Department in Halifax.

Operating as the Society's Treasurer the appointee will have overall responsibility for liquid funds of more than £4 billion and wholesale funds in excess of £2 billion.

Candidates should have a minimum of 5 years' experience operating at senior level in the gilt and money markets and will be required to be able to demonstrate the capacity to continue the many initiatives which the Society has been at the forefront of developing.

The salary will reflect the importance and seniority of this post in one of the country's major financial institutions. The benefits include the provision of a car, contributory pension scheme, group life assurance, subsidised mortgage facilities, BUPA and a full relocation package.

Candidates should apply in confidence with full C.V. to: General Manager, Personnel and Services, Halifax Building Society, PO Box 60, Trinity Road, Halifax HX1 2RG.

An equal opportunity employer

HALIFAX BUILDING SOCIETY

CORPORATE F/X DEALER

European Bank to £30,000

Our Client is a major International Bank justifiably proud of its World Top 20 listing.

In line with the continuing development of its corporate dealing activity, the bank seeks an ambitious and self-motivated dealer, probably aged mid-20's with a minimum of 3 years' relevant experience, to augment its existing team.

This represents a genuinely attractive opportunity to further your expertise and career with a highly professional organisation of substance and integrity.

Contact Norman Philpot in confidence on 01-248 3812

NPA Management Services Ltd

12 Well Court - London EC4M 9DN - Telephone: 01-248 3812
Management Consultants - Executive Search

FLEMINGS

INVESTMENT BANKING HEALTHCARE AND LIFE SCIENCES

Robert Fleming is a major U.K. based merchant bank with significant activities both in the U.S.A. and the Far East. The Group wishes to recruit an additional member to its expanding Corporate Finance Department who would be an executive in a team responsible for finding, creating and evaluating investment banking opportunities in Healthcare and Life Sciences.

The successful candidate, preferably aged 25-30, is likely to have a degree in a scientific subject. He or she should have experience of working with international healthcare and life science related industries and preferably

will have had exposure to these industries in the U.S.A. or Japan.

He or she needs to be articulate, literate and of a strong personality so as to be able to make a case positively to senior members of the organisation or its clients. The position will require close liaison with our offices in the U.S.A. and the Far East.

Applicants should write enclosing their CV to

Frank Smith,
ROBERT FLEMING & CO. LIMITED,
25 Cophall Avenue,
London, EC2R 7DR.

CAPITAL MARKETS PRODUCT DEVELOPMENT EXECUTIVE

c. £22,000 23-27

A leading City-based Merchant Bank seeks a numerate graduate with two to three years' training in Investment Banking. The position involves working with the Capital Markets teams, analysing and developing business proposals. A knowledge of IBM PC-based software would also be most useful. Contact John Lord on 01-977 8105 or David Jones on 0444 452209 or write to them at:

The City Resourcing Partnership
266 Bishopsgate, London EC2M 4QX

Corporate Planning and Taxation

Canadian Imperial Bank of Commerce is one of the largest banks in North America and a leading international bank with a commitment to expansion in Europe. The Corporate Planning and Taxation Department is developing as a high-profile group of specialists with Europe-wide responsibilities for taxation, corporate secretarial, legal, financial regulation and related matters. The Bank wishes to make two senior appointments to that group.

Taxation Manager

The ideal candidate should be a tax professional with at least 3 years' post qualifying tax experience in a professional firm, commerce or a financial institution. The job content would include significant tax planning issues, overlap with legal and other specialist disciplines as well as liaison with business groups. A solid background in UK corporation tax and an appreciation of international tax issues is essential. Key attributes would be sound communication (written and oral) and a positive attitude to business tax planning.

Legal Adviser

The ideal candidate will be a qualified lawyer with at least 3 years' post-qualifying experience in a large organisation be it in the practice commercial or financial environment. Key elements of the job content would be analysing the Financial Services Bill (and the prospective Banking Bill), setting up a framework for providing in-house legal advisory services on a whole range of issues, reviewing control procedures for procurement of legal advice from external sources and managing the Bank's existing relationships with external legal advisers. An element of corporate secretarial duties is also envisaged. Experience of and/or an interest in tax law is desirable but not essential.

An attractive remuneration package will be offered commensurate with past experience and potential. If you feel able to meet the challenge please send your CV with telephone number and salary expectation either to:

Shashi Tanna, Assistant General Manager, Corporate Planning, or John Hardisty, Manager, Human Resources, Canadian Imperial Bank of Commerce, 55 Bishopsgate, London EC2N 3NN. Telephone: 01-628 9858.



CANADIAN IMPERIAL BANK OF COMMERCE

Investment Banking ...

ANALYST/TRADER

Attractive salary
+ substantial bonus

An entrepreneurial, self confident, decisive and highly motivated individual is sought for a rapidly expanding investment bank.

Working in a small, close-knit team of traders and analysts this individual will be expected to seek out, research and evaluate investment opportunities in the UK and overseas stockmarkets. He/she will then be involved with the investment decision making process.

Candidates will either be working as investment analysts and looking for a more stimulating and reward orientated environment; or be in corporate finance, accountancy (recently qualified Accountants) or another financial/investment related position and looking for a change of direction.

This position offers extensive scope for progression and high salary rewards for an individual with enthusiasm and initiative.

Interested candidates should contact Jonathan Holmes on 01-606 1706 (lines open until 7.00pm on Wednesday, 22nd October) or write enclosing a detailed curriculum vitae to the address below. All applications treated in strictest confidence.

Anderson, Squires Ltd.,
Bank Recruitment Specialists,
127 Cheapside, London EC2.

Anderson, Squires

Leading International Bank

EUROBOND TRADER

Attractive salary, bonus and benefits package

Our client, a prominent Scandinavian bank, has a successful track record in Capital Markets and is a market leader in its area of activity. Continued expansion has created a need for a versatile and innovative Trader to work within its Capital Markets division based in London.

The successful candidate will work within a close-knit team covering a broad range of Euro products, particularly in the Euro DM and Euro US\$ markets. Responsibility will include obtaining timely and competitive prices from the street, principally on a client-order basis and the establishment of a trading book for Scandinavian names.

The combination of International exposure and working in a dynamic division of a dynamic bank provides excellent career opportunities for a graduate aged between 23 and 30 years who has a minimum of one year's experience in fixed interest trading and sound market contacts. Previous experience of another area of banking would be advantageous, especially Scandinavian Bonds/Equities or an exposure to swaps/options/futures/short dated instruments. Knowledge of a Scandinavian language is desirable but not essential.

A competitive package commensurate with experience will be offered, reflecting the strategic importance of this role.

In the first instance please contact Leslie Squires. Tel: (01) 606-1706. All enquiries will be treated in the strictest confidence.

Anderson, Squires Ltd.,
Bank Recruitment Specialists,
127 Cheapside, London EC2.

Anderson, Squires

**BANKING EXECUTIVE**

Singer & Friedlander Limited is seeking to appoint a Banking Executive to join its Domestic Banking Division.

An ideal candidate is likely to be aged between 25 and 35, qualified as a banker or accountant, and will have worked in a Merchant Bank. The post will suit an energetic marketing orientated banker, who is self motivated and who wishes to be judged by performance.

Career prospects are very attractive and the remuneration package will include a profit share and staff mortgage subsidy.

Written applications with a full curriculum vitae should be sent in confidence to:-

Peter Cordrey,
Banking Director,
Singer & Friedlander Limited,
21 New Street,
Bishopsgate,
London EC2M 4RH

**General manager –
fund administration company**

Isle of Man, £40,000 neg



This is an opportunity to manage the administration of one of the world's most prestigious and successful fund management groups. It has a select high-wealth client base and in 3 years has achieved funds under management of around \$1.5 billion. High growth will continue and the need for expert administration is absolute.

You will manage the new administration centre established on the Isle of Man (standard rate of tax 20%) which will provide registration, valuation and accounting services to over 30 mutual funds and unit trusts worldwide. With the support of a small team, you will continue the development of appropriate systems using computer facilities where relevant and liaise with clients, investment managers and advisers around the world.

We are looking for a professional manager with experience in securities, stock exchange procedures, computerised registration and valuation systems and general fund or unit trust administration. High standards and the confidence and communication skills to front the operation are imperative. Opportunities for advancement are excellent. Terms need not be a limiting factor.

Please write, enclosing your curriculum vitae and daytime telephone number, to Stephen Blaney, Ref B317.

Coopers & Lybrand
Executive Selection

Coopers & Lybrand
Executive Selection
Limited

Shelley House, 3 Noble Street
London EC2V 7DQ

**CORPORATE STRATEGY AND
MARKETING CONSULTANTS**

DOCTUS c. £27-£35k (salary + bonus) + car

Doctus Management Consultancy Ltd has over 100 full time professional staff working on profit improvement assignments for blue chip and medium sized companies. In the Corporate Strategy and Marketing Group our role is to carry out a fundamental analysis of the client's business - his markets at home and abroad, technology, competition and resources - and to recommend the appropriate strategy. We then work with the client in implementing action plans.

Our need is for strategists who can manage client assignments. Highly developed skills as a corporate strategy consultant, marketer or business economist and a record of achievement in well managed companies are essential. The ability to evaluate financial statements and a keen awareness of design and new technologies are also highly relevant.

Initial earnings, with bonus, are likely to be between £27 - £35k plus car. Relocation is not required.

We would also like to hear from experienced Marketing Consultants as potential Associates to carry out ad hoc assignments, for which an in depth industry knowledge or specialist skill is needed, for example in industrial marketing research, product development, distribution or sales management.

Applicants are invited to send their C.V. in strict confidence to Christopher Ley-Wilson, London Manager.

Doctus Management Consultancy Limited,
Centre Point, 103 New Oxford Street,
London WC1A 1DU.

Members of the Management Consultants Association

**FUND MANAGERS
ASSISTANT
STOCKBROKING**

This is a unique opportunity for someone with stockbroking experience who is on their way to becoming a registered representative. The position offers a good career within the private clients department with the opportunity of becoming a full fund manager.

Sal c£13,500 + 10% Bonus
Sub. Mort., BUPA etc. etc.

Tel: Angus Watson
on (01) 626 8524
MONUMENT PERSONNEL
CONSULTANTS

**MEDIA ANALYST TO
STOCKBROKER**

Economics graduate speaking really good French wanted as second member of team covering mainly UK but also US and European media. Responsible for TV, advertising and new communications, with working brief on publishing covered by other analyst. Career company is international bank. Salary according to qualifications. Write to: Angus Watson, Personnel, 10 Cannon Street, London EC4A 3DF.

REDUNDANT SALES Managers and Executives contact Michael Green on 01-853 6484.

**Euronote
Sales Specialist
Major US Bank**

City Up to £60,000 + bonus + car

Our client can demonstrate a solid record of achievement in the short term paper markets and within the specialised area of Euronote Sales. The expansion of its activities has created the need for a further high calibre individual to join an already well established and successful team.

Reporting at a senior level, ideally you should have solid product experience, including sales to Financial Institutions,

Fund Managers and Corporates.

Age will not be a determining factor but you will have to demonstrate a high level of credibility and self-motivation. The ability to fit into, and "pull your weight" within a dynamic team is essential. Rapid career progress is anticipated.

Please telephone or write in confidence to Leslie Thorsen Bensley, quoting Ref: LB099.

Lloyd
Chapman
Associates

International
Search and Selection
160 New Bond Street, London W1Y 0HR
Telephone: 01-409 1371

CHRISTIANA BANK (UK) LIMITED

The Bank has been established in London for four years. In January we will become a branch of the Christiania Bank OG Kreditkasse and there will be a number of opportunities for additional staff. However, at the moment we have openings for the following men or women.

Bond Salesman c. £25,000 + package

Must have at least two years' experience dealing in the Euro Bond market. Must be able to speak and transact in a second European language.

Bond Analyst £ negotiable

Preferably educated to degree standard, candidates should be fully conversant in all aspects of Euro Bonds, be able to assess the market on a macro basis and effect evaluation and analysis of a range of products.

Equity Trader c. £25,000 + package

Experienced trader required to make markets worldwide with particular emphasis in the Scandinavian area.

Equity Salesman c. £25,000 + package

Experienced salesman required for selling into the Scandinavian markets. Candidates may already be experienced in the German and/or Dutch markets.

Please apply in writing to the Personnel Manager, Christiania Bank (UK) Limited, 9 King Street, London EC2V 6EA.

**Trainee Investment
Analysts**

Overseas Equities

Backed by a proven long-term investment record, Provident Mutual funds under management now exceed £2.7 billion and are continuing to grow rapidly. This expansion has created additional opportunities for people with ambition and enthusiasm, providing good prospects for career development within a successful and progressive environment.

Successful candidates will specialise either in European or Far Eastern stock markets. They should be graduates in Economics or a financial discipline and already have some industrial or commercial experience. They must also be able to demonstrate a willingness to work hard and an ability to get on with people.

An attractive salary is offered and benefits include a non-contributory pension, free life assurance, subsidised BUPA and low cost mortgage facilities.

Please write with full C.V. including current salary to Mrs S. P. Cormie, Personnel Superintendent, Provident Mutual Life Assurance Association, 25-31 Moorgate, London EC2R 6BA.

PROVIDENT MUTUAL

Hoggett Bowers
Executive Search and Selection Consultants

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International Banking - City

Systems Development & Audit

c.£27,000, Banking Benefits

This major international trading bank has a record of steady growth over many years.

Systems are an integral part of operations and so vital that the Board are investing further in ensuring their controlled operation and future growth.

This new position will report at a senior level and its broadly based duties will require analyses and recommendations on internal controls, data security and assessment of future strategy concerning applications hardware and software. Some, but not onerous, overseas travel may be involved.

Ideally the position will suit an auditor with banking, and adequate data processing expertise, but a likely profile is a qualified accountant still in the profession, with exceptional e.d.p., audit training and exposure to financial services. The converse, i.e. a data processing specialist in international finance is also possible. Age is likely to be 28-40 years. Benefits are excellent.

If you believe that you have the background and ability for this position please submit in confidence a comprehensive cv. or telephone for a Personal History Form to J.L. Duff, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WR. 01-734 6852, quoting Ref: 18133/FT.

**BARING WILSON & WATFORD
DEALER**

Baring Wilson & Watford, a wholly owned subsidiary of Baring Brothers & Co. Limited is seeking an experienced dealer, preferably a member of the Stock Exchange, to work within a small team on the floor of the Stock Exchange in the Gilt Edged Market.

Suitable candidates are likely to be aged between 30-35 years but experience of the Stock Exchange floor is more important than age.

Salary will be negotiable according to age and experience and other benefits include mortgage subsidy, non-contributory pension scheme and BUPA membership.

Applicants should write, enclosing c.v. to:

Simon Ellen, Director,
Baring Wilson & Watford,
8 Bishopsgate, London EC2N 4AE.

**Close Brothers Limited
BANKING SYSTEMS
MANAGER**

City

We are seeking an experienced manager to take responsibility for supervising all our computer-based banking systems, the maintenance of all customer accounts, money-market settlements and controls, the compilation of data for inclusion in Bank of England returns, and all procedures involved and staff engaged in our banking operations.

The successful candidate (probably aged 30-45) will have:

-- proven experience in an operations role within a large UK bank.

-- expertise in the use of computerised accounting systems.

-- the ability to participate in the initiation and production of systems policy and planning decisions.

-- the ability to manage staff and to communicate well with senior management.

An attractive remuneration package will be offered to the right candidate.

Please write in confidence, with full career details to:



Peter J Stone
Director
Close Brothers Limited
36 Great St. Helens
London EC3A 6AP

PRODUCT DEVELOPMENT

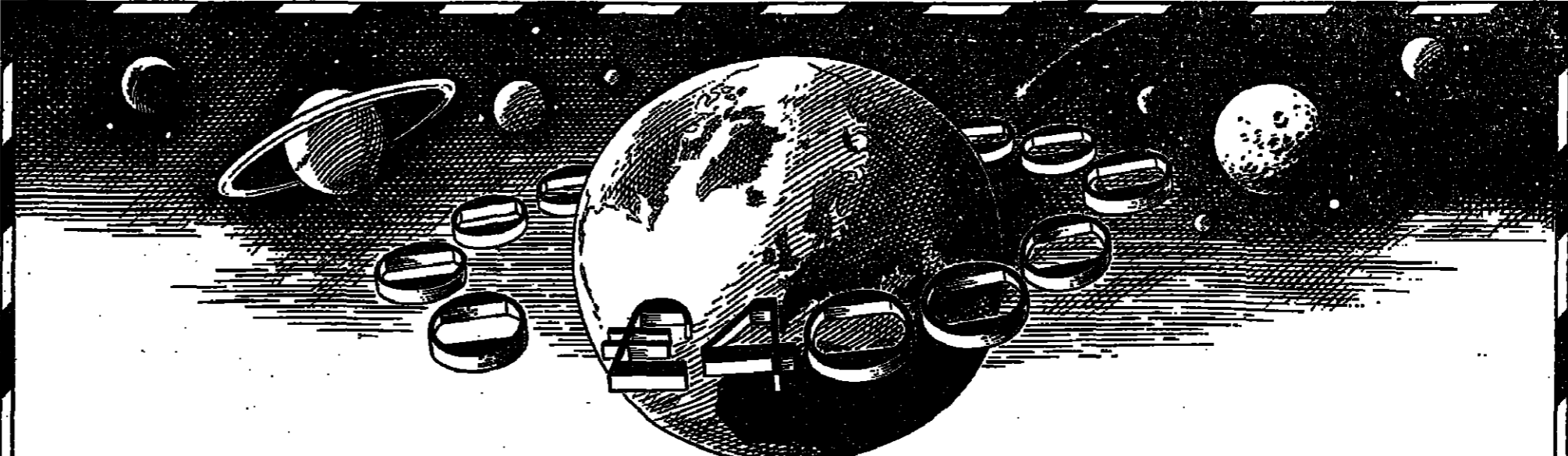
Life and Pensions, Investment-Linked and Conventional

We need a person with practical experience in research, design, development or marketing of new products or marketing packages in the life assurance industry. Ability to liaise with branches and brokers is important. A professional qualification or degree would be advantageous but not essential.

Scottish Amicable is a £4000 million life office with an outstanding record of performance in investments and bonus results. A small, enthusiastic, multi-disciplined team is responsible for all of Scottish Amicable's product development: life and pensions, investment-linked and conventional. We have major new products under development and are planning for development in a number of other market areas.

We offer: • An initial salary in the range £15,455-£18,395.
• Considerable scope for advancement.
• Mortgage at reduced rates.
• A highly attractive working environment.
• Non-contributory life assurance and pension scheme.

Reply to: Mr J G Bell, Assistant General Manager, (Corporate Services) Scottish Amicable Life Assurance Society, Craigforth (PO Box No 25), STIRLING FK9 4UE.



£40 BILLION WORLDWIDE IS A LOT TO MANAGE.

THAT'S WHY WE NEED YOU.

In just 12 years, the assets under our management have multiplied tenfold and are currently running at over £40 billion. These funds are controlled and managed through an international network of offices in the major financial centres of the world.

One of the main reasons why we have achieved such an impressive level of growth is due to our innovative approach in identifying and developing new marketing opportunities. To ensure that our expansion continues, we now require several highly-motivated senior managers — four of whom will be working alongside our successful marketing team.

Although our funds measure up to those of the largest organisations, we are still a small company in terms of staff. Between our offices in Tonbridge, Jersey and the City, we employ 257 people.

This means that you'll have more involvement, more independence, and the recognition you deserve for helping us to grow even further.

So if you have the right background for one of these senior positions and would like to become part of an expanding company which offers unlimited long-term career potential, we would very much like to talk to you.

Personal Equity Plan Manager

From £20,000 plus Bonus & Benefits

To coincide with the growth in private share ownership, we are launching our Personal Equity Plan and we require a PEP Manager to head up this important new division at our administrative Headquarters in Tonbridge.

You should be a highly motivated person ready to take full advantage of this excellent career opportunity. An ability to work under pressure is essential as you will have to deal with a high turnover of work, in addition to devoting time to ensuring that your department becomes a major force in this new investment area.

You will probably be in your early 30's with considerable experience in accountancy and reconciliations. Your background will ideally be from a disciplined environment and knowledge of the investment industry would be an advantage. You must, however, have proven management skills.

Initially, you will have a small team of staff but we are prepared to invest in further personnel as your turnover increases. Your responsibilities will include the creation of accurate systems to deal with client details, direct debits, cash reconciliation and tax claims and returns. You will also be the level of the response to the launch of the Personal Equity Plan and ensure that your department runs smoothly on a day to day basis. Delegation will be a vital aspect here as the successful expansion of the department depends very much on your ability to handle a high level of new business.

Your long-term career potential is unlimited and the initial remuneration package is in line with the importance of the position. The package includes a salary negotiable from £20,000, a performance-related bonus, non-contributory pension, private health scheme and free life assurance. Please write to The Personnel Manager, Fidelity International, River Walk, Tonbridge, Kent TN9 1DY.

Unit Holder Services Managers

Circa £16,000 plus Benefits

In line with our worldwide expansion, we have seen a significant increase in our unit trust business here in the UK.

In order to offer our clients a faster and more efficient service, we have established our own Registration Department.

We now require two Unit Holder Services Managers to assist in the running of this department which is based at our administrative headquarters in Tonbridge.

Applicants should be aged around 30 and their backgrounds will include registration experience, preferably gained in the Unit Trust industry. You will be a highly motivated person, used to taking decisions within a corporate structure with proven management skills. A sound knowledge of on-line computer systems will also be a requirement.

Reporting to the Unit Trust Associate Director and Operations Manager, your responsibilities will include: unit holders registration, dealing with client enquiries, trust switches and distributions, together with the maintaining of your department's highly efficient levels of customer service.

Both these positions offer unique career opportunities and excellent long-term potential. The remuneration package is negotiable in line with experience and will include a salary of up to £16,000, a performance-related bonus, non-contributory pension, private health scheme and free life assurance. Please write to the Personnel Manager, Fidelity International, River Walk, Tonbridge, Kent TN9 1DY.

Product Development Manager

Circa £30,000 plus Car & Benefits

To ensure that we maintain the impressive levels of growth that we have achieved over the past 10 years, we are constantly evaluating new products.

In an increasingly competitive financial services marketplace, we have proved to be one of the most successful investment organisations.

In order that we remain both competitive and innovative, we now require a Product Development Manager to join our experienced marketing team based at our offices in the City.

The successful applicant with the abilities needed to fill this demanding role will be a graduate in their late twenties or early thirties with a progressive and highly creative approach to the financial world.

You will probably be working in the financial services sector with a bank or building society or possibly with a law or accountancy firm.

This is a key position within the company as your responsibilities will include the identification and development of important new marketing opportunities within the unit trust and related markets in the UK, Europe and overseas.

The long-term career opportunities are excellent. Depending on performance, an Associate Directorship with equity share could be awarded after two years. A certain amount of international travel will also be involved.

The initial remuneration package will reflect the importance of this position. The starting salary will be around £30,000 negotiable in line with experience, and the package will include a company car, a performance-related bonus, non-contributory pension, private health scheme and free life assurance. Please write to the Personnel Director, Fidelity International, 25 Lovat Lane, London EC3R 8LL.

Insurance Broker Sales Executives

From £30,000 plus Car & Benefits

The continuing growth in the unit trust market has resulted in a correspondingly rapid expansion in the number of intermediaries involved in the marketing of unit trusts.

In order to realise our full potential in this market, we now require a further two Insurance Broker Sales Executives.

Both positions are at a senior level as the successful applicants will be leading our sales drive in the Midlands and Scotland. Your responsibilities will include the marketing of our high performing unit trusts and offshore funds to insurance brokers in those areas. You will also be expected to increase sales levels with existing clients, develop new business, ensure sales targets are met and identify and initiate new marketing approaches to increase the awareness of our product range.

Applicants should be aged ideally between 30 to 40 and be highly motivated with successful, well-proven track records in sales. A sound knowledge of the investment markets with particular emphasis towards unit trusts is essential, together with established contacts with insurance brokers in the above regions.

The initial remuneration package will reflect the importance of these positions. The starting salary is negotiable in line with experience and the package will include a company car, performance-related bonus, non-contributory pension, private health scheme and free life assurance.

Please write to the Personnel Director, Fidelity International, 25 Lovat Lane, London EC3R 8LL.

BERMUDA—BOSTON—HONG KONG—JERSEY—LONDON—NEW YORK—SAN FRANCISCO—SYDNEY—TAIPEI—TOKYO



FENNOSCANDIA Limited

Fennoscandia Limited, London, is jointly owned by two of the largest financial institutions in the Nordic countries, Skopbank, Finland, and Swedbank, Sweden. Having recently substantially increased its capital base, Fennoscandia is now actively expanding its business base in the U.K. and internationally and is seeking candidates for the following positions:

U.K. CORPORATE BANKING ASSISTANT MANAGER:

Working in a team of three people reporting to the Manager U.K. candidates will ideally have at least five years' lending experience, particularly with medium-sized businesses, and show sound credit skills combined with an imaginative and positive approach to the generation of new business. Considerable U.K. travel involved. This is a fast-expanding department with real opportunities for progression.

SECURITIES DEALER:

To be involved in a considerable expansion of trading and investment activities in Equities and International Debt securities. At least three years' dealing experience is required, preferably with emphasis on Scandinavian equities. Some Eurobond trading experience is also required.

SECURITIES SETTLEMENTS CLERK:

Fennoscandia also requires a Settlements Clerk with a minimum of two years' experience in all aspects of Equities and Eurobond settlements. Candidates will have potential to advance to a supervisory function within the section.

Attractive salaries and a very competitive benefits package will be offered to the successful candidates.

Replies in writing to:

The Personnel Manager
Fennoscandia Limited
Licensed Deposit Taker
The Old Deanery, Dean's Court
London EC4V 5AA

Financial Services Consultants

The City Consulting Group - specialising in strategic and marketing issues - is looking for additional consultants. The company's reputation is a reflection of the staff it employs, so our entry standards are high.

Ideal candidates will be well remunerated and:

- mid 20s to early 30s
- consistent high achievers
- self starters but team-orientated
- working in consultancy or financial services.

Typical consulting assignments cover:

- business and corporate strategy
- product development
- strategies for the use of technology
- MIS design
- market appraisal.

Applications, together with a full curriculum vitae, should be addressed to:

Mr George Knight The City Consulting Group Ltd.
St. Bartholomew House 92 Fleet Street
London EC4Y 1DH. Tel: 01-583 9391

THE CITY CONSULTING GROUP

Strategic & Marketing Consultants



Director School Of Management

Director required for the new School of Management to be formed by the amalgamation of the Departments of Management Science and Social and Economic Studies.

The main focus of the School will be upon problems of industrial performance and management, particularly on processes of technological innovation and change.

The academic interests of the Director should be within the range of activities of the new School and could be, for example, in Economics, Finance, Strategic Management, etc. She/he should possess proven qualities of leadership and innovation, and ability to exploit the academic potential of the new School.

Candidates should be available to take up the appointment no later than September 1987. Initial appointment will be for five years (renewable).

Salary - at professorial level, but not less than £22,000 pa.

Further particulars from and applications to the College Secretary, Imperial College, London SW7 2AZ. Tel: 01-589 5111 ext. 3005. Closing date 19 November 1986.

Trading Analyst Major International Bank

City To £40K+ Bonus + Car etc.

This reputable International Bank has continued to expand not only within its traditional areas of operations, but more especially within the latest innovative markets now in existence.

As a result, a further key individual is needed to augment the Bank's young, energetic, successful team of dealers and traders.

Your role will be to provide vital trading analysis of, and formulate financial strategy relating

to, the foreign exchange, money market, futures and interest rate options areas.

Probably aged 28/32, and a graduate, you will have at least two years experience in a similar role within a relevant environment, and be capable of making a major contribution to the organisation's future success and profitability.

To apply, please telephone or write to Brian Burgess, quoting Ref: BB100.



International Search and Selection
160 New Bond Street, London W1Y 0HR
Telephone: 01-409 1371

Jonathan Wren

SYDNEY LONDON HONG KONG

JAPANESE SALES

£30,000 to £70,000

We are currently assisting a UK stockbroker which is expanding its London based Japanese securities sales capability. A definitive commitment has been made in developing this area of its business, demonstrated by the current establishment of a major presence in Tokyo. We are seeking candidates with experience of Japanese equities who would welcome such an opportunity within the structure of a 2 year service contract. In addition to a basic salary in the range indicated, a substantial bonus will be guaranteed together with other benefits, including company car. Contact Roger Steere.

ACCOUNT OFFICER

£14,000 to £20,000

On behalf of our client, one of the largest UK merchant/investment banks — one of the foremost in the City — we are seeking an Account Officer to work in the Japanese banking section. We are interested in speaking to high calibre graduates with at least 2 years relevant experience of banking relationships with Japanese clients who would be keen to utilise their knowledge in general credit work, product development and marketing. Contact Mark Forrester or Karyn Rutherford.

NEWLY QUALIFIED ACCOUNTANTS

to £18,000 plus benefits

Several of our clients, all major UK merchant banks, are seeking recently qualified, graduate ACA's from the 'big 8', aged 25 to 28. The vacancies have arisen within their audit departments and therefore experience of internal audit is essential. Most positions genuinely offer the opportunity for future career progression into operational banking, investment management, or possibly corporate finance or lending. Contact Mark Forrester or Karyn Rutherford.



Recruitment Consultants
No. 1 New Street (off Bishopsgate), London EC2M 4TP.
Telephone: 01-623 1266

**CHARTERHOUSE
DEVELOPMENT CAPITAL LIMITED
EDINBURGH**

Charterhouse Development Capital Limited provides merchant banking and development capital facilities. Due to its continuing growth in Scotland and the North of England, it requires to recruit a **YOUNG EXECUTIVE**. The suitable candidate is likely to be a qualified accountant or commercial lawyer aged between 25 and 35. However, candidates from other disciplines with commercial experience will be considered. First class interpersonal skills and an excellent knowledge of commercial law and taxation

are desirable, and two to three years' relevant experience in industry, investigation work or merchant banking would be a significant advantage. This is an excellent opportunity to join an expanding and successful team in Edinburgh. A competitive salary is offered and attractive banking benefits include non-contributory pension, BUPA and mortgage assistance. Please write with full personal and career details to George Shields, Director, Charterhouse Development Capital Limited, 26 St. Andrew Square, Edinburgh EH2 1AF.

CHARTERHOUSE

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International Banking

As part of their continuing programme of expansion, we have been retained by a major international bank to recruit the following dedicated professionals:

Marketing Manager c £30k
This is a 'front-line' position, involving the development of relations with UK corporate customers and other borrowing institutions, in order to enhance the bank's loan asset and profit position. The successful applicant, ideally a graduate in their thirties, should possess extensive marketing expertise gained from an international or clearing bank. A thorough knowledge of the financial markets, company accounts and loan documentation is essential.

Assistant Manager - Foreign Exchange negotiable salary
Supervising a department of nine people, the successful applicant will be responsible for the efficient administration of the bank's Eurocurrency transactions. This post represents a key role within the bank and demands both effective team management skills and the ability to work quickly and accurately.

To apply please write with curriculum vitae or telephone Gaynor Harris on 01-638 0362.



Joseph Shaw Limited, Bell Court House, 11 Moorfield Street, London EC2M 7JL

CONFIDENTIAL ADVERTISING

CREDIT ANALYST

Hill Samuel & Co. Limited, one of the City's leading Merchant Banks, is seeking to appoint a Credit Analyst to join its Property and Financial Lending team within the Commercial Banking Division.

The suitable candidate is likely to be aged 25-35, probably currently working within a Clearing or similar bank environment and who has had general experience in most aspects of lending and credit assessment. Preferably applicants will have passed their banking examinations or be well on the way to doing so. This post offers good promotional prospects for the right candidate.

In addition to a competitive salary, we offer excellent fringe benefits including profit share, subsidised mortgage and loan schemes, non-contributory pension scheme, free life assurance and BUPA.

Please send a full curriculum vitae quoting reference 'EAS', in strictest confidence to:

Mrs. Anne Dumford, Senior Personnel Officer, Hill Samuel & Co. Limited, 100 Wood Street, London EC2P 2AJ



HILL SAMUEL & CO LIMITED

ECONOMIST

International Stockbroking

Hoare Govett is nationally and internationally renowned for its economic research and publications. Its success as a major international stockbroker is founded to a large extent on the quality of its research. The environment for senior economists of high calibre is therefore excellent.

We wish to recruit men or women with good first degrees and preferably a Masters' or Doctorate, to join a small department. They should be macro economists, with experience in monetary economics and, preferably, with some knowledge of econometrics. The major responsibility will be to contribute to the range of economic publications which have a wide circulation both in the City of London and elsewhere. Strong communication skills are, of course, essential. Commercial skills will have been developed in a sophisticated financial institution, Government department, or industry.

An attractive remuneration package will be offered with excellent career prospects.

Applicants, who are likely to be aged between 25 and 30, should send a full CV including an indication of current earnings to:

R. J. E. Barker, Hoare Govett, Heron House, 319/325 High Holborn, London WC1V 7PB.

HOARE GOVETT

**EXPERIENCED
ADMINISTRATION
MANAGER**

Required for rapidly expanding London based Hotel Group. Vacancy would suit a mature person with financial background, preferably Banking. The post demands an ability to work under pressure, but offers great potential and rewards. A salary circa £18,000 p.a., initially, will be offered to successful applicant, added to which a generous package of rewards after initial period. A new challenge where rewards will be great.

Write enclosing C.V. to:
Box A0311, Financial Times,
10 Cannon Street, London, EC4P 4BY

WEST MIDLANDS REGIONAL FORUM

ECONOMIST

Salary range: £15,627-£17,160

The post is for a qualified Economist. A sound knowledge of business and commerce is essential and experience in regional economics preferable. Familiarity with the effects of national policies on regions and their economies will be particularly important. The successful candidate will be confident in economic statistics, analysis and forecasting. The work requires a detailed knowledge of the relevant sources of information in relation to a range of economic and financial indicators that demonstrate regional comparisons.

The West Midlands Regional Forum covers the whole of the West Midlands Region and comprises the constituent County and Metropolitan District Strategic Authorities. The Economist will join the permanent professional team. The post is subject to the usual conditions applicable to appointments in Local Government. A full job description and an application form should be obtained from the West Midlands Regional Forum, 1 Duchess Place, Hagley Road, Birmingham B16 8ND and submitted not later than Monday, 10th November, 1986. Potential applicants are welcome to contact the Director on 021-235 4181 for an informal discussion.

The Forum is an equal opportunities employer

**PORTMAN
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CREDIT OFFICER £18,000
Due to continued expansion this well-known European Bank has an excellent career opportunity for an ambitious Credit Analyst with two years Corporate experience. The successful candidate will be a graduate in his/her early to mid 20s who recently has undergone a full training programme and is now looking to progress in their international team you will be responsible for the development of existing business together with research and marketing to potential clients. For further details please contact Carolyn Stevens

Portman Recruitment Services Limited
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Foreign Exchange Dealer
Stiffed young, communicative with good degree in mathematics/economics. Bright innovative decision-maker with well qualified professional background in stockbroking, accounting and mathematics. Flexible, motivated team player with appropriate public image.
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Please write enclosing curriculum vitae to Box A0310 Financial Times, 10 Cannon Street, London EC4P 4BY

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(INVESTMENTS)/INVESTMENT CONSULTANT

Applicants should be professionally qualified or holders of appropriate degrees. Must be experienced in the analysis of research into and consulting on securities and investments worldwide together with a distinguished career as a senior investment executive in major firms. Should be conversant with the relevant legislation and procedure in corporate reorganisation, mergers and acquisitions. Experience in managing investment funds together with mature judgment, in investment decisions essential. The successful applicant will work overseas and enjoy fringe benefits of round-trip airfare tickets, housing allowance, year-end bonus, medical insurance and provident fund, etc.
Applications will be treated in strict confidence.

Please apply with résumé to Box A0300 Financial Times, 10 Cannon Street, London EC4P 4BY

Company Notices

NOTICE OF RATE OF INTEREST CREDIT FONCIER DE FRANCE

Guaranteed Floating Rate Notes due 1988
In accordance with the provisions of the interest determination agency agreement between Credit Foncier de France and National Bank of Abu Dhabi, Paris Branch, dated as of 18th September 1981, notice is hereby given that the rate of interest has been fixed at 6 1/8 per cent per annum, and that the coupon amount payable on 16.04.87 against Coupon No. 11 will be US\$154.83 and that such amount has been computed on the actual number of days elapsed (182) divided by 360.
by: National Bank of Abu Dhabi Paris Branch Reference Agent

DOMESTIC PETROLEUM LIMITED \$ US 75,000,000 FLOATING RATE NOTES DUE 1988

For the six months, October 9, 1986 to April 9, 1987 the rate of interest has been fixed at 6 1/8 % P.A.

The interest due on April 9, 1987 against coupon nr 11 will be \$ US 309.65 and has been computed on the actual number of days elapsed (182) divided by 360.

THE PRINCIPAL PAYING AGENT
SOCIETE GENERALE ALSACIENNE DE BANQUE
15, Avenue Emile Reuter LUXEMBOURG

ENTE NAZIONALE PER L'ENERGIA ELETTRICA (ENEL) \$ US 400,000,000 FLOATING RATE NOTES DUE 1987

For the six months, October 9, 1986 to April 9, 1987 the rate of interest has been fixed at 6 1/8 % P.A.

The interest due on April 9, 1987 against coupon nr 14 will be \$ US 154.83 and has been computed on the actual number of days elapsed (182) divided by 360.

THE PRINCIPAL PAYING AGENT
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Residential Property

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SECTION II - COMPANIES AND MARKETS
FINANCIAL TIMES

Wednesday October 22 1986

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Sears aided by insurance growth

By Our New York Staff
SEARS ROEBUCK of the US, the world's largest general retailer, has boosted third-quarter profits 25 per cent on the back of a strong advance in earnings at its insurance subsidiary.
Net income for the quarter, which benefited from \$33.8m in reduced pension expense, rose to \$328.1m, or 88 cents a share, compared with \$282.2m, or 71 cents, last time. Revenues rose 11 per cent to a record \$11.17bn from \$10.04bn.
Income from the Allstate insurance group was almost 56 per cent ahead at \$200.8m, against \$128.9m last time.
Mr Edward Brennan, chairman and chief executive, attributed the insurance unit's "excellent performance" to improved underwriting results and capital gains as well as lower-than-normal weather-related claims. Storm losses were unusually high in the 1985 quarter.
However, Dean Witter, the group's financial services unit, reported losses of \$3m, against losses of \$7m, after the \$28m cost of introducing the Discover credit card. However, securities income was \$23.6m, compared with losses of \$11.5m in 1985. Revenues for the sector were 23 per cent ahead at \$837.3m.
The merchandise group's income edged ahead from \$108.9m to \$170m, helped by higher sales, stable margins and slightly lower selling and administrative expenses.
For the nine months Sears earned \$806.3m, or \$2.17 a share, against \$751m, or \$2.03, last time. Revenues were \$31.3bn, up from \$28.7bn.
Looking ahead Mr Brennan said that, in view of increased employment and discretionary consumer income, Sears and other retailers should experience "a reasonably good Christmas season."

Nortel shows marked improvement

By Bernard Simon
NORTHERN TELECOM, the Canadian digital telecommunications supplier, has raised third-quarter earnings to US\$59.4m, or 51 cents per common share, from \$58.4m or 50 cents a share a year earlier. The rise was attributed to improved margins from central office switching equipment.
The third-quarter results are a marked improvement from Nortel's performance earlier this year which was dented by competition in the US and the costs of resolving software problems on some of its equipment.
Earnings for the nine months to September 30, totalling \$180.7m, were 15.4 per cent below 1985 levels.
Third-quarter revenues rose from \$995m to \$1.03bn, but revenues for the first nine months of the year were slightly down at \$3.07bn.
Mr Edmund Fitzgerald, the chairman, said the improved product mix in the third quarter was partly offset by higher sales and administrative expenses and increased spending on research and development.
He predicted an excellent fourth quarter, after a further rise in central office switch sales and margins, especially in Canada.
Canadian revenues rose by 8.1 per cent in the third quarter, while sales in the US, which has become an increasingly important part of Nortel's business in the past three years, slipped by 3 per cent. The US contributed 63 per cent of total third quarter revenues, with Canada making up 27 per cent.

Fireman's Fund profits up sharply

By Our New York Staff
FIREMAN'S Fund, the California-based property and casualty insurer spun off from American Express a year ago, has reported a sharp increase in earnings.
Net profits for the third quarter ended September were \$62.6m, or 95 cents a share, against \$30.8m a year earlier. Net earnings for the year to date were \$148.04m, or \$2.24 a share, against losses of \$67.36m a

GTE third-quarter income up 12%

By Our New York Staff
GTE, the US telecommunications and electrical equipment group, has lifted third-quarter net income 12 per cent to \$325m or \$1.45 a share from \$290m or \$1.33 last time.
But included in the quarter is a \$22m after-tax gain, equivalent to 15 cents a share, from the consummation of the group's joint venture with Siemens of West Germany.

Xerox bounces back into black in third quarter

By Roderick Oram in New York
XEROX, the US reprographics group, returned to profit in the third quarter with the help of buoyant financial services operations. Net income was \$112m, or \$1.09 a share, against a loss of \$15m, or 23 cents, a year earlier. Revenues rose by 10 per cent to \$2.32bn from \$2.11bn.
Excluding losses from discontinued operations, Xerox had third-quarter 1985 net income of \$21m, or 9 cents a share. This included a \$67m special charge to strengthen reserves at Crum & Forster, its insurance subsidiary. Without these factors, net income from continuing operations was 26 per cent higher in the latest period compared to a year earlier.
Net income for the nine months ended September was \$335m, or \$3.08 a share, on revenues of \$8.63bn, against \$319m, or \$2.95, on \$8.16bn a year earlier. Net income from continuing operations in the 1985 period was \$268m, or \$2.41 a share, against \$211m, or \$1.94, a year earlier.
Financial services contributed \$170m towards net income in the first three quarters of this year against \$70m, before the \$67m charge at Crum & Forster, a year earlier. Non-consolidated revenues from the sector were \$2.61bn

Citicorp boosted by retail banking gains

By William Hall in New York
CITICORP, the biggest US banking group, continues to benefit from heavy investment in retail banking which underpinned a 9 per cent rise in third-quarter net income to \$247m, or \$1.63 per share.
The group says that its consumer business continues to report strong gains in revenue and earnings for both the quarter and the nine months to date. Citicorp's net income to \$247m, or \$1.63 per share.
It continued to register growth in market share for its credit card businesses and the New York branch system, as well as in domestic mortgages where loan originations remained at record levels.
Citicorp's investment banking operations also reported a sharply improved performance with third-quarter net income 32 per cent higher at \$94m. For the nine months, the contribution rose 22 per cent to \$259m.
Earnings from traditional corporate banking products were up slightly for the quarter at \$90m but for the nine months the profits were 12 per cent lower at \$313m.

Mobil blames lower oil price for decline

By Our New York Staff
MOBIL, the second biggest US oil group, blamed lower world oil prices for a fall in third-quarter revenues from \$14.7bn to \$11.2bn.
At the operating level, profits were also well down from \$322m, or 96 cents a share, to \$32m, or 82 cents a share.
However, the group returned to net profits from a loss of \$110m last time, struck after a \$508m charge for the restructuring of Montgomery Ward, its department store subsidiary. Net profits for the current quarter were \$162m, after a \$150m

Warner progress continues

By Our Financial Staff
WARNER Communications, the US entertainment and film production group, showed a gain in its third-quarter earnings to \$41.7m, or 25 cents a share, from \$34m, or 21 cents a share, in the same period last year. Sales were up a quarter to \$24m from \$19.9m a year earlier.
The third-quarter figures leave Warner 47 per cent ahead for the first nine months, with net profits of \$122.7m (\$1.07 cents a share) against \$84.4m (\$0.71 cents a share) in the first nine months of 1985. Earnings per share are adjusted for a two-for-one stock split last August.
Warner said that acquisitions during the year, notably of American Express' 50 per cent share in Warner Cable, as well as disposals, had contributed a net \$2m on cents a share to net profits in the third quarter. The nine months figures also included a net gain of some \$26m from the sale of shares in Hasbro, following a comparable \$28m share disposal last year.
The third-quarter figures nonetheless underline Warner's steady return to financial good health - a development that Mr Steven Ross, the chairman, insisted last month had already led it to consider a range of possible acquisitions.

L'Air Liquide finalises deal in US

By Our Paris Staff
L'AIR LIQUIDE, the leading French industrial gases group, confirmed yesterday that it had completed its \$1.1bn takeover of Big Three Industries of the US.
The completion of the deal, one of the biggest US acquisitions by a French company, follows approval for the takeover from the US Federal Trade Commission. The approval came after the French company agreed to shed a number of plants and other assets to conform with US anti-trust regulations.
The acquisition will enable L'Air Liquide to increase its share of the US industrial gases market from 14 per cent to 20 per cent.

Linde sees higher turnover

By Andrew Fisher in Frankfurt
LINDE, the West German engineering and industrial gases company, expects turnover to show an overall 10 per cent gain this year and remains optimistic about profits.
The Wiesbaden-based company, the world's oldest producer of refrigeration equipment and the biggest maker of fork-lift trucks in Europe, said yesterday that the order inflow rose more than 10 per cent to DM 2.2bn (\$1.1bn) in the first nine months of 1986.
The order backlog of DM 2.5bn was 7.4 per cent higher at the end of September than at the same time last year. Linde said its capacity was being operated at full stretch.
Last year, the company increased net profits almost 30 per cent to DM 81m on sales which were up about 4 per cent to DM 2.7bn. Its US fork-lift truck subsidiary, Baker Material Handling, made a profit for the first time. Profits were also made in France, where it took over the troubled Ferwick Mammutbau lift-truckmaker in 1984.
Linde said its materials handling and hydraulics division continued to do well, with turnover up 21.4 per cent to DM 800m and an order inflow almost 11 per cent higher at DM 602m.
In the process plant and construction sector, the order inflow showed a 21 per cent increase to DM 529m. Foreign business, however, was becoming harder as a result of the rise in the value of the D-Mark, especially against the dollar. Turnover was slightly lower at DM 458m.
Turnover in industrial gases rose about 5 per cent to DM 529m, while the refrigeration division suffered a 7 per cent drop in sales to DM 208m. But new orders for refrigeration equipment were 4.4 per cent higher at DM 327m.
Capital spending by the group totalled DM 94m by the end of last month and is expected to reach about DM 190m for the full year, well above depreciation levels - comparing with almost DM 150m in 1985.

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CONSTRUCTION GROUP'S EXPANSION TAKES IT INTO THE RETAIL SECTOR

Bouygues buys store in Paris

By Paul Betts in Paris
BOUYGUES, the leading French construction and civil engineering group, has acquired control for about FFr 300m (\$46m) of one of the leading Paris department stores Aux Trois Quartiers in a new diversification move.
The construction company, which expects to report sales of FFr 45.5bn this year, said yesterday it had acquired 37,263 shares in Aux Trois Quartiers or the equivalent of a 59 per cent stake in the depart-

ment store from the Paris-France group. Paris-France is a subsidiary of the Primistores group which includes the Radar supermarket chain and the Felix Potin chain of stores controlled by the Moroccan Danilov group and Mr Gaith Pharaon, the Arab financier.
Aux Trois Quartiers, one of the most famous Paris department stores opposite the church of the Madeleine near the Place de la Concorde, also controls the Madelios

clothing store. The store had sales of FFr 425m and profits of FFr 34m last year.
The latest acquisition by Bouygues comes at a time when the leading French construction group has been actively expanding through takeovers or purchases of stakes in other companies. Bouygues this year took over control of Scred, the country's second largest construction group, and recently disclosed it had acquired a 10 per cent stake in

Spie Batignolles, another major French civil engineering company. Bouygues has also announced plans to diversify in the new French deregulated television broadcasting business by trying to buy a major stake in TF-1, the state television channel due to be privatised.
Bouygues recently reported a 5 per cent increase in net consolidated first half group earnings to FFr 145.4m from FFr 138.4m in the first half of last year.

Pargesa lifts earnings above 55% on back of subsidiaries' results

By William Dullforce in Geneva
PARGESA, the Swiss holding company with financial and industrial interests in five European countries and the US, increased net earnings by more than 55 per cent in the first half of the year. The consolidated profit climbed to SFr 103.4m (\$64m) from SFr 66.4m with earnings per share at SFr 118 compared with SFr 80.80 for the first six months of 1985 after adjusting for a capital increase.
The company's 1986 profit performance cannot be extrapolated from its first-half results because of the seasonal nature of its income from portfolio holdings, but Pargesa said yesterday that earnings per share would be higher than the adjusted SFr 123.70 recorded last year and

the shareholder's dividend will be increased. A switch to reporting by the calendar year was effected for the 1985 account.
During the first half of the current year Pargesa's share in the results of its subsidiaries increased through a one-for-six rights issue and an Ecu 100m bond issue with warrants.
In June Pargesa bought 5 per cent of the stock of Banque Paribas Suisse. It also owns half of the Societe Financiere de Paribas Suisse which in turn holds 51 per cent of the stock in Paribas Suisse.
Both the Banque Internationale a Luxembourg and Henry Ansbacher Holdings in London, in which Pargesa has minority stakes, contributed increased earnings during the first half of 1986.

will also have a 20 per cent stake in the Schneider industrial group.
Since the beginning of the year Pargesa has raised SFr 368m through a one-for-six rights issue and an Ecu 100m bond issue with warrants.
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Both the Banque Internationale a Luxembourg and Henry Ansbacher Holdings in London, in which Pargesa has minority stakes, contributed increased earnings during the first half of 1986.

Wometco Cable TV to be acquired for \$625m

By Our New York Staff
WOMETCO Cable TV, which was taken private three years ago in a leveraged buyout led by Kohlberg Kravis Roberts, is to be acquired for \$625m in cash.
The deal is expected to be completed in a joint venture including the Robert M. Bass group, Taft Broadcasting and members of


Wometco's management.
Mr Robert Bass is one of the four Bass brothers of the wealthy investment family of Fort Worth, Texas. He has almost 50 per cent of Taft's common stock and four representatives on the board.
Wometco operates cable TV systems serving about 350,000 people

in Alabama, Georgia, Louisiana, Mississippi, the Carolinas and West Virginia.
Completion of the deal, subject to regulatory approval, is expected in December.
Last August Taft put its five independent TV stations up for sale at a price of about \$350m.

Bond Brewing plans \$700m debt issue

By Our Financial Staff
BOND BREWING Holdings, part of Mr Alan Bond's Perth-based group, has prepared the ground for a \$700m debt issue in the US, a filing with the Securities and Exchange Commission in Washington has revealed.
The offer is being underwritten by Drexel Burnham Lambert, the specialist in high-yielding corporate debt issues. It has been arranged in the form of \$500m in subordinated debentures due 2001, with a concurrent \$200m principal amount of zero coupon senior notes due December 1990.
Proceeds are to be used to help repay debts and for other general purposes.
Bond Corporation, Mr Bond's master company, has recently embarked on an expansion in the Pacific region with the purchase of Hong Kong residential property for HK\$1.4bn (US\$183.3m) and a proposed equity deal with Atlas Mining of the Philippines. Its largest US purchase has been Pittsburgh Brewing for A\$40m (US\$25.5m).
In April, Bond refinanced domestic borrowings through a A\$1.3bn credit facility led by Westpac.

This announcement appears as a matter of record only.



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October 1986

INTERNATIONAL COMPANY NEWS

GM launches plan for rescue of debt-ridden Holden

BY CHRIS SHERWELL IN SYDNEY

GENERAL Motors Holden, once the king of the Australian motor industry but now a debt-ridden loss maker, is to be bailed out of its troubles, by its US parent.

A restructuring package announced in Detroit and Melbourne will split the company into two from December. One arm will be an engine and components operation and the other a motor company.

GMH is also to be relieved of its debt burden. Long-term debts were put at A\$300m (US\$134m) at the end of last year, creating heavy interest repayments which, together with weakening sales, and a depreciating Australian dollar, were adding to the company's losses.

On cumulative bases these losses have previously been estimated at above A\$300m. The company reported a pre-tax 1988 loss of almost A\$100m and 1986 has been another disappointing year, not helped by the Government's introduction of a fringe benefits tax.

The company is one of five local manufacturers, each of which is owned by a US or Japanese parent. The others are Ford, Toyota, Nissan and Mitsubishi. In recent years GMH has slipped from its number one position to number three behind Ford and Toyota, taking about 17 per cent of the market.

In 1984, the Government unveiled a long-term rationalisation plan for the Australian car industry which foreshadowed a reduction both in the number of manufacturers and the number of different models they produced. Before this the motor industry, along with the textile industry, had been one of the most highly protected in Australia with the local producers assured of 80 per cent of the market.

GMH employed about 25,000 workers at its peak but had only 10,000 in July. A strike this week at one of its component suppliers has resulted in layoffs of 2,500 employees in South Australia and Victoria.

BATTLE HOTS UP FOR FRANCE'S PRESSES DE LA CITE

Benedetti lifts stake in publisher

BY PAUL BETTS IN PARIS

CERUS, the new French holding company of Mr Carlo De Benedetti, and Pechelbronn, a holding of the French Groupe Worms, have increased their stake in Presses de la Cité, the second largest French publishing group, to nearly 20 per cent, Mr Claude Pierre-Brossolette, the chairman of Cerus, said yesterday.

Cerus and Pechelbronn announced last month that they had acquired 16.25 per cent in the publishing group and subsequently launched a bid to acquire control of Presses de la Cité through a share swap plus cash worth about FFf 2,950 (\$454.50) a share.

However, Générale Occidentale, the main company of Sir James Goldsmith, has launched a counter-bid involving a share swap worth about FFf 3,170 a share for Presses de la Cité.

Since then, both Générale Occidentale and Mr De Benedetti's French partners have acquired shares on the market. Mr Pierre-Brossolette indicated yesterday that Cerus and Pechelbronn now owned nearly 20 per cent of the publishing group.

But the bourse expects the takeover battle between Mr De Benedetti and Sir James Goldsmith to heat up further with an increase in the bidding. There also is growing expectation of a third group entering the bidding for Presses de la Cité.

Speculation is centred on Hachette, the largest French publisher, which is believed to be closely watching developments.

Mr Pierre-Brossolette said that Cerus and its partner regarded Presses de la Cité as offering good turnaround potential. However, he made it clear that Cerus would not pay any price for the publisher. He added that the deal already represented a substantial capital gain.

Mr Pierre-Brossolette also said that, unlike Sir James Goldsmith, the French holding of Mr De Benedetti had no ambitions at this stage to invest in the deregulated French television broadcasting market. He suggested Sir James was interested in acquiring Presses de la Cité to boost his opportunities in the broadcasting field. Hachette has also made it clear it wants to acquire a major stake in the deregulated television broadcasting market.

Mr De Benedetti is also planning a restructuring of his French Buitoni food interests, which will absorb Buitoni's UK and Dutch subsidiaries. This will turn the French Buitoni subsidiary into a concern with annual sales of FFf 4bn and earnings of FFf 90m.

Cap Gemini continues funds drive

BY PAUL BETTS IN PARIS

CAP GEMINI Sogefi, the leading French computer services company, is launching the second part of its FFf 1bn (\$154m) capital increase announced earlier this year.

The second stage of the major fund-raising operation involves an issue of 271,575 new shares to be offered at FFf 1,800 each. This will raise FFf 489.4m and complete the company's FFf 1bn capital funding.

The latest results exclude an extraordinary charge of C\$2.5m, equal to 3 cents a share, reflecting the sale of a kraft-pulp mill at Smooth Rock Falls, Ontario, and the write-down of the Shipshaw sawmill in Quebec which has been closed.

Sales rose from C\$1.58bn to C\$2.07bn, but the increase was eroded by higher costs, tax provisions and a small foreign exchange loss. New accounting guidelines on pension costs lifted earnings 18 cents a share.

Stiff competition is expected to remain in the distribution, converting, copied-papers and building products sectors.

Abitibi-Price lifts profits in third quarter

By Bernard Shouli in Toronto

ABITIBI-PRICE, the world's leading newsprint producer, lifted net earnings to C\$1.5m (US\$58.9m), or C\$1.11 a share, in the nine months to September 30 from C\$1.4m, or 99 cents a share, a year earlier.

The latest results exclude an extraordinary charge of C\$2.5m, equal to 3 cents a share, reflecting the sale of a kraft-pulp mill at Smooth Rock Falls, Ontario, and the write-down of the Shipshaw sawmill in Quebec which has been closed.

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Elscent slides into the red but sales indicate turnaround

BY JUDITH MALTZ IN TEL AVIV

ELSCENT, a leading Israeli manufacturer of medical diagnostic equipment, has reported losses of \$115.7m for the year ending March 31, 1988. This is in line with preliminary forecasts of the worst results ever recorded by an Israeli company. The company's losses previously were \$50.5m.

Total sales, mostly from exports, fell a modest 5 per cent to \$124m. About 80 per cent of Elscint's products are sold in the US where the medical equipment market has recently been depressed.

A spokesman said quarterly sales held steady from the end of March at about \$30m, indicating a return to the black by the end of this fiscal year.

Once regarded as the flagship of Israeli high-technology, Elscint began to encounter problems several years ago as a result of over-expansion. A major re-organisation, involving top management changes and cuts in the labour force, was launched in mid-1985, but a Government-arranged bail-out by a group of leading Israeli banks was still needed earlier this year.

Last month Elscint signed an agreement with seven banks and its major shareholder, Elron Electronics Industries, to cancel a major portion of its \$140m debt and restructure the balance. The agreement is to be ratified at a shareholders' meeting in late November.

Malaysia Mining losses blamed on low tin prices

BY WONG SULONG IN KUALA LUMPUR

MALAYSIA MINING (MMC), the world's biggest tin producer, has reported group pre-tax losses of 4.14m ringgit (US\$1.58m) for the first half to July compared with profits of 21.7m ringgit previously.

The net loss was only 2.52m ringgit, however, reflecting a tax recovery following dividend payments to MMC from past profits of subsidiary companies. Net earnings were 7.55m ringgit in 1984-85.

Turnover fell 52 per cent to 160m ringgit. The loss was blamed on lower tin prices, lower sales volume, and the recognition of the unrealised loss in tin stocks which were stated at market value being lower than the cost of production.

MMC said all its associated companies in the tin industry performed badly, but the group received a valuable dividend contribution from its 46 per cent associate, Ashton Mining of Western Australia. Ashton has a 36 per cent stake in the giant Argyle diamond joint venture.

In the absence of any significant improvement in tin prices, results for the second half are not expected to improve materially. The interim dividend is being halved to 1 cent a share.

Because of depressed tin prices, only half of MMC's 2 dredgers are in production.

N. AMERICAN QUARTERLIES

Company	1988	1988	1988	1988	1988	1988	1988
	Q3	Q2	Q3	Q2	Q3	Q2	Q3
AMCA INTERNATIONAL Construction equipment	Revenue: 200.0	Revenue: 200.0	Net profit: 12.0	Net profit: 12.0	Revenue: 200.0	Revenue: 200.0	Net profit: 12.0
KANSAS CITY POWER & LIGHT Utility	Revenue: 200.0	Revenue: 200.0	Net profit: 12.0	Net profit: 12.0	Revenue: 200.0	Revenue: 200.0	Net profit: 12.0
TEKACO CANADA Energy resources	Revenue: 200.0	Revenue: 200.0	Net profit: 12.0	Net profit: 12.0	Revenue: 200.0	Revenue: 200.0	Net profit: 12.0
AMERICAN FREIGHT COS. Container shipping	Revenue: 200.0	Revenue: 200.0	Net profit: 12.0	Net profit: 12.0	Revenue: 200.0	Revenue: 200.0	Net profit: 12.0
MELLOW BANK 5th largest US bank	Revenue: 200.0	Revenue: 200.0	Net profit: 12.0	Net profit: 12.0	Revenue: 200.0	Revenue: 200.0	Net profit: 12.0
TORONTO SUN PUBLISHING Newspaper publisher	Revenue: 200.0	Revenue: 200.0	Net profit: 12.0	Net profit: 12.0	Revenue: 200.0	Revenue: 200.0	Net profit: 12.0
BAUGH AND LOOM Consumer goods	Revenue: 200.0	Revenue: 200.0	Net profit: 12.0	Net profit: 12.0	Revenue: 200.0	Revenue: 200.0	Net profit: 12.0
WATSON-KRUDER Engineering, construction	Revenue: 200.0	Revenue: 200.0	Net profit: 12.0	Net profit: 12.0	Revenue: 200.0	Revenue: 200.0	Net profit: 12.0
US WEST Bell telephone holding co	Revenue: 200.0	Revenue: 200.0	Net profit: 12.0	Net profit: 12.0	Revenue: 200.0	Revenue: 200.0	Net profit: 12.0
GENERAL SIGNAL Instrumentation, control systems	Revenue: 200.0	Revenue: 200.0	Net profit: 12.0	Net profit: 12.0	Revenue: 200.0	Revenue: 200.0	Net profit: 12.0
PERMUTAL Chemicals, pharmaceuticals	Revenue: 200.0	Revenue: 200.0	Net profit: 12.0	Net profit: 12.0	Revenue: 200.0	Revenue: 200.0	Net profit: 12.0
USI CORP Optical products	Revenue: 200.0	Revenue: 200.0	Net profit: 12.0	Net profit: 12.0	Revenue: 200.0	Revenue: 200.0	Net profit: 12.0

N.S. FINANCE CORPORATION N.V.
U.S. \$15,000,000 Guaranteed Floating Rate Notes Due 1987/89
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For the three months 21st October, 1986 to 21st January, 1987, the Notes will carry an interest rate of 6 1/4% per annum with a Coupon Amount of U.S. \$80.66 payable on 21st January, 1987.
Bankers Trust Company, London Agent/Bank

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The Bank of Tokyo, Ltd.
(Incorporated with limited liability in Japan)
U.S. \$20,000,000 Callable Negotiable Floating Rate Dollar Certificates of Deposit due 7th December, 1987 (Series RB)
In accordance with the provisions of the Certificates, notice is hereby given that The Bank of Tokyo, Ltd. ("The Bank") will prepay the principal amount on the next Interest Payment Date, 5th December, 1986, together with the interest accrued to that date.
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22nd October 1986



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BUSINESS DEVELOPMENT

1988: During the first six months, Bayer World turnover declined by 12.2 per cent to DM 21,597 billion, the result mainly of exchange rate fluctuations. Profit before tax rose 0.9 per cent to DM 1,740 billion.

Bayer AG turnover decreased by 3.5 per cent to DM 9,088 billion. Profit before tax rose by 6.0 per cent, reaching DM 880 million.

1988: Turnover Bayer World: DM 45,926 billion. Share of sales outside West Germany: 80 per cent.

Turnover Bayer AG: DM 17,535 billion. Export share: 66.3 per cent.

Bayer World capital investment: DM 2,058 billion. Share in West Germany: DM 1,074 billion.

After-tax profits for Bayer World: DM 1,436 billion; for Bayer AG: DM 773 million.

Dividend 1985: DM 10 per share of DM 50 nominal.

Total dividend payments: DM 523 million on capital stock of DM 2,613 billion distributed to some 320,000 shareholders.

For further information on Bayer, please contact Bayer AG, Public Relations Department, D-5090 Leverkusen, West Germany.



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INTL. COMPANIES and FINANCE

MIM to float company for PNG gold operation

BY KENNETH MARSTON, MINING EDITOR

AUSTRALIA'S base metal-producing MIM Holdings is to float a new company, Highlands Gold, to hold its one-third stake in the big Porgera gold venture and other exploration interests in Papua New Guinea. The proceeds will be used for further exploration and development of Porgera.

Announcing this at the annual meeting in Brisbane, Mr Bruce Watson, MIM chairman, said shareholders would be given the opportunity to invest in the new company. He added that Porgera was emerging as one of the largest high-grade gold properties in the world.

One reserves have been put at 76.8m tonnes grading an average 3.8 grams gold per tonne (G/T) plus a rich zone holding 1.7m tonnes grading 40 G/T. The other Porgera partners are

Placer Pacific and the Consolidated Gold Fields group's Renison Goldfields Consolidated.

For the first quarter of the year to next June MIM's net profit has dropped to A\$9.93m (US\$6.33m or \$4.24m) before an extraordinary charge of A\$4.5m. The net profit for the same period of last year was A\$18.18m.

Latest earnings have been hit by lower sales and prices for most metals, particularly silver and nickel, while copper output was affected by maintenance work on an anode furnace. The company said that the weakening of prices for coal and metals, other than zinc, has eroded revenue gains from the depreciation of the Australian dollar.

The latest extraordinary

charge of A\$4.5m arises from Australia's new accounting requirement regarding foreign exchange losses. Criticising the requirement, Mr Watson pointed out that the company has to deduct possible future exchange losses from current profits and in the past quarter it has written off A\$128.6m in unrealised exchange losses against accumulated profits.

Mr Watson said that MIM was committed to product and geographic diversification in the metals and energy sector. He described the recent purchase by MIM, Metallgesellschaft and Teck as essentially an investment in North America, in the future of zinc and in some promising mineral deposits and processing facilities.

Disposal by Japanese typewriter maker

By Carla Rapoport in Tokyo

SILVER SEIKO, the Japanese maker of Silver Reed typewriters, has agreed to sell off a loss-making subsidiary in a move which underlines the fast-changing nature of Japan's exporters.

Silver Seiko, Japan's third largest typewriter maker, is suffering from the effects of the strong yen and facing punishing dumping duties on its exports to the EEC. The buyer is Pius Corporation, a company which has come out of nowhere on the strength of two smash hit inventions — a hand-held copying machine and a high-tech personal stationary kit.

Already Silver Seiko had been planning to shift assembly and production of the bulk of its typewriters to South-East Asia or European countries in order to shelter from the effects of the high yen. Its decision to sell off a loss-making typewriter assembly plant at home, however, is an unusual move in a country where most companies still aim to provide continuous employment for their workers.

Pius Corporation, a privately held company, is understood to have paid about ¥1bn (\$6.5m) for Silver Seiko's Sakuma subsidiary in northern Tokyo. The unit had sales of about ¥4.1bn last year. However, Pius does not intend to use the facility to make typewriters.

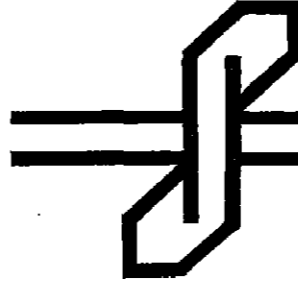
Pius, a stationary and office furniture company, intends to use the factory and all its 120 employees to make its fast-selling Copy-Jack, a hand-held copying machine which helped boost the company's profits by more than 60 per cent in the year to May.

About double the size of an electric shaver, the Copy-Jack copies documents with a roll of thermal paper. Sales of the machine alone last year were about ¥1bn. Pius also wants to turn the factory to make electronic blackboards.

The other product which pulled Pius out of obscurity has been one of the fastest selling stationary items in Japan: Team Demi, a well-designed plastic box of scissors, stapler, ruler and other items. Team Demi also sold well overseas, helping total sales in the year ended May to reach ¥60bn.

Silver Seiko, on the other hand, with 40 per cent of its sales from knitting machines and even an Attaché Case with built-in pocket computer — all in a deep, rich burgundy leather. The luggage has been created in a sumptuous black nappa

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Chase lifts Wah Kwong hopes

BY DAVID DODWELL IN HONG KONG

HOPES WERE raised yesterday that Wah Kwong, the ailing Hong Kong shipowner group, can be successfully restructured when Chase Manhattan Bank reached agreement on a compromise under which it will withdraw writs issued against the group.

Efforts to rescue Wah Kwong, which was Hong Kong's third largest shipowner when it collapsed in January with debts amounting to US\$850m, have been jeopardised over the past month since Chase broke ranks with the group's 45 other creditors by rejecting the reconstruction plan now under consideration.

Apart from issuing writs against guarantors of outstanding loans, Chase has arrested three vessels over which it has security, and prompted a num-

ber of other creditors to drag their feet in agreeing to the reconstruction deal.

The initial agreement reached yesterday removes a formidable obstacle to a successful restructuring of the group. In return for withdrawing writs, Wah Kwong has agreed to allow Chase to sell the vessels over which it has security, with the proceeds going to the US bank.

Chase said yesterday that it would be willing to participate in the restructuring of Wah Kwong "subject to certain details that must be compiled with by the end of the week." It did not specify what these details were.

Wah Kwong has been living from hand to mouth since August 28, when an interim plan intended to provide breathing space for a rescue to be

arranged expired.

Optimism about a successful rescue rapidly faded late in September, when First Interstate Bank of the US, First Canadian Financial Corporation, and then Marine Midland Bank joined Chase in arresting vessels.

The only bolstering news at that time was that the powerful Peking-backed China International Trust and Investment Corporation (Citic) had reached a preliminary agreement to form a joint venture shipping company with Wah Kwong if the reconstruction succeeded.

Wah Kwong is one of two shipowning groups in Hong Kong which foundered in the past year. C. H. Tung, the territory's second largest shipowner, collapsed late last year, with debts estimated at US\$2.6bn.

Pennzoil stops China drilling

BY OUR MINING EDITOR

PENNZOIL of the US is to close its offshore oil base at Zhanjiang in China's southern Guangdong province because of disappointing drilling results. Renter reports from Hong Kong.

A Pennzoil official said from Zhanjiang that a consortium which has the contracts for two blocks in the Beibu Gulf would be dissolved. It involves Pennzoil, Sun Company of the US, Amal Exploration of Australia and Hispanica de Petroleos de Spain.

Pennzoil has spent \$18.8m on China offshore oil exploration. Neither block showed any traces of oil from a total of five wells.

Sierra Leone mining deal

BY OUR MINING EDITOR

AFRO-WEST MINING, an Australian gold and diamond exploration company, yesterday announced an exclusive agreement with the Sierra Leone Government for a diamond mining operation, the Koidu Kimberlite project.

A company is to be floated to hold the assets of the venture. Shares will be offered to the public while Afro-West in partnership with the Government will hold a significant equity stake.

Gem quality diamonds have

been mined from alluvial deposits in Sierra Leone for many years, but illicit mining has been rife. The mining areas once worked by a subsidiary of Selection Trust, are controlled by the Sierra Leone Government.

Production has been falling in recent years. Afro-West aims to increase it by tackling two known kimberlite pipes, a mining operation which would have better security than the widespread alluvial workings which are difficult to police effectively.

SARAKREEK HOLDING NV

Haringvliet 585, 1017 CE Amsterdam, Tel: 020-28 36 87

The following is a summary of the unaudited Interim Report as of 30th June, 1986.

Consolidated Balance Sheet at 30th June	1986	1985
(before profit appropriation)	\$'000	\$'000
ASSETS		
Property interests		
Intangible fixed assets—Properties	299 378	203 685
Financial fixed assets		
Mortgage loans receivable	25 500	24 500
Other accounts receivable	—	2 000
Total fixed assets	324 878	230 185
Current assets		
Current portion of mortgage loans receivable	—	—
Other receivables and prepayments	9 767	6 094
Bank balances and deposits	12 362	7 084
Total current assets	22 129	13 178
Total assets	347 005	243 363
LIABILITIES		
Shareholders' equity		
Share capital	60 024	57 166
Reserves	167 666	131 428
Total shareholders' equity	227 690	188 594
Long-term debts		
Mortgage loans and notes	69 926	28 250
Capitalized lease obligations	643	678
Total long-term debts	70 569	28 928
Minority interests	14 226	10 405
Provisions		
Deferred taxations	9 875	3 564
Deferred legal and selling costs	2 827	2 146
Total provisions	12 802	5 710
Current liabilities	21 718	9 728
Total liabilities	347 005	243 363
Consolidated Profit & Loss Account to 30th June		
	1986	1985
	\$'000	\$'000
Property interests		
Rental and other income from properties	22 183	20 414
Other income	797	558
Interest income—mortgage loans receivable	1 471	1 134
Property operating expenses	(12 553)	(11 673)
Interest expense—mortgage loans payable	(3 366)	(1 330)
Property and other taxes	(124)	(125)
Net income from property interests	8 408	8 978
Fees and general expenses	(1 712)	(1 355)
Interest income—bank balances and deposits	163	329
Exchange adjustments	181	(189)
Profit before minority interests	7 040	7 796
Minority interests	(495)	(605)
Net profit for the 6 months	6 544	7 191

Sarakreek Holding NV is an international company which provides institutional and private shareholders with a convenient means of investing in US commercial property. It is incorporated with limited liability in The Netherlands and its shares are quoted on the Amsterdam, London and Paris Stock Exchanges.

The company invests in income producing properties. The portfolio aims at a geographical spread and is valued at \$324.9 million gross. Offices account for 53.3% of the portfolio's equity value and the remainder is in shopping centres.

Management's comments
Although property income remained stable, net profit per share for the six month period ended 30th June, 1986, was \$1.28 in comparison to \$1.47 for the same period in 1985. This decrease can be attributed to the company's 1985 5% stock dividend, additional interest expenses and lower interest income. These factors will continue to affect the earnings in the second half of the year. However, the improved rental position of our office buildings and the continuing satisfactory performance of our shopping centres should help offset these factors next year so that we face the future with confidence.

Whilst the far-reaching proposals to simplify the US tax structure have not yet been written into law, according to legal advice available it would appear at this stage that their direct effect on Sarakreek's assets and earnings situation will not be significant. We have informed shareholders in our last annual report that the Dutch Supreme Court was considering an appeal by the tax authorities, whose interpretation of the fiscal unity rulings differed from ours. We are pleased to report that the Supreme Court has now handed down a judgement in favour of Sarakreek and thus the uncertainty relating to our tax position in Holland is eliminated. Copies of the Interim Report may be obtained from the company's Head Office in Amsterdam.

Management Board October 1986

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INTERNATIONAL FUND MANAGEMENT

The 1986 Financial Times Survey examining International Fund Management is due to be published on November 10. Pension Funds, National Regulations, Offshore Centres, Marketing, Administrative Obstacles and a League Table of Fund Managers will be examined.

PUBLICATION DATE: NOVEMBER 10, 1986

For advertising details, contact:

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INTERNATIONAL CAPITAL MARKETS and COMPANIES

World bankers debate regulation

BY DAVID LASCELLES

THE REGULATION of international banking activities is to be discussed at a big meeting of banking supervisors which begins in Amsterdam today.



Peter Cooke: measuring the strength of the Group of Ten countries.

The meeting will be chaired jointly by Mr Peter Cooke, the assistant director of the Bank of England, and Mr H. J. Muller, executive director of Nederlandsche Bank.

The two-day event is not intended to produce any far-reaching agreements about banking supervision. But it will give officials a chance to debate banking matters at times when events, such as London's Big Bang, are producing a flood of new practices in financial markets.

As the latest of a number of such meetings held every two years (previous ones were in London, Washington and Rome) it extends the efforts of banking supervisors to maintain contact

and harmonise their practices. The 1984 Rome meeting ended with a call by officials for closer co-operation.

Today's proceedings will be opened by Dr W. F. Duisenberg, governor of the Nederlandsche Bank, who is expected to stress the supervisors' personal concern with the capital strength of banks, and the need for effective supervision. Other speakers will include Mr Alexandre Lamfalussy, the general manager of the Bank for International Settlements (BIS), the central bankers' central bank.

The two themes selected for the conference are the adequacy of bank capital, and ways to improve information-sharing between the supervisory authorities of different countries under the terms of the Basle Concordat, the agreement which sets out responsibility for supervising banks which operate in more than one country.

On capital questions, Mr Cooke is expected to call for wider use of the so-called risk capital concept for measuring the strength of banks. This takes into account the riskiness of various bank assets as well as their size. It has become standard in EEC countries, has been partially introduced in Japan, and the US is considering it.

Officials will also seek wider agreement on a common definition of capital, which has been blurred by the variety of new instruments now used by banks to raise funds from lenders and investors. As to the adequacy of bank capital, the meeting is certain to note that banks have much stronger capital ratios today than they had two or three years ago. But some officials will argue that capital needs to be still higher, given the risks that banks face in the markets.

The recent Cross Report on innovation in banking produced by the BIS will provide further force to those who believe that new practices, such as "off balance sheet" lending, call for still higher levels of capital.

As to the implementation of the Concordat, officials will discuss ways of tracking the activities of banks which expand into new jurisdictions, and the respective responsibilities of authorities in a bank's home and host countries.

The meeting specifically expects to discuss the obstacles to information-sharing created by banking secrecy laws in some countries. The role of auditors in the supervisory process will also be raised. Although this has principally become an issue in the UK in the wake of the Johnson Matthey Bankers affair and the Government's efforts to put together a new Banking Act, several other countries are examining it too.

The question is how deeply professional auditing firms should be involved in supervising banks, even to the extent of acting as the authorities' agents. The meeting's organisers stress that there will be "no headline news." But the message they want to get across is that, while slow, progress is nonetheless sure.

Emperor coins outshine NTT issue

By Carla Rapoport in Tokyo

BRITISH TELECOM it is not Japanese investors have been reacting with a distinct lack of enthusiasm to this week's initial marketing efforts by securities companies to sell shares in Nippon Telephone and Telegraph, Japan's first large-scale privatisation issue.

Meanwhile, there have been huge queues outside Tokyo banks this week. NTT investors, but people seeking a chance to buy gold and silver coins commemorating the 60th anniversary of the Emperor's reign.

By contrast, special NTT deals set up at securities houses around Tokyo were distinctly devoid of customers. The reasons given for the cool reception to NTT are, in part, reminiscent of the British government's troubles over the British cell-of-a-few-years ago.

The first tranche of NTT, shares, about 1.8bn, will be sold by tender. This means that a price for the first tranche has yet to be struck. Institutional investors have completed their bidding for the first tranche. The Ministry of Finance plans to use the results of the bids to set a price for individual investors. That price is expected to be announced this Friday.

Securities firms say that the price may be between ¥900,000 and ¥1,500,000 a share. According to stockbrokers, the shares would have an historic price-earnings ratio of 186 and a yield of 0.33 per cent. At ¥1m the p/e would be 118 and the yield of 0.5 per cent.

As a result, it is not hard to see why investors are currently favouring gold coins. "The Emperor coins have a guaranteed face value, but no one knows what will happen to NTT shares," said an NTT executive yesterday.

However, insistent disclosure requirements in some countries meant that, initially, agreements would be limited to Canada and the UK. The Department of Trade and Industry would be followed by a series of bilateral deals with other countries. A multilateral approach to securities regulation, however, was a distinct

Action required to prevent flow-back of equities

BY HUGO DICKSON

THE PROPOSED merger of the London Stock Exchange and the International Securities Regulatory Organisation (ISRO), and the international share placing of Fiat, the Italian car maker, last month, dominated the Financial Times conference on global equity markets in London yesterday.

Speakers said the much-criticised Fiat issue showed that flow-back in global equity markets still had to be solved, that the systems for disclosing relevant financial information needed streamlining and that the market was still immature.

Also speakers were bullish about the merger between ISRO and the Stock Exchange. Mr Andrew Large, chief executive of Swiss Bank Corporation International, said it was exciting. Mr Large is destined to be the head of the Securities Association if the ISRO (self-regulatory organisation) for the combined body goes ahead.

The merger would improve London's standing as the financial centre vis-à-vis both New York and Japan, and the rest of Europe, he said. He also pinpointed some of the international regulatory issues that needed tackling, including the different prospectus requirements and marketing techniques in different countries.

Mr Gary Lynch, director of the Securities and Exchange Commission, explained how the commission was working towards reciprocity in the recognition of prospectuses by different national regulatory authorities.

However, insistent disclosure requirements in some countries meant that, initially, agreements would be limited to Canada and the UK. The Department of Trade and Industry would be followed by a series of bilateral deals with other countries. A multilateral approach to securities regulation, however, was a distinct

prospect. Mr Richard Britton, international director of the Securities and Investment Board, outlined the board's approach to capital adequacy in an international context.

Branches of foreign securities firms in the UK would not have to be converted into separately capitalised subsidiaries, if the country of the parent company had capital

adequacy rules equivalent to those in the UK. Mr Christopher Reeves, chief executive of Morgan Grenfell, will be run by those firms which could not compete on an international market.

Some firms were taking a defensive approach to deregulation but he said: "Greater risks do not adjust their business to exploiting the new opportunities. You only have to look at Wall Street to realise that those houses who adopted a low-key approach to the 1978 US deregulation have shrunk in relative importance and in many cases have disappeared."

Mr Richard Lutyens, a paper securities will be forgotten relics of today's more leisurely age.

ment house, said the future global market would be characterised by four major trends: concentration of business in a few large international investment banks because of the need for capital; faster flows of information; use of futures and options as institutions sought to manage risk rather than avoid it; and the growing importance of the institutional investor as fixed commissions are abolished, despite British Government policies to encourage wide share ownership.

Mr John Hewitt, a director of Scrimgeour Vickers, the stock-broking firm, stressed the importance of brokers' research to global equity markets. Institutional investors would not be able to track the performance of all leading foreign companies.

Scrimgeour Vickers was organising its research on an industry rather than a national basis. Even Wallgren, president of the Swedish office products group, sang the praises of global equity markets from a corporate perspective. The listing of his company's shares on Wall Street had increased vitality and motivation.

Mr William Lippert, chairman of Instinet, the US computer-based financial trading system, said that exchanges and computerised investors were likely to be partners rather than rivals as markets became more international. Instinet is to become the first computerised broker-member of the London Stock Exchange.

Mr Philip Thomas, a consultant at the Stanford Research Institute, the California-based consulting firm, painted a picture of how dealing rooms could look in the early 1990's. "Most input to the systems will be done by voice. All the screens will be flat, thin and use split-screen technology. Traders and analysts will be able to call up graphs, historic data and projected trends by talking to the computer.... paper securities will be forgotten relics of today's more leisurely age."

Bonds rise on US economic news hopes

BY CLARE PEARSON

EUROBOND PRICES Armed slightly yesterday as hopes grew that today's third quarter US GNP figures would show slower-than-expected growth, and this encouraged new issue managers to launch \$785m worth of new dollar bonds.

Societe Generale led a perpetual floating-rate note for itself which was increased from \$300m to \$500m following strong early demand from Far Eastern investors. Later the deal was quoted at a bid price of 99.85, against a 100.05 issue price.

The issue pays interest at a rate of 7 1/2 basis points over six-month London interbank offered rate. It is callable after five years at par, and a clause allows for interest payments to be cut if the bank halts dividends but these will be recovered when dividends resume.

Societe Generale was also active in the fixed-rate sector, leading a \$300m six-year 8 per cent bond for Norwegian Bergen Bank. The par-priced issue was quoted at a bid price

of 99 1/2, the level of its total fees. Meanwhile, Chase Manhattan launched an issue for European Coal and Steel Community with a life of 10 years. Long maturities are out of favour with investors, uncertain of the direction of interest rates, at the moment, and this bond traded at discounts.

The \$108m 8 1/2 per cent bond was priced at 101 1/2. The European Coal and Steel Community is swapping the proceeds into D-Marks. Swiss Bank Corporation launched a \$100m seven-year 8 1/2 per cent bond for Dayton Hudson, the US department store group. The bond, priced at 101, appeared too late in the day to trade actively.

McLeod Young Weir International issued a C\$75m four-year 9 1/2 per cent bond for Canada's Federal Business Development Bank. Terms will be reset for the final two years in November 1988, but at that time investors will be able to put the bond, priced at 100 1/2, at par.

The bond was launched at a cost of 30 basis points over the two-year Canadian Government bond. It traded at about 99 1/2, a discount at the level of its total fees.

Daiwa Europe led a ¥400m five-year bond for double-A rated New Zealand on aggressive terms. The deal pays interest at 5 1/2 per cent and is priced at 101 1/2. A trading level was not available yesterday. In the D-Mark market prices were marked down in early trading by about 1/2 point but later recovered, as the US Treasury market opened firmer, to end unchanged to slightly lower on the day. Trading was thin and mostly inter-professional.

Deutsche Bank led a DM 60m equity warrants bond for Bando Chemical Industries, in its first Eurobond issue. The five-year bond has an indicated coupon of 2 1/2 per cent, but terms will be set on October 28. The deal traded at discounts at the level of, or slightly below, the 2 1/2 per cent fees.

In the Swiss franc market prices were unchanged in average volume. Morgan Guaranty (Switzerland) led a SFr 100m 10-year 5 1/2 per cent bond for Chrysler Financial Corporation, a name which should appeal to retail investors. The swap-related deal is priced at 100 1/2.

Credit Suisse led a SFr 120m eight-year 4 1/2 per cent bond for Chungong Electric Power. The issue, priced at 99 1/2, is callable in 1991 at 101 and then at declining premiums. Swiss Vollerbank priced a recent SFr 150m 10-year bond for Co-op, the Frankfurt-based food retailer. The bond has a yield of 5 1/2 per cent, as opposed to an indicated 5 per cent. Dealers said the issue was meeting firm demand.

Union Bank of Switzerland priced a SFr 50m five-year equity warrants bond for Prima Meat Packers. The coupon was set at 2 1/2 per cent, 1/2 per cent below its indicated level.

Further Dome holders agree to waivers

By Our Euromarkets Staff

Holders of three Eurobonds, worth \$103.13m, issued by Dome Petroleum, the troubled Canadian energy company, finally agreed yesterday to a temporary waiver of principal and interest payments while the company carries out a recapitalisation plan.

Yesterday's approvals to waive payments from October 31 until not later than June 30 had been subject to renewed meetings in London. Meetings earlier this month had been adjourned because there were insufficient people for quorums. However, holders of two other dollar Eurobonds, worth \$125m, approved the company's proposals on December 2.

Dome's next hurdle is to obtain waivers by mail from holders of three Swiss franc bonds issued by Dome, totalling SFr 300m (\$184m). The group needs approvals representing 70 per cent of the value of the Swiss franc bonds, by this Friday.

A special payment of \$4.6m of interest accrued till October 31 will be made to bond holders subject to major international creditors agreeing to extend an interim debt payment plan.

Daewoo Corp. seeks term loan of \$45m

DAEWOO Corporation of South Korea is seeking a \$45m three-year term loan to provide working capital. The lead manager is KEB (Asia) Finance.

The loan has a two-year grace period and carries interest at five basis points over Siber, three-month Singapore interbank offered rate. Commitment fee is 1/2 per cent per annum. KEB is joined by Alhadi Bank of Kuwait KSC, Arab Bank, Istituto Bancario San Paolo di Torino and the State Bank of New South Wales in the lead management group. Router

FT INTERNATIONAL BOND SERVICE

Listed are the 200 latest international bonds for which there is an adequate secondary market. Closing prices on October 21

Table with columns for Bond Name, Issuer, Maturity, Coupon, and Price. Includes entries like American Gov. 10 1/2, British Gov. 10 1/2, etc.

Table with columns for Bond Name, Issuer, Maturity, Coupon, and Price. Includes entries like Bank of Montreal, Barclays Bank, etc.

Table with columns for Bond Name, Issuer, Maturity, Coupon, and Price. Includes entries like Bank of New Zealand, Bank of Queensland, etc.

Table with columns for Bond Name, Issuer, Maturity, Coupon, and Price. Includes entries like Bank of Tokyo, Bank of Victoria, etc.

Advertisement for Carteret Savings Bank. Features: U.S. \$250,000,000 Collateralized Floating Rate Notes Due 1996 of which U.S. \$125,000,000 is being issued as the Initial Tranche. Credit Suisse First Boston Limited, Bank of Yokohama (Europe) S.A., Bankers Trust International Limited, Banque Bruxelles Lambert S.A., Banque Nationale de Paris, Banque Paribas Capital Markets Limited, Daiwa Bank (Capital Management) Ltd., E F Hutton & Company (London) Ltd, Kidder, Peabody International Limited, Manufacturers Hanover Limited, Merrill Lynch Capital Markets, Mitsubishi Trust International Limited, Prudential-Bache Securities International, Salomon Brothers International Limited, Shearson Lehman Brothers International, Taiyo Kobe International Limited.

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MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

James Capel

Going solo after Big Bang

Clive Wolman assesses the singular route followed by the top UK stockbroker

JAMES CAPEL is the City's largest and most profitable stockbroking firm, its company analysts have been consistently voted the top research team in the UK by investors on both sides of the Atlantic.

But its decision to go it alone by sticking to its traditional formula of agency broking in equities when nearly all its competitors have been building up their market-making arms is looking increasingly risky.

Although James Capel is one of the oldest London stockbroking firms, trading its origins to 1775, only in the last 10 years has it achieved its dominant position. Its staff has risen from 300 in 1975 to about 1,300 today. Since 1983 it has won almost every vote as the top research house (coming top of the Ertel Financial rankings for the seventh successive time on Monday) and as the top agency broker and it has built up a network of overseas offices in New York and the Far East. Earlier this year, the Hong Kong and Shanghai Bank (HSKB) bought 100 per cent control of the firm for about £100m, more than has been paid for any other Stock Exchange member.

James Capel's share of the total UK equity commissions paid to brokers has risen from 2.5 per cent in 1979 to 7 per cent this year. Over the last few months, its share has been even larger, according to chief executive Peter Quinnen.

There is, however, a more worrying interpretation of the recent upsurge of its popularity: that some institutional investors are using the final days of the Stock Exchange's minimum commissions scale and the enforced separation between brokers and market-makers to say thank-you and goodbye.

According to an argument that has been widely accepted in the City since 1983, after October 27 big investors will prefer to deal directly with "dual capacity" companies. A recent ruling of the Department of Customs and Excise, that will exempt brokerage commission from Value Added Tax if the broker puts the deal through his in-house market-maker, adds further to the attractions of "dual capacity" companies.

James Capel, however, will

continue in the more limited role making recommendations on what shares to buy and sell.

But why has James Capel decided to enter the new arena with what appears to be one hand tied behind its back, rather than joining forces with a jobbing (market-making) firm as its chief competitors have done?

According to Quinnen: "We felt that if we wanted to go into market-making, we could grow a team organically. People have been paying too much for jobbers without realising that the goodwill they are buying arises only from the jobbers' dealings with counterparties and not with clients—and all the counter-parties will be changing after Big Bang. We think there are a lot of cases of people marrying in haste and repenting at leisure."

Poach talent

James Capel will consider developing an in-house market-making team in UK equities if its stance as an agency broker is seen not to be popular. The firm demonstrated its ability to poach talented market-makers from other firms when it recruited Akroyd and Smithers' Eurobond team in May.

other suitors. But by April 1984, it became clear that additional capital would be required if it was to remain a market leader across the board and take risks on its own book.

The option of raising capital through a Stock Exchange flotation was considered. But eventually it was rejected in favour of a takeover by HKS, a large international bank which could offer the firm access to capital, more overseas opportunities and almost complete autonomy.

The firm's strategy of remaining an independent agency broker in equities has already been tested in the international arena. In April 1984, most of its competitors set up international dealerships to act both as agents and market-makers in overseas stocks. But James Capel decided to act as principal only in such specialist markets as gold mining shares which lack liquidity.

The result has been a mushrooming of its international business. It is now the largest UK broker in international stocks. Following a period of retrenchment in the late 1970s, it has built up a large office in Hong Kong with 110 staff, and smaller offices in New York, Tokyo, Singapore, Sydney and Seoul. With the backing of the HKS, it has also taken an interest in an Australian firm and is looking for an acquisition in the US. Earlier this year, a poll of US institutional investors conducted by Greenwich Associates placed James Capel as the top broking firm in non-US stocks for its economic analysis, its ideas and its research.

Despite the firm's success as an agency broker, James Ferguson, who is in charge of the international operation, takes a pragmatic view of strategy. "We will respond to what our clients want," he says. "Our UK clients are worried about conflicts of interest at the moment but in the US they don't give a damn. The trouble is that most UK institutions have fewer analysts and have to rely on brokers—so they are more vulnerable."

In fact James Capel's decision to remain an agency broker is probably less of an issue than its ability to hold together its powerful team of research analysts backed up by

aggressive salesmen who disseminate their ideas. Over the last three years, nearly all the large brokers and jobbers have suffered mass defections. But, as much through luck as skill, James Capel has beaten off all attempts to lure away its stars, the only major exception being the investment trust analyst Duncan Duckett who left to set up a stockbroking firm for Prudential Bache Securities.

How has the firm been so successful? Firstly, it appreciated at an early stage in the negotiations with HKS that some form of "golden handcuffs" (loyalty bonuses) would have to be given to a large number of its key staff to induce them to stay. The payments are to be made over five years to 1989 not just to the 62 shareholders in the firm but also to the "marzipan layer" of top analysts and salesmen immediately below them.

Nevertheless, the salaries at James Capel are generally below what its top staff could command elsewhere. The main attraction of working for James Capel is that it is lightly managed and gives great independence to its analysts who, for example, are allowed to send out their individual reports unedited.

"We are a federation, almost a co-operative," says Peter Quinnen. "There is little structure and no bureaucracy."

Stability

Ensuring that the analysts and the salesmen are responsive to client demand without exerting tight central controls is a fine balancing act. "The research has to be market-oriented and commercial," says Geering. "It is no good writing long texts saying what a company's profits may be in 10 years' time. Our analysts have to be ready to speak to the clients all the time."

But can James Capel continue to rely on the quality and effective dissemination of its research to fuel its expansion after Big Bang? According to one large pension fund client of the firm: "The danger is that no one will be prepared to pay enough commission to sustain their research department. Commis-



Peter Quinnen: "There is little structure and no bureaucracy"

sion will only be paid for large trades that are difficult to execute."

One of Capel's responses to the risk has been to diversify. As well as opening overseas offices, it has also been trying to build up a clientele of companies to whom it acts as broker. So far, however, it has been much less successful than many of its competitors. There is also the danger that its analysts will feel constrained in their criticisms of corporate clients. The danger was highlighted when Capel sponsored the setting up and stock market flotation last year of the National Home Loans Corporation. The issue was strongly recommended by its analysts who were embarrassed by the subsequent share price slump.

The other legs of Capel's diversification strategy have been to set up a gold-edged market primary dealership and develop a clientele of small investors. Last July, it took a stake in a Glasgow stockbroking firm, Parsons and Company, in alliance with PostTel Investment Management, which runs the British Telecom and Post Office pension funds.

However, Quinnen argues strongly against any suggestion that the company should start selling its research services directly to institutional investors for a fee instead of commissions. Some institutions, in particular Prudential Assurance, would prefer a switch to this method. But most fund

managers realise that a research fee would have to be paid themselves whereas commissions are paid by their clients, many of whom are not sensitive to the cost. Mainly for this reason, even the pure research houses that have developed in New York generally rely on remuneration through commissions.

But the increasing sophistication of the investment performance measurement services for pension funds has already increased awareness of the true costs of commission among the clients of investment managers. For such clients, the straightforward payment of research fees should have substantial attractions.

Quinnen insists: "Research and execution (of clients' transactions) are part of a seamless garment. The more intertwined the activities become, the better our service."

Most of his clients, however, appear to be more sceptical. James Capel's execution service is up to scratch and its back-room administration efficient, they say, but no more so than most of its competitors.

James Capel may have to demonstrate greater strategic flexibility if it is to keep or increase its UK equity market share in the post-Big Bang era as the dominance of the largest institutions grows. The traditional, commission-remunerated agency broking service may not be remunerative enough for it to hold together its all-conquering team of analysts.

Team approach to buy-ins

Terry Dodsworth reports on Octagon

AFTER venture capital and management buy-outs, welcome to the management buy-in. Take an established and under performing company, inject new equity and fresh management where necessary, turn it round and float it off after five years for a compound return of more than 30 per cent a year. That, in essence, is the thinking that lies behind an innovative investment vehicle which made its appearance in the City last week.

The idea for this systematic application of company doctor prescriptions comes from a group of four professional managers who have all been exposed to the challenges of turbulent corporate reorganisations or to the risks of venture capital investment.

One of them is Robb Wilmot, perhaps the most celebrated turnaround specialist in the UK after his role in the revival of ICL, the UK computer group; another is Dr Alex Reid, a former senior executive at British Telecom, who left to form his own venture capital company, and became chief executive of the Acorn computers group during its recent rescue; a third member from the computer industry is Geoff Bristow, also an ICL alumnus; and the fourth is Jonathan Thornton, managing director of Close Investment Management, a division of the Close Brothers merchant bank.

The strategy the team has developed for its investment vehicle, Octagon Industries, bristles with radical ideas. First, it is pinning its hopes on the virtually untried thesis that there are plenty of beleaguered UK companies that will welcome a friendly investor, and which have excellent market prospects if only they know how to grasp their opportunities.

"Companies go to sleep, typically because in management terms they are not geared to change," says Wilmot.

Second, Octagon will concentrate its fire power on the discrete area of the information industries—computers, telecommunications, electronics, office automation and the like. The three directors with industrial backgrounds all come from these sectors, and they will have strong views about how these industries work.

Third, they are aiming to

operate with very low organisational overheads, relying on their ability to bring in outsiders for key surgical operations where necessary. Bristow, who as managing director will own 30 per cent of Octagon Industries, will be the only one of the four working full time for the company. The other three will be available in a consulting, advisory role.

To make this system work will depend on the team's ability to attract managerial talent to take on the company doctor role in target turnaround situations. With their experience of UK big business, the three industrialists in Octagon all believe there is plenty of talent at middle and senior managerial levels which is under employed at present.

Fourth, the company intends to use the three-stage recovery programme developed by Wilmot for the resurrection of ICL. This involves a first stage of aggressive streamlining to cut costs and pull the company back to breakeven. The second stage calls for a period of up to 18 months in which the company's growth is held deliberately in check while growth margins are pushed back to acceptable levels. Finally the reins are loosened to allow sales to increase and growth to reassert itself.

The most difficult part of this programme is phase two, when the instinct of many managers would be to try and expand. "People have a great willingness to try and grow out of trouble," says Wilmot.

There is no mistaking the enthusiasm of the Octagon Industries directors for their concept of turnaround investment, or for the information industry in which they grew up.

But whether they are right in the conviction that the high technology sector is incubating entrepreneurial talent ready to break out if it is given the chance remains to be seen.

"In my view, it would be a very good thing for the economy if more of the country's middle and senior managers left large companies and went into smaller ones," says Reid. In order to prove the point, he now has to provide the opportunities to attract this under-used reservoir of ability.

THE OCTOBER REVOLUTION

What will life be like after the Big Bang? How will the restructuring of the securities markets change the shape of the City? Who will be the new elite? And how will the London, Tokyo and New York markets work together?

In *The City Revolution*, the FT's biggest ever Survey, published on October 27th, over thirty specialist writers will examine life after the Big Bang. They will look at every aspect of the changed and the changing City – at why the changes are necessary, how they came about and how they are likely to develop.

It is the kind of Survey the FT does with knowledge, insight and authority. The kind of Survey that will be read immediately, then put aside to refer to again and again.

October 27th. An FT which will be a must for everyone in business. Make sure you order your extra copies in good time.

NO FT SURVEY... NO REVOLUTIONARY COMMENT

UK COMPANY NEWS

Acquisitions behind 97% rise at Beazer

FAST-EXPANDING C. H. Beazer (Holdings), one of the UK's leading house builders, property developers and contractors, yesterday revealed that its 1985-86 profits had surged by 97 per cent.

The directors said the results reflected a very strong continuing performance by the homes operations and a major first-time contribution from French Kier.

From a £315m advance in turnover to £507.05m the group saw its profits before tax for the year to end-June 1986 rise from £15.81m to £31.12m, the figure forecast last month at the time of the proposed £190m acquisition of Gifford Hill and Company.

Currently, turnover is running ahead of the previous corresponding periods and the directors continue to regard the future with confidence.

They believed that shareholders would "not be disappointed with the results they seek to achieve."

Meanwhile, they are raising the dividend for 1985-86 from an adjusted 4p to 4.87p net per 10p share via a final of 1.37p. Earnings worked through 2.86p ahead at 17.51p.

The contribution from the French Kier contracting activities were included since the acquisition from Trafalgar House in February. All other divisions contributed to the

results and the two quoted subsidiaries, RM Group and TOD also made significant contributions—their results were announced earlier this month.

The major corporate developments during the year were the mergers with French Kier (to £144.4m) and Walls and Sons. The two companies have not been fully integrated and the directors looked forward to continuing strong contributions from these sources.

The homes activity, now far larger than the other divisions, has been fully integrated and the directors are currently performing very strongly and the contracting property and other operations are all trading "most satisfactorily."

The group is buying Gifford Hill & Co, a major contractor materials concern based in Dallas, via a £188m two-for-three rights issue which closes on October 31.

The directors expect this acquisition to provide major opportunities in the US, giving the group a strong base in building materials.

Beazer sold a 29 per cent shareholding in the RM Group earlier this month which realised \$14m in cash and a profit of some \$9m. It retains a shareholding in the company of 25.8 per cent.

See Lex

Silentnight £1.43m back in profit at six months

Silentnight Holdings, the Lancashire-based and furniture manufacturer, confirmed its recovery during the first six months and for the period to August 2 swung from losses of £820,000 to profits of £1.43m pre-tax.

The directors said yesterday that the figures were not directly comparable because the 1985 loss was mostly the result of an industrial dispute at Silentnight Beds.

Currently, all group companies were continuing to show improvements and with Silentnight Beds embarking on a major product re-launch, the directors were encouraged by the outlook.

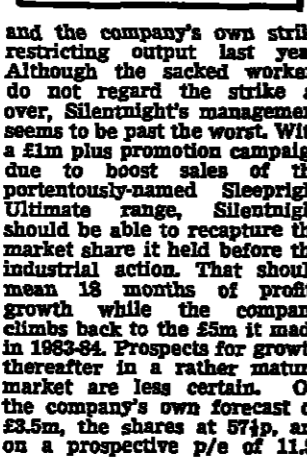
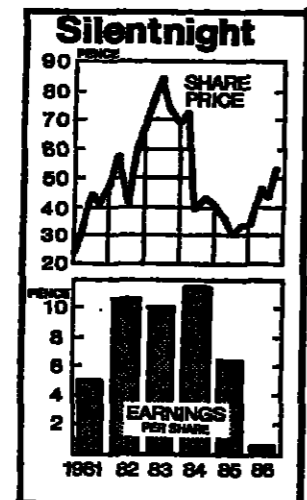
In the absence of "unforeseeable difficulties" they were expecting profits of not less than £3.2m for the full year. That compares with a high of £2.2m in 1983-84 and £270,000 last year.

Turnover for the opening half of the current year improved from £32m to £39.62m and at the trading level there was a swing of £2.16m. Interest charges were reduced by £87,000 to £178,000.

Earnings worked through at 2.64p (loss 1.7p) after tax of £315,000 (credit £58,000) and interim are being resumed with a 1p net payment—last year's final was 1p.

comment

All has not been calm and bright at Silentnight for a couple of years with the miners' strike hitting demand in 1984



Collins sells Pan stake to Octopus and Macmillan

William Collins, the book publisher, has sold its entire holding in Pan, the paperback publisher, to the two existing shareholders, Octopus Publishing and Macmillan, the privately-owned publisher, for £14m.

For Collins, the disposal offers an opportunity to withdraw from an industry which its group managing director, Mr George Craig, called "a partial anomaly in our holdings" and to concentrate activities on its two wholly-owned paperback publishers, Grafton and Fontana.

The proceeds of the disposal will provide capital for expansion through acquisition, possibly by diversification into US book publishing.

Pan is predominantly a mass-market paperback publisher. The company claims a 19 per cent share of the paperback market in the UK, where it follows Penguin as the second largest contender.

Pan's best-ever selling book is Peter Bannister's *Jeep*, which sold 2.5m copies predominantly in the 1970s. Its best-selling contemporary authors are Jackie Collins and Wilbur Smith. In 1985 the company produced pre-tax profits of £2.4m on sales of £25.2m.

Once the change in ownership is completed, Collins, which was advised by J. Henry Schroder Wagg, will continue to distribute Pan's books in Australia, New Zealand and Canada. Its established joint ventures with Pan will also continue.

Write offs hit Firstland Oil

Firstland Oil and Gas, the UK oil and gas investment company, announced yesterday sharply increased losses for the year ended June 30, 1986, and the acquisition of interests in 8 oil and gas wells in Oklahoma. The oil and gas interests were purchased from M.R.I. for 1.46m new shares valued at 1.5m (£894,000).

The company made a trading loss of £129,394, compared with a deficit of £97,128 in the previous 12 months, despite increased sales of £214,348.

Losses were increased to £228,729 by exceptional items in respect of interests in the Falkland Islands. The loss per share expanded to 15.24p against 2p on increased capital.

The directors anticipated Firstland will trade profitably in the current year thanks to contributions from Greenland, acquired in May, and the M.R.I. wells.

CHRISTY HUNT pre-tax profits increased slightly to £121,000 (£119,000) for the June 30 1986 year on turnover of £5m (£4m). After tax of £101,000 (£100,000) earnings per share were 0.5p (4.3p).

Nikki Tait on Ward White's contested £145m bid for LCP Going for the jewel in the crown

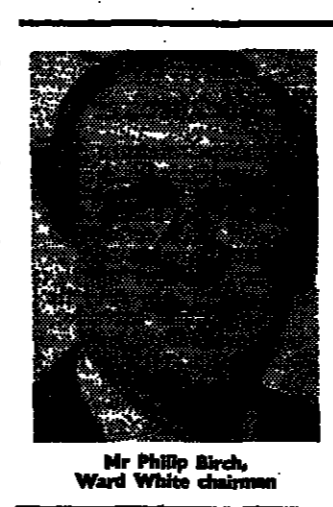
"WELL, there's one thing to be said for this deal," said a seasoned Ward White watcher yesterday. "It makes a lot more sense than Wedgwood."

Two weeks ago—and but for the intervention of the Irish company, Waterford Glass, in the Wedgwood-LCP bid battle Mr Philip Birch, Ward White chairman, might well have considered selling china plates alongside DIY goods, toys and shoes in his fast-growing £280m retail empire.

Instead, yesterday's £145m offer for LCP Holdings takes him straight to a business which Ward White already knows through its Halfords subsidiary—car servicing.

The jewel in LCP's crown—and certainly the one which Mr Birch is after—is its wholly-owned US subsidiary Whitlock. It is seven years now since Midlands-based LCP pulled out of DIY—selling its home improvement stores to W. H. Smith for £12m and upped its automotive business instead. Within months of the Smith deal, it purchased its initial 20 per cent stake in Whitlock for around £2m.

Then, Whitlock consisted of 47 automotive stores in five Mid-Western states, and mixed car repair parts, supplies and accessories mainly to DIY



Mr Philip Birch, Ward White chairman

Year	Business	Cost (£m)
1974	Payless DIY	94
1985	Owen Owen	19
	Maynards	13
1984	Halfords	32
	Weiner	2.7
1982	W & E Turner	6.6
1982	Joseph Frisby	6.8
	Hoffheimer's	12.6

* 44.7 per cent stake

customers. Its annual sales were around £25m and pre-tax profits £1m.

Today, those sales have grown to some £100m, floor-space has trebled to around 1m sq ft, and the outlets—totaling 88—can be found in 10 states, though still concentrated in the Mid-West and North-East.

Profits last year, according to the current management, were checked by the purchase of the loss-making Motor Mart business—which added 12 sites and has now been turned round. Even

so, they chipped in around \$10m before tax. Compound annual growth, says LCP, has been running at around 25 per cent.

Certainly, the margins which Whitlock earns—about 40-50 per cent gross and around 10 per cent net—would be welcomed by Halfords. Moreover, although Whitlock is ranked only 13th in terms of US automotive part retailers, there is no national competitor—the largest company being the quoted Pep Boys, which stands on a p/e of 30, and whose 170-

plus stores are concentrated in the middle Atlantic area and in southern California.

For Ward White, the appeal of Whitlock is that it combines a business it knows, and where it thinks there is scope for improvement, with one which gives it scope for Stateside expansion.

Halfords itself has only been in the Ward White stable for two years—it was bought from Burnham Oil for £22m in November 1984, but it has rapidly become the star performer, chipping in perhaps a third of last year's non-property profits. If Ward White makes around \$40m before tax in the year to end-March 1987, analysts believe the subsidiary could account for a similar proportion.

Part of its success, says Mr Birch, is due to the introduction of electronic-point of sale control, which has allowed annual stock turnover to reach five times on the larger edge-of-town superstores. Similar controls, he argues, could work wonders for Whitlock, where annual stock turnover is reckoned to be under three.

Managementwise, Ward White seems happy enough with Whitlock's current team, though claims to have spare Halfords people who could take up any

WPP acquires US foothold

BY CHARLES BATELOR

WPP Group, the fast-growing marketing group, is buying a US holding company called Rasor Communications Inc to co-ordinate its US activities.

The British group sees opportunities in the US property marketing industry, which is large but fragmented.

The purchase complements the acquisition by WPP last August of Sampson Fryer, a private UK marketing and design company, which also works for the property industry

commercial and residential property sectors. Its activities are concentrated in the north-eastern US though it is also active in the south-east.

Pre-tax profits of Rasor have risen from £14,000 in 1981 to £2.32m last year on turnover up from \$10.5m to \$31.8m.

WPP will make an initial payment of \$7m, comprising \$6m cash and \$1m of WPP shares, with further payments of up to \$3.6m a year to be made in the four years up to 1991.

Up to \$9m worth of the payment to be made this year

Acatos buys Bamford assets

Acatos & Hutcheson, the edible oils producer which was floated on the main market in July, has bought the plant and machinery of Bamford Brothers, the lard manufacturing company, for an undisclosed sum.

Bamford is a subsidiary of the private food group, Ridpath Brothers.

The white fat operations of Bamford will be rationalised

with those of Acatos subsidiary, Para Foods, which is owned by David Wicks. Bamford's managing director, will join the Para board. Buying and selling operations will continue under the Bamford name.

Acatos attributed the move to the continuing decline in volume in the white fat market and the importance of maintaining low production costs in the face of Continental competition.

Company	Current payment	Date	Corre. of previous year	Total last year
Ambrose Inv	8.55		8.36	9.75
C. H. Beazer	13.14	Jan 2	2.67*	4.87*
Bentley IV	11.5		nil	2.5
Bray Technology	11.1	Oct 31	1.7	5.3
Edi Asser Film	1.9	Nov 18	1.75	4.25
Derwent Valley	0.75		2.8	4.5
London & Prov	2.8	Jan 6	2.6	0.7
Freemantle	2.1		0.7	0.7
Silentnight	1	Jan 2	nil	1
Underwood	1		nil	1

Dividends shown in pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock † Unquoted stock.

COMPANY NEWS IN BRIEF

BRITISH AND AMERICAN FILM HOLDINGS: Interim dividend 1.9p (1.7p). Earnings per share 6.1p (5.43p). Earnings per share of holding company and subsidiary companies not consolidated totalled 7.584p (5.969p). Pre-tax profits £247,000 (£225,000). Subsidiary companies earned £2,900 (£10,000). Tax £90,000 (£70,000). During the six months the value of the company's investments increased 18 per cent to £12.43m. Net asset value at October 10, including £1m rights, was 498.5p a share. Directors expect to maintain the rate of the dividend increase for the full year.

MOORGATE GROUP, the advertising and marketing company, has placed the 25 per cent of its equity owned by its former managing director, Mr John Sayers. Directors took up about 274,000 of the shares and the remaining 1.3m were yesterday placed with institutions. Mr Sayers, whose resignation for personal reasons was announced last week, is to be a consultant to the group for the next 14 months. He has agreed not to compete with any Moorgate activities during that period.

DERWENT VALLEY Holdings, property investment concern, raised turnover to £201,201 (£86,800) and profits to £104,777 (£37,000) in first six months of 1986. Tax of £86,000 (£11,000) left earnings at 2.06p (1.65p). Interim dividend 0.75p net (same).

BEN BAILEY Construction attributable loss rose from £30,000 to £183,000 for the year ended June 30 1986 from turnover of £8.9m (£5.95m). Losses per share were given as 2.59p (0.77p), while the dividend is 0.25p (same).

Wooltons Betterware heavily undersubscribed

BY ALICE RAWSTHORN

THE flotation of Wooltons Betterware, the Midlands-based soft furnishings retailer and manufacturer, closed yesterday heavily undersubscribed having attracted applications for just 16 per cent of the shares it issued.

Wooltons came to the Unlisted Securities Market 10 days ago in an offer for sale through the stockbrokers, Greene. In the offer Wooltons released 2m shares, or 20 per cent of its equity, at 104p a share, thereby valuing its business at £10.4m.

When the offer closed yesterday Wooltons had received applications for 307,700 shares from ordinary applicants and for 10,700 shares from preferential applicants, producing a total of 318,400. The sub-underwriters of the issue will thus be left to pick up 84 per cent of the

shares. This makes Wooltons the least successful flotation the USM has seen since that of the US cookie company, Mrs Fields, in May.

Although Wooltons had a relatively solid business record the issue was felt to be expensive by many observers in the City.

The company came to the USM with a profits forecast of £1m for the current financial year producing a prospective p/e of 18. This multiple may not be expensive by comparison with the specialist retailers with which Wooltons intended to be compared, but it was deemed to be too high for a retailer specialising in the uninspiring area of soft furnishings.

Similarly it is unusual, and arguably risky, for a company as small as Wooltons to go public through an offer for sale rather than a placing.

London & Provincial Shop lower

As indicated at the interim stage, pre-tax profits at London & Provincial Shop Centres (Holdings) are down from £2.16m to £931,000, but are forecast to recover to not less than £1.8m for the year to June 24 1987.

The final dividend is unchanged at 2.6p net for an increased total of 4.7p (4.6p), but stated earnings per 10p share are down from 1.98p to 3.41p. Net asset value per share increased, however, from 342p to 351p.

Investment properties have been revealed by an independent firm of valuers, Huxley & Baker, at £86.5m (£84.8m) on June 24 1986. The directors said gross rental income during the year rose to \$4.94m (\$4.17m).

Investment properties were fully let, including Edinburgh House, Slough, which is let at an annual income of \$468,000.

Out of total borrowings of £27m (£26.4m), £15m is represented by the 10 per cent mortgage debenture stock 2000 issued in April 1984. £3m is repayable after five years, and £2m is repayable within five years.

Charitable Chancellor?

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Earnings per share	up 51% 11.5p	7.6p
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UK COMPANY NEWS

Low & Bonar rights issue funds £40m acquisitions

By Charles Batchelor

Low & Bonar, the Scottish packaging, plastics, textiles and electronics group, is acquiring three electronics companies—two in Britain, one in the US—for a total of £40.7m.

These deals will be largely financed by a two-for-seven rights issue at 250p per share to raise £37.7m. This is Low's second rights issue in the past six months and follows a one-for-four issue in April which raised £22.6m.

In its largest purchase to date Low is making a £43.8m (£31m) agreed bid for Powertec, a manufacturer of electronic power supply equipment based in Chatsworth, California. The bid already has the backing of the owners of 45.5 per cent of the stock.

This deal takes Low into the US in a big way for the next time and rounds off the company's recent acquisition programme aimed at establishing its four main business areas.

Mr Roland Jarvis, managing director, said: "We have the building blocks in place. Our immediate priority is to get the earnings potential coming through next year."

Powertec makes power sup-



Roland Jarvis

ply equipment for the computer, communications and systems markets. It made an unaudited pre-tax profit of £2.5m on sales of £19.7m in the year ended August 1986 and had net assets of £16.2m at that year end.

Low is offering £15.90 a share for Powertec, which is listed on the Nasdaq market in the US. Behind the sale lies the fact that Mr Joseph Walker, the chairman and owner of 20 per

cent of the shares, is approaching retirement, while changes in US tax laws will increase capital gains tax rates from the end of this year.

Low is also buying two small British electronics groups—Advance Power Supplies (APS) and Advance Bryans Instruments (ABI).

It will pay an initial £5m for APS, a Bishops Cleeve-based company with 1986 pre-tax profits of £1m on sales of £13.1m. Net assets were £2.9m.

APS makes switched power-supply equipment for telecommunications, computer, industrial and military use.

Low will also pay £1.6m for ABI, an associate company of APS. In the five months ended August 1986, ABI made an unaudited pre-tax profit of £15,000 on sales of £1.3m. Net assets were £515,000. The reason for this sale is the recent death of APS' founder shareholder.

Further performance-related payments may be made for both the UK companies, which could take the price paid to £10.6m for APS and £4.8m for ABI. Low's shares closed at 246p, down 17p.

BT may go for Continental listing

By David Thomas

British Telecom is considering a listing on a Continental stock exchange, in the wake of what it considers to be its successful listing on the Tokyo exchange in May.

Mr Chris Bull, BT treasurer, said yesterday that nearly 30,000 Japanese investors were holding shares through the Tokyo exchange, which was more than twice the number of any other foreign company listed in Tokyo.

The number of Japanese investors in BT had been rising recently, according to Mr Bull.

Mr Bull said this was for three reasons: the interest in BT generated by the listing; the increased awareness of telecommunications stocks generally in Tokyo due to the privatisation of Nippon Telegraph and Telephone; and the belief that BT share prices were depressed because of fears about the Labour Party's policies on renationalisation.

"The Japanese are prepared to take a risk on British politics," Mr Bull said.

Mr Bull and Sir George Jefferson, BT chairman, have recently returned from the first shareholders' briefing meeting held in Japan since BT's privatisation.

Mr Bull said that 180 people had attended and the questioning had centred on political prospects in the UK, competition in UK telecommunications, BT's Canadian equipment manager, and BT's international expansion plans.

Investor fails in bid to join J Jarvis board

By Philip Coggan

Mr Harvey Bard, a London-based property investor, has failed in his attempt to join the board of J. Jarvis & Sons, the building group, in which his investor group has a 27 per cent stake.

At Jarvis' annual general meeting, shareholders defeated a proposal that Mr Bard and his associate, Mr Ross, should be elected to the board.

Jarvis was reshaped last year when institutions intervened following a £706,000 full-year pre-tax loss. Outside directors, including Mr David Beety, a senior partner at solicitors Knapp Fishers, and Mr Jack Roullet, ex-John Laing, were brought in and Jarvis announced a return to profits and the dividend list in August.

Part of the strategy for improving Jarvis' fortunes is the disposal of peripheral activities, particularly relating to property development.

At the AGM, the chairman announced the letting of a Balham developments, the sale of some freehold properties, and the disposal of the group's geochemical company. It was also revealed that contracts are running at a level 32 per cent higher than last year.

Blenheim Exhibitions joins USM

By Alice Rawsthorn

Blenheim Exhibitions, an exhibition organiser, is joining the United States Market in a placing of shares which will value its business at £5.8m.

The company was formed in 1979, initially to run a series of exhibitions for the fashion industry.

Blenheim's first project was the launch of the Midseason exhibition, which was modelled on the Intersaison exhibition in Paris and reflected the growing trend in fashion retailing towards more flexible buying patterns.

From Midseason, Blenheim has diversified into other areas of the fashion industry, then into gifts, children's wear, private design and latterly into training.

In the past five years, Blenheim has mustered increases in turnover and pre-tax profits each year. Profits have risen from just £1,000 in the 1981-82 financial year to £202,000 in the year to August 30 1986. Turnover has grown from £19,000 to £2.6m in the same period.

"For the future we expect to grow organically and by diversifying into other areas of the exhibition industry both in the UK and in Europe," said Mr Neville Buch, Blenheim's chairman.

"After the flotation, we will have more flexibility to grow by acquisition and intend to use our resources to do so."

Blenheim will raise just over £1m from the flotation, £950,000 of which will be ploughed back into the company. In the placing the company will release 1.25m shares or 20.5 per cent of its equity at 95p a share. Alexanders Laing & Crutchbank will act as brokers and Lloyds Merchant Bank is the sponsor to the issue.

Border TV in the black

Border Television swung back into the black in the year to April 30 1986 with pre-tax profits of £704,000 compared with losses of £252,000 in the previous year. Also proposed were rights and scrip issues.

Turnover of this unquoted television programme contractor rose from £7.55m to £8.96m, and other operating income was little changed at £322,000 against £331,000.

The directors said yesterday that preparations were at an advanced stage for an applica-

tion to be made to the Stock Exchange for permission to deal on the Unlisted Securities Market. It was anticipated that, subject to shareholders' approval, the application would be submitted in December.

It was proposed to have a one-for-three scrip, and it hoped to raise £665,000 net by way of a rights issue of 5.08m ordinary shares at a price of 13p each.

A final dividend of 2.5p net makes a total of 2.5p. Stated earnings per 10p share were 8.03p (2.65p losses).

Runciman ahead midway

Both the shipping and insurance divisions of Walker Runciman performed well during the first half of 1986 and with the security sector returning to profits, group pre-tax profits for the period expanded from £650,000 to £919,000.

And the directors expected the second half contribution to be significantly higher than the first—last year's full pre-tax profit had recovered from £465,000 to £1.41m.

Turnover was down from £27m to £22.4m for the six months but lower cost of sales, £15.5m compared with £19.15m,

left gross profits only slightly down from £7.85m to £7.35m. Pre-tax figure was after lower distribution and administration expenses and interest payable, and was despite exceptional costs of £27,000 against a £239,000 credit previously.

After a tax charge of £338,000 against £268,000, earnings were given at 6.7p (4.4p) per share while the interim dividend is maintained at 2.5p—last year's total was again 5p.

There was an extraordinary credit of £138,000 for the period, being the profit from the sale of Tann Sweden AB in June.

Densitron disappointing

Densitron International, the Kent-based electronics group floated on the Stock Exchange in June this year, experienced a disappointing half-year to June 30 and reported interim pre-tax profits of £229,000, on turnover of £7.18m. The tax charge was £87,000, and earnings per share 1.13p.

The directors said no interim dividend would be paid, bearing in mind the company's uncertain circumstances, but expect to be able to recommend a final dividend of 1p, as forecast in the prospectus to the flotation.

However, the directors said action had been taken to deal with the situation and that order books now, and margins on which those orders were booked, enabled the company to view the future with confidence.

The company was adversely affected by the impact of the Yen's appreciation against the US dollar, which reduced margins in the US, and insufficient pre-flotation bank facilities which did not permit the directors to hedge fully the company's currency exposure.

Prestwick breaks even in second half

Prestwick Holdings, Ayr-based manufacturer of printed circuit boards, broke even in the second half but still finished the year to July 31 1986 £2.25m in the red, compared with profits of £1.85m previously.

The directors said that this was larger than anticipated in their interim statement in May, primarily because of the mix of orders received since then, resulting in an abnormally high material content.

They added that the second half also bore certain costs arising from the formal commissioning of new facilities at Irvine which generated no immediate revenues.

In May, the directors reported losses of £2.25m, against profits of £810,000, and blamed the severity of the recession in the

printed circuit board market for the company's worst-ever first quarter figure.

Turnover for the 12 months was down from £18.85m to £14.84m, and while market demand picked up in the second half of the year, the directors stated that the market place worldwide remained fragile, with orders being very short-term. However, from the US the group was already obtaining significant business, they added.

After tax of £85,000, compared with £329,000, losses per 5p share were shown as 7.1p against earnings of 8p, while the interim dividend of 0.5p is the total for the year (0.7p).

The directors explained that selective assistance grants of £0.65m, reported in the interim

results as extraordinary items, related to the costs borne in the second half and accordingly have been set off against it arriving at the pre-tax loss.

No grants were received in the latter half of the year, but payments were claimable this year and next relating to the training and employment associated with the introduction of the new production facilities, the directors said.

● comment

By taking £650,000 in selective assistance grants into pre-tax profits, Prestwick has managed to make its second half look closer to breakeven than the trading position would suggest. The market found it hard to credit such a sharp swing into the red, almost £5m,

so soon after the company joined the market priced at 100p a share in a well supported offer for sale—and promptly marked the tightly-held shares down 9p to 40p. The struggle to get costs down and margins will have a long way to go, in fact it didn't even get a mention in the accompanying statement, and the fate of the first half of this year still hangs in the balance. Sales are now, however, back up to an annualised £18-£20m level, cash flow is being managed reasonably well, and adding back in the £1m commissioning costs for Irvine suggests that a bit better than breakeven should be possible this year. The City is looking for £1m which puts the shares on a prospective p/s of 16.

Hughes Food to meet forecast

Pre-tax profits at Hughes Food Group for the six months to August 31 1986—the company was admitted to the Unlisted Securities Market in July—were £502,000, and Mr John Hughes, the chairman, said yesterday that the forecast for year-end profits of not less than £500,000 would be comfortably achieved.

A dividend of 0.5p net for the year to end-February 1987 is proposed.

Mr Hughes said the excellent half-year results did not reflect the full benefits that would accrue from recent investments in new ventures.

On July 14, the company acquired the whole of the issued share capital of Hughes Holdings Limited for consideration of £7m, satisfied by an issue of 35m shares of 5p each. First-half tax took £176,000, leaving retained profits of £326,000. Stated earnings per share were 0.77p.

Sovereign Oil loan payments

Sovereign Oil said yesterday that it had not suspended payments to Marathon on the loan that had enabled it to buy a 4 per cent stake in the Brae field in 1977. The loan, of which £68.5m was outstanding at May 30, is one of a limited recourse with repayments of the capital plus interest fixed at 9 per cent restricted to 60 per cent of the net cash flow from Sovereign's stake in Brae. The company says that low oil prices have so deferred payments that it considers it appropriate to remove the notional liability of the limited recourse loan from its balance sheet, to treat the stake in Brae as one of 1.5 per cent for profit and loss account purposes and to make a similar adjustment to fixed assets. Mr David Higgins, Sovereign's managing director, said that he doubted whether the loan, which has no specified term, would ever be repaid in full.

English China Clays in £1.75m US acquisition

English China Clays has bought Sylacauga Calcium Products from Moretti-Barrah Marble, of Alabama in the US, for about \$25m (£17.5m).

Sylacauga supplies calcium carbonates to the US paints and polymer industries and has an annual turnover of about \$15m. Its assets have a book value of \$1m and the company plans a revaluation as Alabama accounting practice means reserves of about 50 years of carbonates are put at nil.

English China made overall sales of about £750m in the year to the end of September. Of these, £80m were generated in the US.

The company said yesterday that the Sylacauga acquisition, its first in the US since 1978, would augment and complement the company's kaolin clay plants in Georgia, its bentonite, talc and ball clay plants in

Texas, and its 50 per cent interest in a calcium carbonate plant in Maryland.

English China will finance the deal, the precise value of which will depend on liabilities on the completion balance sheet, through the issue of 7.625 per cent cumulative redeemable preference stock.

WESTERN BROTHERS, the construction materials company, turned in pre-tax profits up from £28,400 to £65,900 in the six months to June 30, 1986. Turnover was static at £11.1m. The company also benefited to the tune of £50,000 from the favourable resolution of a law suit. The directors said they would reserve a similar amount against possible legal costs and other contingencies. The directors said they hoped for an increase in the full-year dividend from 1.15p last time.



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October 1986

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UK COMPANY NEWS

David Goodhart on the closing stages of Norton's seven month battle for control of McCorquodale Outcome of printers' feud may depend on Maxwell

AFTER SEVEN months of the increasingly bitter takeover feud between printing groups Norton Opax and McCorquodale it must be rather galling for both sides to realise that today's outcome is probably dependent upon the whims of the ubiquitous Mr Robert Maxwell.

If, as expected, it is a close battle then Mr Maxwell's 10.5 per cent stake in McCorquodale will be decisive.

All the arguments and counter-arguments aired during the first bid by Norton in March, repeated to the Monopolies and Mergers Commission and again when the bid was re-launched last month will count for naught beside what Mr Maxwell perceives as his self-interest.

The Norton camp are quietly confident that he will be swaying their way, although for a reason they don't like to publicise: if they win they will be selling off parts of McCorquodale and Mr Maxwell ought to be able to claim a special seat at the auction.

Norton has certainly fought a powerful campaign with the indispensable aid of an impressive record—its estimated margins for the coming year are, for example, 11 per cent. The

growth has been fast and in recent years at least one-third organic.

Mr Richard Hanwell, the chief executive, and his team based in Harrogate, exude entrepreneurial bristiness. Mr Hanwell loves to tell the self-serving story of how it allegedly took McCorquodale four board meetings to decide whether to bid for a Dublin printer; when they decided not to, the printer contacted Norton which made up its mind to buy in two days.

The record of integrating its biggest takeover to date, Joseph Causton, has also been good and all the existing management stayed on.

Most of McCorquodale's counter-attack has bounced off Mr Hanwell's leathery flank. It is true Norton is highly geared, but not unbearably so; it may be a little overdependent on Third World lottery earnings, but all the more reason for a good UK-based acquisition with First World foreign earnings; a possible exit of worried customers following a merger of the two groups has also been exaggerated.

Nevertheless the Norton profit growth may be slowing down (even allowing for the recent

sale of several profitable businesses), and more important, the Norton offer is widely regarded by analysts as on the cheap side. Mr Hanwell may have made a tactical blunder in declaring his renewed bid offer as final.

That, however, may be offset by an even bigger tactical blunder from McCorquodale—it started, but failed to conclude, negotiations under which Extel, the information services group,



Battling chief executives: Mr Richard Hanwell (right) of Norton Opax and Mr John Holloran of McCorquodale

would have emerged as a white knight" counter-bidder. However, Mr Maxwell holds a 26 per cent stake in Extel—though he cannot launch a bid for it until next year—and he began buying McCorquodale shares as soon as Extel's involvement became known. This was almost certainly to block the Extel merger.

Mr McCorquodale, having been happy to embrace Extel, must now find it hard to argue

that it would have been so superior a partner to Norton Opax.

Aside from that Achilles Heel, McCorquodale has in the past two weeks hit back with a sound rearguard action which could still be enough to save it. Mr John Holloran, the chief executive, has effectively filled in the detail of McCorquodale's much-discussed "refocusing" on financial printing, books and magazine production and database publishing and its reduced dependence on Brazil and South Africa.

The cost of this refocusing has been higher than expected at £70m over the past three years (£45m on re-equipping and £25m on acquisitions) and has contributed to flat profits and earnings per share.

But it can now reasonably claim that the profit line on the graph has an upward sweep in front of it, and as Mr Holloran puts it, "why should Norton Opax step in and claim all the credit?"

Some effects of rationalisation are already coming to McCorquodale's aid. The result of slimming its workforce by about 1,000, combined with the bull market, has allowed it to reduce its pension fund costs

by £2.5m each year for—astonishingly—the next 10 years.

In addition, the McCorquodale management style has undergone a shake-up over the past few years under Mr Holloran's direction.

It may not be as decentralised and incentivised as the Norton Opax management, but it is far behind.

If McCorquodale escapes it could again show that the threat of takeover is a more effective way to improve company performance than a takeover itself.

As one analyst indelicately puts it: "The McCorquodale management has a lot of teeth marks in its collective backside from Mr Hanwell."

So Mr Maxwell allowing, a combination of investment: lethargy and loyalty towards McCorquodale, and scepticism about Norton Opax, could save McCorquodale.

Last night as Mr Holloran personally argued his case with Mr Maxwell the betting was still marginally against them, however, and if it is close Norton has the freedom to extend its offer for a further period in the hope of clinching victory.

Underwoods profits jump 55% in first results since listing

Underwoods, the retail chemist, reported pre-tax profits up by 55 per cent in its first interim results since achieving a full listing in November 1985.

On turnover up from £14.7m to £20.6m, the company showed pre-tax profits of £1m (£880,000) for the half year to July 31 1986.

After tax of £272,000 (£201,000) at 27 per cent (31 per cent), earnings per share rose from 1.5p to 2.7p.

Mr Harold Woolf, chairman, said there had been an improvement in trading since August which he anticipated continuing, assisted by the fall in the value of sterling.

He said that when this improvement was coupled with the expansion plans the directors were confident about the company's continued growth and its development into a national chain.

Underwoods is trying to trade increasingly outside London. In the six months reported it opened new stores at Bromley and Stevenage and since July 31 it has opened stores in Guildford, Southend and High Wycombe. Three more stores will open in central London but the company has also closed its Tottenham Court Road outlet.

Mr Woolf anticipated that by the end of the year Underwoods' net sales area would increase from 117,000 sq ft to 150,000 sq ft, a rise of 28 per cent of which 28 per cent (44,000 sq ft) would be outside central London.

He said that of the 10 stores

to be opened this year eight arise in the second half and would not therefore be expected to contribute before 1987. With £750,000 spent on the refurbishing of 10 outlets, Mr Woolf suggested that capital expenditure would have a significant impact on group results in 1987.

Mr Woolf also anticipated an increase in the number of own-label goods being sold by the company from 3 per cent of sales to 6 per cent.

The interim dividend is 1p.

comment

The verdict must so far be on whether Underwood's prescription for growth—adding specialist stores in the London base—is not proven. The sluggish increase in trading profits indicates the effect on margins of the store openings programme. With five out-of-town stores due to open in the second half, a margin bounce-back is likely to be delayed. However, those stores which opened in last year's second half should start to contribute fully. Of the 23 per cent sales growth in these figures, only 4 per cent came from stores open for more than 18 months. That reflects the effects of the bad weather on impulse buying and the cutback in tourists from oil-rich countries, who have in the past been important consumers of higher margin goods like watches and perfumes. For the full year, profits of £3.3m would put the shares at 17½p on a prospective p/e of 20. The growth prospects are already in the price.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's accounts.

Abuhatem Van Bond Fund	Oct 31
Catar Atlas	Nov 7
Cohen (A)	Oct 29
Edis and Girdle	Oct 31
Equity and General	Oct 23
Jobs Investment Trust	Oct 29
Morrisons	Oct 31
Land Securities	Nov 12
Mitchell Sessels	Nov 11
North Sea and Gen. Oil Invest	Oct 23
Powell Duffryn	Nov 25
Southend and High Wycombe	Nov 11
Vanbrugh Currency Fund	Oct 27
Franklin	Nov 11
Allied London Properties	Oct 27
Amers	Nov 5
Amers International City Holdings	Oct 28
Cherwell Properties	Oct 28
Progress Finance	Oct 28
Finlay Radio	Oct 30
UOB	Nov 3

FUTURE DATES

Alford Screenlines	Oct 30
AmBit International	Nov 5

APPOINTMENTS

Midland Bank reduces regions

MIDLAND BANK has made a number of senior executive appointments in its retail and corporate banking sectors. Some, at regional director level, reflect the decision to reduce the number of regions in England and Wales from 16 to 12. From November 1, Mr J. Christopher Walsh, operations director, regional management services, becomes card products director. From January 1, Mr Robert L. Wyatt, a general manager in the international banking sector, becomes chairman and chief executive of Midland's asset finance subsidiary, Forward Trust Group. He succeeds Mr Peter J. Nicholson who is to retire.

The following appointments also become effective on January 1: Mr E. E. (Ray) Challinor, regional director, London South, has been appointed regional director, City and West End retail management centre. Mr Peter S. Grainger, regional director, central southern, is to succeed Mr Challinor as regional director, London South. Mr David J. Mills, regional director, south east, will assume responsibility for the enlarged south east retail management centre. Mr David W. Baker, manager, New Street, Birmingham branch, has been appointed regional director, East Midlands retail management centre, in succession to Mr Alan J. Eastwood, who is to retire. Mr John D. Massey, area manager, Cheltenham, has been appointed regional director, London north retail management centre, in succession to Mr W. E. K. (Bill) Matthews, who is to retire. Mr K. W. (Ken) Righty, a corporate finance director, has been appointed regional director, north east retail management centre, in succession to Mr J. Barry Smith, who is to retire. Mr D. (Don) McKee, regional director, Sheffield, is to retire. Mr Charles O'Brien, regional director, West Midlands, will assume responsibility for the enlarged West Midlands retail

management centre which will be based in Birmingham.

Mr Harry Lawrence and Richard R. (Dick) Riddell, co-directors of RICHARD (1978), will be based in Birmingham.

Mr John Sacks, deputy chairman of HENSON GROUP, has been appointed to the additional role of chief executive. Mr Archie Arneson remains executive chairman.

HENRY ANSBACHER HOLDINGS has appointed Mr Pierre Seebler to the board. He is responsible and chief executive of COBSEA, a director and member of the executive committee of Pargesa, and a director of Groupe Bruxelles Lambert. Pargesa and Groupe Bruxelles Lambert collectively own 50.64 per cent of Ansbacher.

CASSIDY, DAVIS has appointed Mr John van den Bosch, Mr Nigel Burton, Mrs Mary Colford, Mr Edward Cressy, Mr Peter G. (Peter) G. (Peter) Dixon, Mrs Norma Gifford, Mr Brian Jackson, Mrs Lesley Kenyon, Mrs Susan Newman and Mr Henry Robert Stobbs as assistant directors.

Dr A. A. Denton, and Mrs S. K. Morgan have been appointed chairman and chief executive of ASSOCIATED NOBLE DENTON & ASSOCIATES.

LAWSON MARDON GROUP has appointed Mr Laurence Madden as senior vice-president, Graphics North America, following the resignation of Mr Dave Hardie. Mr J. M. Dewhurst has been appointed deputy division manager, Graphics North America, and becomes president of Lawson Graphics Toronto.

Miss Gill Carrick has been appointed to the board of GODDARD KAY ROGERS AND ASSOCIATES. She is head of the research department.

Mr John Reeve has been appointed to the board of ENGLISH CHINA CLAYS. He is managing director of the group's construction division.

Mr Tony Caplin has been appointed managing director of AIR GALL COMMUNICATIONS which will shortly be joining Avon One to One Inc, a subsidiary of Pacific Telesis, a regional Bell operating company. As its managing director and president, Mr Caplin has been the driving force behind One to One's growth in the electronic mail market. He was the first British person to have been elected president of a regional Bell operating subsidiary.

Legal Notice
IN THE MATTER OF LAMANTUS CONSTRUCTION (CYPRUS) AND IN THE MATTER OF THE CYPRUS COMPANIES LAW CAP 113
NOTICE IS HEREBY GIVEN that the creditors of the above-named company, which is being voluntarily wound up, are required to send in their full names, their addresses and descriptions, full particulars of their debts or claims and the names and addresses of their solicitors (if any) to the undersigned Mr Antony Hujaropoulos F.C.C.A., of Julia House, 2 Them, Deris Street, P. O. Box 1812, Nicosia, Cyprus, and if so required by notice in writing from the said liquidator, are, personally or by their solicitors, to come in and prove their debts or claims at such time and place as shall be specified in such notice or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved.

Dated this 22 day of October 1986.
A. Hujaropoulos F.C.C.A.
Liquidator.

Mr Harry Lawrence and Richard R. (Dick) Riddell, co-directors of RICHARD (1978), will be based in Birmingham.

Mr John Sacks, deputy chairman of HENSON GROUP, has been appointed to the additional role of chief executive. Mr Archie Arneson remains executive chairman.

HENRY ANSBACHER HOLDINGS has appointed Mr Pierre Seebler to the board. He is responsible and chief executive of COBSEA, a director and member of the executive committee of Pargesa, and a director of Groupe Bruxelles Lambert. Pargesa and Groupe Bruxelles Lambert collectively own 50.64 per cent of Ansbacher.

CASSIDY, DAVIS has appointed Mr John van den Bosch, Mr Nigel Burton, Mrs Mary Colford, Mr Edward Cressy, Mr Peter G. (Peter) G. (Peter) Dixon, Mrs Norma Gifford, Mr Brian Jackson, Mrs Lesley Kenyon, Mrs Susan Newman and Mr Henry Robert Stobbs as assistant directors.

Dr A. A. Denton, and Mrs S. K. Morgan have been appointed chairman and chief executive of ASSOCIATED NOBLE DENTON & ASSOCIATES.

LAWSON MARDON GROUP has appointed Mr Laurence Madden as senior vice-president, Graphics North America, following the resignation of Mr Dave Hardie. Mr J. M. Dewhurst has been appointed deputy division manager, Graphics North America, and becomes president of Lawson Graphics Toronto.

Miss Gill Carrick has been appointed to the board of GODDARD KAY ROGERS AND ASSOCIATES. She is head of the research department.

Mr John Reeve has been appointed to the board of ENGLISH CHINA CLAYS. He is managing director of the group's construction division.

Mr Tony Caplin has been appointed managing director of AIR GALL COMMUNICATIONS which will shortly be joining Avon One to One Inc, a subsidiary of Pacific Telesis, a regional Bell operating company. As its managing director and president, Mr Caplin has been the driving force behind One to One's growth in the electronic mail market. He was the first British person to have been elected president of a regional Bell operating subsidiary.

Legal Notice
IN THE MATTER OF LAMANTUS CONSTRUCTION (CYPRUS) AND IN THE MATTER OF THE CYPRUS COMPANIES LAW CAP 113
NOTICE IS HEREBY GIVEN that the creditors of the above-named company, which is being voluntarily wound up, are required to send in their full names, their addresses and descriptions, full particulars of their debts or claims and the names and addresses of their solicitors (if any) to the undersigned Mr Antony Hujaropoulos F.C.C.A., of Julia House, 2 Them, Deris Street, P. O. Box 1812, Nicosia, Cyprus, and if so required by notice in writing from the said liquidator, are, personally or by their solicitors, to come in and prove their debts or claims at such time and place as shall be specified in such notice or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved.

Dated this 22 day of October 1986.
A. Hujaropoulos F.C.C.A.
Liquidator.

I.G. INDEX
FT for November
1,267-1,273 (+4)
Tel: 01-438 5689

This announcement appears as a matter of record only

MARLER ESTATES

Public Limited Company

Rights issue of 2,493,648
new Ordinary Shares of 25p each
at 450p per share

underwritten by
Great Pacific Capital S.A.

October 1986

NEW ISSUE This announcement appears as a matter of record only. October, 1986

NISSAN MOTOR CO., LTD.

(Nissan Jidosha Kabushiki Kaisha)
(Incorporated under the Commercial Code of Japan)

¥10,000,000,000
8½ per cent. Bonds Due 1993
ISSUE PRICE 117½ PER CENT.

Daiwa Europe Limited
IBJ International Limited
Banque Nationale de Paris
Manufacturers Hanover Limited
The Nikko Securities Co., (Europe) Ltd.
Yamaichi International (Europe) Limited
Fuji International Finance Limited
Goldman Sachs International Corp.
Samuel Montagu & Co. Limited
S.G. Warburg Securities

GRANVILLE

Granville & Co. Limited
21 Lower Lane London EC3R 8EP Telephone 01-621 1212
Member of FIMBWA

High	Low	Company	Price	Change	Gross Yield (%)	P/E	Fully Paid
146	118	Ass. Brit. Ind. Ord.	133	-	7.3	8.1	7.8
161	121	Ass. Brit. Ind. GULS...	130	-	10.0	7.7	-
126	83	Bechtel Group	88	-	7.6	7.8	8.7
48	28	Armings and Rhodes...	37nd	-	4.2	11.4	8.2
188	108	Berdon Hill	139	+1	4.6	2.3	22.5
34	42	Boy Technology	64nd	-	10.2	10.0	9.1
201	76	CCL Ordinary	97	+1	2.3	3.0	8.9
152	88	CCL Type Conv. P.	89	-	15.7	17.8	-
233	80	Frederick Parker Group	23	-	10.2	10.2	8.8
94	83	Carborundum 7.5pc Pl.	91	-	10.7	11.5	12.2
148	48	Deborah Services	148	-	7.0	4.5	15.2
32	30	Deborah Services	32	-	10.2	10.2	8.8
125	50	George Blair	100	-	3.5	3.8	3.7
33	20	Ind. Precision Castings	39	+1	6.7	7.2	8.3
218	152	James Burrough	152nd	-	10.2	10.2	8.8
128	101	Jackman Group	128	-	6.1	4.8	8.7
377	228	James Burrough	370	-	17.0	4.8	10.4
100	47	Record Highway Sppt	93	+1	12.8	12.8	8.8
1035	342	Multihouse NV	940	-	-	-	44.0
380	280	Record Highway Ord.	379	-	-	-	4.8
100	17	Record Highway Sppt	87	-	14.1	16.2	4.8
30	32	Robert Jenkins	30	-	-	-	4.0
36	28	Scruttons "A"	36	-	4.8	7.7	7.8
127	88	Towley and Carlisle	122nd	-	8.7	8.8	11.7
370	320	Trevan Holdings	322	-	7.9	2.5	6.7
102	47	Walker Alexander	97nd	-	2.8	4.1	12.7
228	190	W. S. Yates	197	-	17.4	8.8	18.7

Consolidated FIRST-HALF RESULTS and PREFERRED SHARE ISSUE

Europe's leading manufacturer of low-voltage electrical fittings, Legrand, announces the following results for the first half of 1986:

(In F. million)	1985	1985	1st half 1986	%
Sales	4,470	2,253	2,341	+4%
Pre-tax income	354	189	307	+62%
Post-tax income (Group share)	191	93	170	+83%
(% of sales)	4.3%	4.1%	7.3%	
Funds provided from operations (cash flow)	482	220	302	+37%

The improvement in margins, announced at the start of the year, occurred more rapidly than anticipated, due to the convergence of several factors, notably:

- A rise in domestic sales volumes of around 3% relative to the average figure for 1985;
- The result of rationalisation measures taken over several years;
- Stable raw materials prices;
- Falling financial expenses and corporate tax.

The Group therefore expects 1986 margins to show a distinct improvement on 1985.

On 8 October 1986, the Board of Directors announced a one-for-ten preferred stock issue, at an offer price of F. 3.650 per share, for a total of F. 431 million.

Legrand's shares are quoted on the Paris Stock Exchange.

Co-operative Bank p.l.c.

(Incorporated in England under the Companies Act, 1948 to 1985)

£75,000,000
Subordinated Floating Rate Notes 2000

Holders of Floating Rate Notes of the above issue are hereby notified that for the interest period from 21st October, 1986 to 21st January, 1987 the following information will apply:

1. Rate of Interest: 11½% per annum
2. Interest Amount payable on Interest Payment Date: £145.72 Per £25,000 nominal or £145.719 Per £50,000 nominal
3. Interest Payment Date: 21st January, 1987

Agent Bank
Bank of America International Limited

FINANCIAL TIMES SURVEY

Wednesday October 22 1986

Arctic Regions

Modern technologies are opening up this vast area of the Nordic countries, and reaching its potentially huge natural resources. Traditional ways of life are already under threat. Strategically, the Arctic is part of the web of Superpower politics.

By Kevin Done, Nordic Correspondent

ONE OF THE world's last frontiers, the Arctic is coming under increasing pressure as the focus of strategic superpower rivalry sharpens on the Arctic Ocean, and new technologies are developed to explore and exploit the region's potentially rich natural resources.

Norway, Sweden and Finland, with large parts of their countries lying north of the Arctic Circle, have an important stake in the Arctic's development and technologies for opening up the region.

At the same time they face similar problems in maintaining their fragile regional economies in the north in what is perhaps Europe's last wilderness. The areas are vast and only sparsely populated and the pull of the larger cities to the south is almost impossible to resist.

Confronted by their large superpower neighbour to the east and with their northern regions on the doorstep of the Kola Peninsula, where the world's largest naval base is situated, Norway, Sweden and Finland are also caught up in the increasingly delicate and complex security and defence puzzle of the Arctic which has come to play a central role in the balance of deterrence between the US and the Soviet Union.

The delicate balance of security policies pursued by Norway, Sweden and Finland have helped to ensure several decades of relatively low tension in the Nordic region and the surrounding waters of the Norwegian Sea, the Barents Sea and the Arctic Ocean.

Norway, in particular, which shares a common 196-kilometre border with Soviet Union at the extremity of Nato's northern flank, is less than 100 kilometres from major Soviet bases, which play a vital role in the context of the competition and central balance of deterrence between the US and the Soviet Union, as well as Moscow's global interests and ambitions.

The southern Barents Sea is the only year-round ice-free entrance from the Soviet Union to the world oceans, hence the military build-up by the Soviets of the Kola Peninsula which is the home of the Soviet northern fleet.

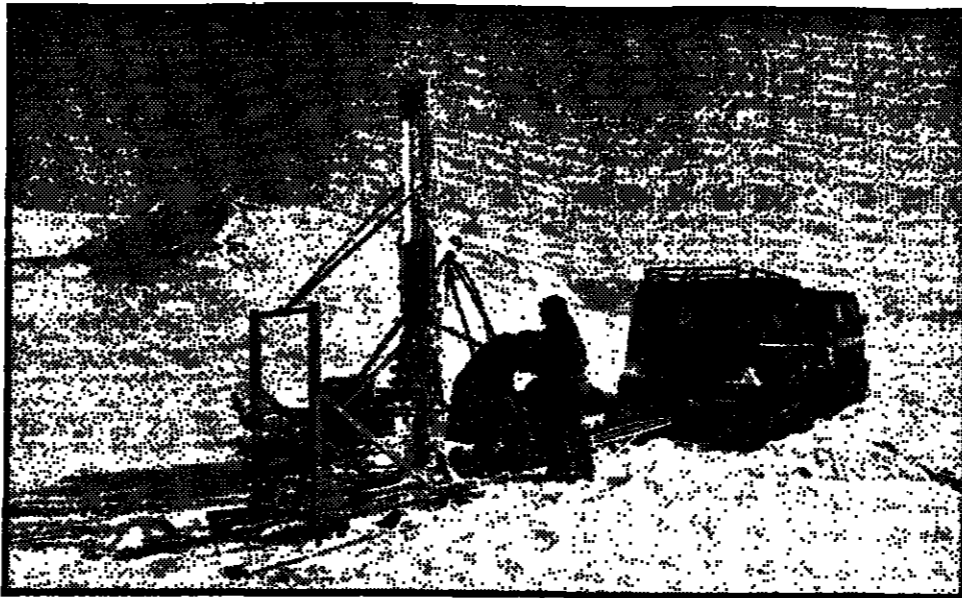
A new shadow has passed over the Scandinavian Arctic this year with the radioactive fallout from the Chernobyl nuclear accident, which has contaminated a large part of the reindeer herds that for hundreds of years have been the mainstay of the Lapps, the people who have inhabited the northern region of Scandinavia and the north-west corner of the Soviet Union since ancient times.

Sametnam, the country of the Lapps, or the Saami as they prefer to be called, is intersected today by four national boundaries. There are reckoned to be some 20,000 Saamis in Norway, 10 to 15,000 in Sweden, 3,000 in Finland and about 2,000 in Russia.

Their way of life has come under steadily increasing pressure as modern society has put heavy demands on the natural resources of the Arctic region. The development of iron ore and other minerals, of the forest industry, hydro-electric power and most recently tourism, has made deep inroads into reindeer grazing grounds, undermining the Saami's traditional livelihood.

The fall-out from Chernobyl has struck a deep psychological blow, as the contaminated reindeer have been condemned as animal feed for milk and for farms, and every animal slaughtered has been tested to establish the becquerel count of caesium 137.

Many of the communities in Arctic Scandinavia are particularly dependent on one industry, whether mining, fishing and fish processing or forestry, and unemployment is high as operations in several of these sectors have been rationalised and cut back to meet the other wild fluctuations of world markets.



Norwegian oil company team carrying out seismic tests for hydrocarbons

Hardened by such experiences, however, there are signs in parts of the Arctic provinces of a new vigour as communities seek to fight the powerful centralising tendencies and attempt to diversify local economies.

For example, Sweden's most northerly municipality, Kiruna, is trying to encourage the development of high-technology industries in computer software and electronics by boosting its links with the country's fledgling space industry.

Just south of the Arctic Circle in the Finnish university city of Oulu on the Gulf of Bothnia, local leaders are following international example by setting up a technology park to capitalise on research expertise available at the university.

The new industrial policies are being promoted by the university and other research institutions to help the region cope with the problems of

industrial change. Faced by unemployment of about 10 per cent and the statistic of two extra young people coming on to the labour force for every worker going into retirement, Oulu is investing heavily in information technology training and in backing fledgling high-tech companies.

Such opportunities are clearly lacking in the much smaller communities further north, however, but even there can be found signs of increasing local enterprise, the tourist industry included.

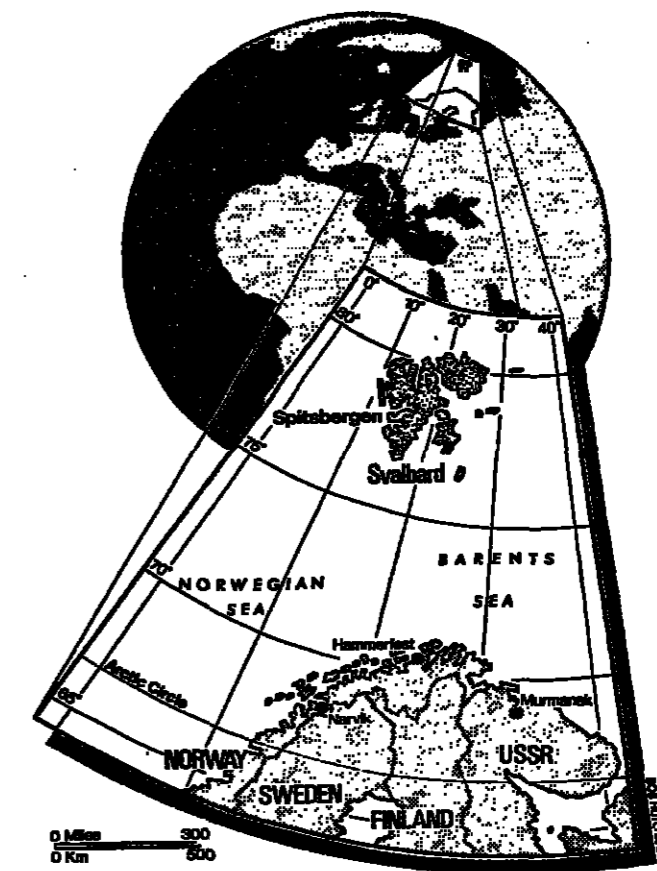
Communications in the Arctic have been improved, not least by the new Nordkloten Road, which in 1984 finally opened a direct road link through the mountain chain separating the hinterland of Swedish Lapland and Norway's north-western coast at Narvik.

While the lure of the vast areas of wild unspoiled nature

attracts tourists, the region is also being opened up for quite new forms of resource exploitation in the shape of the hunt for petroleum which in recent years has moved offshore into the Barents Sea in both Norwegian and Soviet waters.

The continental shelf of the countries located around the rim of the Arctic Ocean represents the largest continuous shelf area in the world. The active exploitation of onshore resources is already well underway. Some 60 per cent of Soviet production of petroleum is extracted under conditions of permafrost in western Siberia, while close to a fifth of US oil production comes from Alaska.

Norway hitherto has concentrated its hydrocarbon search in the closer waters of the North Sea, but in fact as much as 70 per cent of its continental shelf is found under Arctic waters north of Latitude 70 deg North.



Drawing on the advances in technology and the experience gained from North Sea operations, the Norwegian government has gradually opened areas in the north for exploration. Drilling operations off northern Norway started in 1980 and under the present licensing round are expanding northwards and eastwards more deeply into the Barents Sea.

The Norwegian government is concerned that the current low level of oil prices could impede the exploration and development of new fields in high-risk, high-cost areas such as the Arctic. Judging from the latest offshore licensing round, the oil companies are still interested in exploring these new frontiers, however, in a region where only scant knowledge exists as yet as to the magnitude and character of the resources.

At the same time, Norway and the Soviet Union have still

to come to grips with the disputes over the drawing of a median line delineating their respective shelf areas in the Barents Sea. The area in dispute, at 158,000 square kilometres, is bigger than the whole of the Norwegian sector of the North Sea.

The degree of access that is being won to the Arctic is clearly a double-edged sword. As Mr Torbjorn Froyssnes, former state secretary in the Norwegian Foreign Ministry points out: "The technological advances that have rendered feasible the deployment of strategic missiles in polar seas have also made possible the near quantum leap we have witnessed over the past years in the capacity to exploit the natural resources of the Arctic."

All these changes have transformed the region and its future.



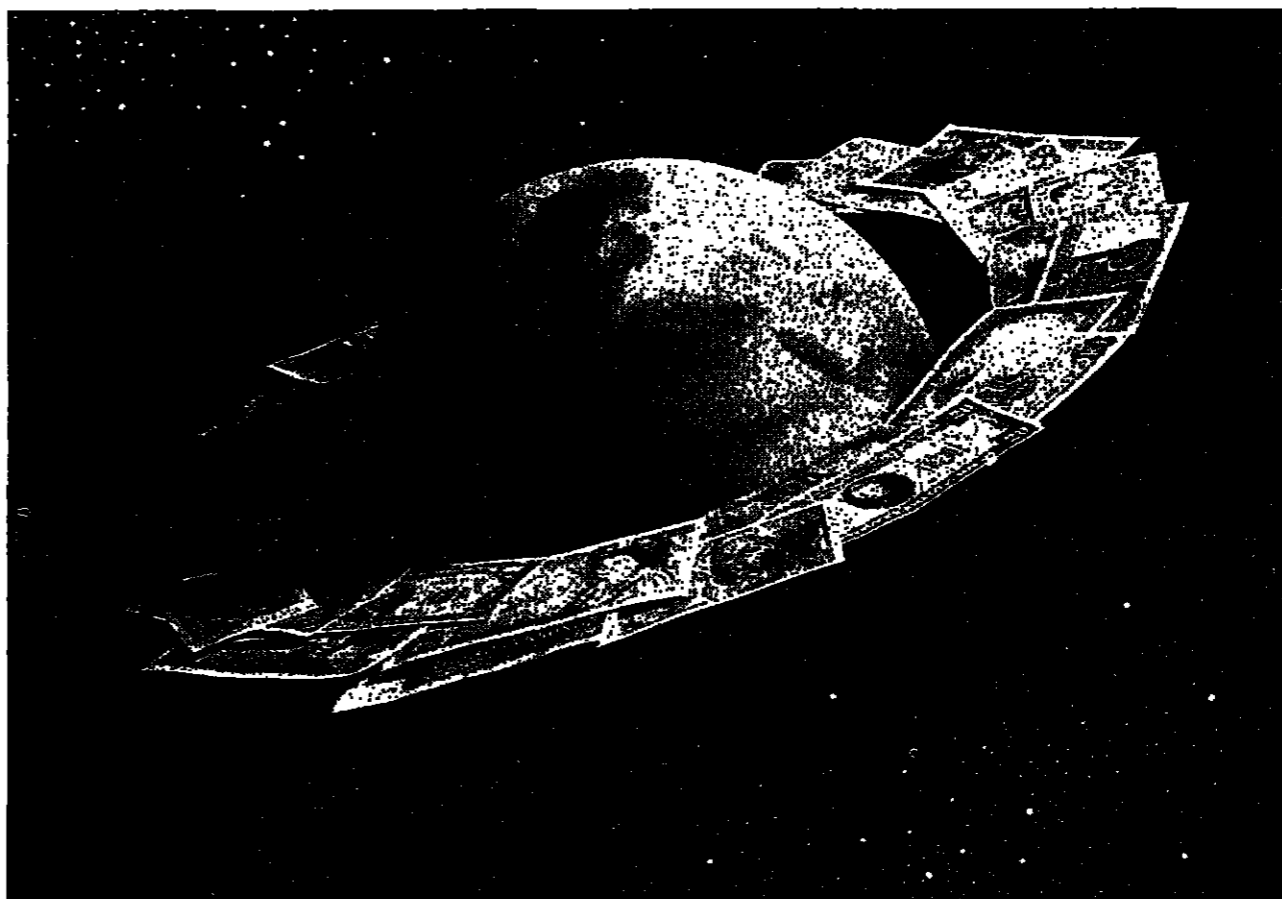
MOVING MONEY IS OUR BUSINESS

- With total consolidated assets equivalent to USD 7348 Million (end 1985), Postipankki is one of the top-three Finnish banks.
- Practically every Finnish company has an account with us, and as the leading bank in Finland for domestic payment transfers, we are your ideal partner for transmitting your payments - conveniently and efficiently.
- We are very active in international loan syndications and in securities.
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Kansallis Banking Group - The Nordic Countries' Leading Financial Expert



The Kansallis Banking Group is the largest manager of international loan facilities in the Nordic countries. Operations this year have shown that its international position has further strengthened. Moody's Investment Service gave an Aaa rating to Kansallis' medium term certificates of deposit issued on the American market. Only 32 banks in the world have this rating. The Kansallis Banking Group is the first bank in the Nordic countries to earn it. The Kansallis Banking Group's London, New York and Helsinki offices are also specialists in project financing. Kansallis' expertise in project financing is utilized from the South Pacific to the Arctic. You too could use our expertise, experience and international contacts. The Kansallis Banking Group also works for you in the Cayman Islands, Frankfurt, Hong Kong, London, Luxembourg, Moscow, Nassau, New York, Paris, Singapore, Stockholm, Tokyo, Zurich and Helsinki.

KANSALLIS BANKING GROUP
 Kansallis-Osake-Pankki
 Aleksanterinkatu 42, SF-00100 Helsinki, Finland
 Tel. +358 0 1631, telex 124412

LONDON RECENT ISSUES

Table of recent issues in the equities market, listing stock names, prices, and changes.

Table of fixed interest stocks, including government and corporate bonds, with columns for issue date, price, and yield.

Table of rights offers, detailing the terms of various public offerings and rights issues.

Disclaimer and notes regarding the accuracy of the data and the inclusion of certain securities.

Company Notices

Notice from Kansallis Osake Pankki regarding a floating rate note issue.

Legal Notices section containing various court notices and legal announcements.

FT CROSSWORD PUZZLE No. 6,157

A crossword puzzle grid with numbered squares and a list of clues.

ACROSS clues for the crossword puzzle, including 'Dance-orchestra led by girl' and 'River crustacean the French regard accused'.

DOWN clues for the crossword puzzle, including 'It's a comfort to know sun has one' and 'Clear about embargo on strip of material'.

AUTHORISED UNIT TRUSTS

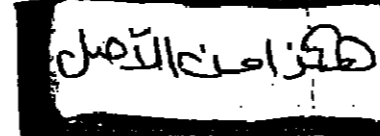
Large table listing authorized unit trusts, including names, managers, and performance data.

FT UNIT TRUST INFORMATION SERVICE

Main table of unit trust information, listing various funds, their managers, and detailed performance metrics.

Scottish Widows' Fund Management

Table listing Scottish Widows' Fund Management products and their performance.



AUTHORISED UNIT TRUSTS & INSURANCES

Table listing various unit trusts and insurance companies, including names like 'Windsor Trust Managers' and 'Wright Seligman Fund Managers Ltd'.

INSURANCES

Large table listing various insurance policies and providers, including 'AA Friendly Society', 'Abney Life Assurance Co Ltd', and 'Aetna Life Insurance Co Ltd'.

Table listing various insurance policies and providers, including 'Equity and Law-Centel', 'Hill Samuel Life Assur-Centel', and 'M & G Group-Centel'.

Table listing various insurance policies and providers, including 'Merchandise Life Insurance Co (UK)', 'Pioneer Mutual Insurance Co Ltd', and 'Prudential Assurance Co Ltd'.

Table listing various insurance policies and providers, including 'Royal Life Assurance Ltd', 'Scottish Amicable Investments-Centel', and 'Scottish Widows Group'.

Table listing various insurance policies and providers, including 'Scottish Widows Group' and 'Scottish Amicable Investments-Centel'.

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INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and overseas funds, including company names, fund names, and numerical values.

Table listing various overseas funds, including company names, fund names, and numerical values.

Table listing various money funds, including company names, fund names, and numerical values.

Table listing various money market bank accounts, including bank names, account names, and numerical values.

Table listing various insurance and overseas funds, including company names, fund names, and numerical values.

Table listing various overseas funds, including company names, fund names, and numerical values.

Table listing various money funds, including company names, fund names, and numerical values.

Table listing various money market bank accounts, including bank names, account names, and numerical values.

NOTES: Prices are in pence unless otherwise indicated and those quoted are with a profit after UK tax. Yield is given in % unless otherwise stated. All values are in pence unless otherwise stated.

Table listing traditional options with 3-month call rates, including company names and numerical values.

LONDON SHARE SERVICE

BRITISH FUNDS: Table listing various investment funds with columns for name, price, and other financial metrics.

BUILDING, TIMBER, ROADS - Cont: Table listing shares in the building, timber, and roads sectors.

ENGINEERING - Continued: Table listing shares in the engineering sector.

Over Fifty Years: Table listing shares of companies that have been established for over fifty years.

DRAPERY & STORES - Cont: Table listing shares in the drapery and stores sectors.

ELECTRICALS: Table listing shares in the electrical sector.

INT. BANK AND O'SEAS GOVT. STERLING ISSUES: Table listing international bank and overseas government sterling issues.

CHEMICALS, PLASTICS: Table listing shares in the chemicals and plastics sectors.

INDUSTRIALS - Continued: Table listing shares in various industrial sectors.

CORPORATION LOANS: Table listing various corporate loans.

DRAPERY AND STORES: Table listing shares in the drapery and stores sectors.

FOOD, GROCERIES ETC: Table listing shares in the food and groceries sectors.

COMMONWEALTH & AFRICAN LOANS: Table listing commonwealth and African loans.

BANKS, HP & LEASING: Table listing shares in banks, hire purchase, and leasing sectors.

HOTELS AND CATERERS: Table listing shares in hotels and caterers sectors.

BEERS, WINES & SPIRITS: Table listing shares in the beer, wine, and spirit sectors.

AMERICANS - Cont: Table listing shares in American companies.

INDUSTRIALS (Misc.): Table listing miscellaneous industrial shares.

AMERICANS: Table listing shares in American companies.

BUILDING, TIMBER, ROADS: Table listing shares in the building, timber, and roads sectors.

ENGINEERING: Table listing shares in the engineering sector.

AMERICANS (continued): Table listing shares in American companies.

BUILDING, TIMBER, ROADS (continued): Table listing shares in the building, timber, and roads sectors.

ENGINEERING (continued): Table listing shares in the engineering sector.

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INDUSTRIALS—Continued

Table of industrial stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc., with columns for price and change.

LEISURE—Continued

Table of leisure stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc., with columns for price and change.

PROPERTY—Continued

Table of property stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc., with columns for price and change.

INVESTMENT TRUST—Cont.

Table of investment trust stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc., with columns for price and change.

FINANCE, LAND—Cont.

Table of finance and land stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc., with columns for price and change.

MINES—Continued

Table of mine stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc., with columns for price and change.

INSURANCE

Table of insurance stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc., with columns for price and change.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc., with columns for price and change.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc., with columns for price and change.

SHIPPING

Table of shipping stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc., with columns for price and change.

SHOES AND LEATHER

Table of shoe and leather stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc., with columns for price and change.

SOUTH AFRICANS

Table of South African stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc., with columns for price and change.

LEISURE

Table of leisure stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc., with columns for price and change.

PROPERTY

Table of property stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc., with columns for price and change.

TRUSTS, FINANCE, LAND

Table of trust, finance, and land stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc., with columns for price and change.

PLANTATIONS

Table of plantation stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc., with columns for price and change.

OVERSEAS TRADERS

Table of overseas trader stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc., with columns for price and change.

MINES

Table of mine stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc., with columns for price and change.

Notes and regional/irish stocks section at the bottom of the page, including a table of regional and Irish stocks.

LONDON STOCK EXCHANGE

Steady but slow trading session coloured by late bid for Imperial Continental Gas

Account Dealing Dates table with columns for Option, First Declared, Last Account, Dealings, Days, Dealings, Day

London securities markets were featured by firmness in Government bonds and in oil stocks, although technical factors played a significant role in both sectors.

Government bonds had a good day, commented one leading house. Gains ranged to around 1/2 of a point, with most of the upturn showing within the first half of the session.

Oil stocks were also firm, with the FTSE 100 Index ending 1.0 up at 1581.2, and the FT ordinary index 0.8 higher at 1265.2.

Heath up again Comment on the welcome bid for PWS International and suggestions that Citicorp could possibly launch a counter offer.

Among chemicals, old takeover favourite Fisons attracted revived demand and closed 8 higher at 235p.

LCP jump on bid Comment on the welcome bid for PWS International and suggestions that Citicorp could possibly launch a counter offer.

Low and Bonar react Low and Bonar met with selling following acquisition news and the proposed funding arrangements.

FINANCIAL TIMES STOCK INDICES table with columns for Government Sec, Fixed Interest, Ordinary V, Gold Mines, Ord. Div. Yield, Earnings Ytd % (incl), P/E Ratio (incl), Total Returns (Est), Equity Turnover, Equity Shares, Equity Traded (mil)

LONDON REPORT AND LATEST SHARE INDEX TEL. 01-246 8626 table with columns for 10 a.m., 11 a.m., Noon, 1 p.m., 2 p.m., 3 p.m., 4 p.m.

GEC closed the same amount lower at 164p. Secondary issues featured Prestwick, 9 down at 40p, after 38p, following news of the final dividend omission.

offerings and lack of support prompted a reaction of 10 to 15p in Diploma. Sterling Industries, sharply higher in the previous trading session on its link with British and Commonwealth, eased 5 to 15p following profit-taking.

utors and employees of the company. Co-founder Jon Savers resigned last week but will be staying with Moorgate for some time on a consultancy basis.

Oils move higher

The IC Gas bid situation dominated proceedings in the Oil sector although the leaders made fresh progress helped by higher crude prices overnight and subsequent reports that OPEC had concluded a successful quotas agreement.

Quotations opened a shade firmer for choice, but this merely reflected professional short covering and leading trading centres reported that institutional investors were still reluctant to open fresh positions.

is about to float off its 33 per cent interest in the Porgora high grade gold deposit in Papua New Guinea.

Other explorers were featured by North Katanga, finally 5 up at 50p, with the Warrants 4 dearer at 40p, while Emperor, 25p, and Kidston, 35p, rose 13 and 10 respectively.

Traded Options Total contracts transacted in Traded Options amounted to

YESTERDAY'S ACTIVE STOCKS table with columns for Stock, Price, Change, Day's Change, %

MONDAY'S ACTIVE STOCKS table with columns for Stock, Price, Change, Day's Change, %

RISES AND FALLS YESTERDAY table with columns for British Funds, Corporate, Bond, and Foreign Bonds, Shares, Derivatives, Financial Provisions, Options, Futures, Commodity, and Others

NEW HIGHS AND LOWS FOR 1986 table with columns for Stock, High, Low

FT-ACTUARIES INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table of FT-ACTUARIES INDICES with columns for Index No., Day's Change, % Change, Est. Yield, Gross Div. Yield, Earnings Yield, Div. Yield, Index No., Index No., Index No., Index No.

FIXED INTEREST

Table of FIXED INTEREST with columns for Price Indices, Times, Day's Change, % Change, Mon, % of 1986, % of 1980, % of 1975, % of 1970, % of 1965, % of 1960, % of 1955, % of 1950, % of 1945, % of 1940, % of 1935, % of 1930, % of 1925, % of 1920, % of 1915, % of 1910, % of 1905, % of 1900

LONDON TRADED OPTIONS

Table of LONDON TRADED OPTIONS with columns for Calls, Puts, Options, Min, Max, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec

EUROPEAN OPTIONS EXCHANGE

Table of EUROPEAN OPTIONS EXCHANGE with columns for Series, Vol., Last, Bid, Ask, Stock

BASE LENDING RATES

Table of BASE LENDING RATES with columns for Bank, %

WORLD STOCK MARKETS

Table of world stock markets including Australia, Germany, Norway, Austria, Japan, Canada, Hong Kong, Singapore, New York, and various indices. Columns include country, stock name, price, and change.

Table of Canadian stock markets including Toronto and Montreal. Columns include stock name, price, and change.

Table of various stock indices including Australia, Belgium, Denmark, France, Italy, Netherlands, Norway, South Africa, Switzerland, and the World Index.

OVER-THE-COUNTER

Table of over-the-counter market closing prices for various stocks, including companies like Pfizer, Amgen, and others.

TOKYO

Electric Power and gas utilities declined almost across the board, with Kansai Electric Power slumping Y280 to Y310.00.

Major domestic demand-related stocks also fell sharply. Among general contractors, Kajima slid Y20 to Y1,000 and Taisei Y3 to Y775.

Financial stocks weakened on a wide front: Tokyo Marine and Fire Insurance was down Y80 to Y1,440 and Nomura Securities Y180 to Y2,520.

By contrast, small-capital blue-chip stocks firmed on late buying. Canova added Y20 to Y1,090, Taiyū Yuden, an electrolytic capacitor and ferrite manufacturer, Y70 to Y1,230.

EUROPE

lines, volume is expected to remain low in coming days. Banks and insurers moved lower, bonds posted modest losses.

Milan finished lower after a day of active trading marked by demand for selected insurers. Montedison lost ground following an announcement by Mr Carlo De Benedetti that he had bought a stake in the group and news that it had broken off talks with Swedish biotechnology concern Fermenta.

Industrials were mostly easier with Fiat slipping L27 to L15,350 while Bostalg slipped L4 to L761. Against the trend Olivetti gained L50 to L16,400. Snia held steady at L5,450.

Paris closed mostly higher in active trading that ended the market's slide of the past five sessions. Among major French shares to post gains were Bouygues which gained Ffr 420 to Ffr 60, Lafarge Coppée, Ffr 48 to Ffr 1,280 and Pernod Ricard, Ffr 22 to Ffr 982.

SOUTH AFRICA

IMPROVED demand allowed gold shares to recover much of their recent losses in Johannesburg, and they closed firmer amid a steady bullion price. Industrials were mixed to firmer with most leaders showing gains.

Val Reefs closed R10 up at R362. Other miners followed the trend with Impala and Rustenberg platinum both higher.

INTERNATIONAL PROPERTY REVIEW THE FT EVERY FRIDAY

WORLD STOCK MARKETS (continued) with additional market data and indices.

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

12 Month	High	Low	Stock	Div. Yld.	P/E	100s High	Low	Open	Close	Change	12 Month	High	Low	Stock	Div. Yld.	P/E	100s High	Low	Open	Close	Change	12 Month	High	Low	Stock	Div. Yld.	P/E	100s High	Low	Open	Close	Change
125	145	140	AAR	4.4	19	100	23	23	23	-	125	145	140	AAR	4.4	19	100	23	23	23	-	125	145	140	AAR	4.4	19	100	23	23	23	-
126	145	140	AD	4.4	19	100	23	23	23	-	126	145	140	AD	4.4	19	100	23	23	23	-	126	145	140	AD	4.4	19	100	23	23	23	-
127	145	140	AGS	4.4	19	100	23	23	23	-	127	145	140	AGS	4.4	19	100	23	23	23	-	127	145	140	AGS	4.4	19	100	23	23	23	-
128	145	140	AMCA	4.4	19	100	23	23	23	-	128	145	140	AMCA	4.4	19	100	23	23	23	-	128	145	140	AMCA	4.4	19	100	23	23	23	-
129	145	140	AMF	4.4	19	100	23	23	23	-	129	145	140	AMF	4.4	19	100	23	23	23	-	129	145	140	AMF	4.4	19	100	23	23	23	-
130	145	140	AMR	4.4	19	100	23	23	23	-	130	145	140	AMR	4.4	19	100	23	23	23	-	130	145	140	AMR	4.4	19	100	23	23	23	-
131	145	140	AMT	4.4	19	100	23	23	23	-	131	145	140	AMT	4.4	19	100	23	23	23	-	131	145	140	AMT	4.4	19	100	23	23	23	-
132	145	140	AMT	4.4	19	100	23	23	23	-	132	145	140	AMT	4.4	19	100	23	23	23	-	132	145	140	AMT	4.4	19	100	23	23	23	-
133	145	140	AMT	4.4	19	100	23	23	23	-	133	145	140	AMT	4.4	19	100	23	23	23	-	133	145	140	AMT	4.4	19	100	23	23	23	-
134	145	140	AMT	4.4	19	100	23	23	23	-	134	145	140	AMT	4.4	19	100	23	23	23	-	134	145	140	AMT	4.4	19	100	23	23	23	-
135	145	140	AMT	4.4	19	100	23	23	23	-	135	145	140	AMT	4.4	19	100	23	23	23	-	135	145	140	AMT	4.4	19	100	23	23	23	-
136	145	140	AMT	4.4	19	100	23	23	23	-	136	145	140	AMT	4.4	19	100	23	23	23	-	136	145	140	AMT	4.4	19	100	23	23	23	-
137	145	140	AMT	4.4	19	100	23	23	23	-	137	145	140	AMT	4.4	19	100	23	23	23	-	137	145	140	AMT	4.4	19	100	23	23	23	-
138	145	140	AMT	4.4	19	100	23	23	23	-	138	145	140	AMT	4.4	19	100	23	23	23	-	138	145	140	AMT	4.4	19	100	23	23	23	-
139	145	140	AMT	4.4	19	100	23	23	23	-	139	145	140	AMT	4.4	19	100	23	23	23	-	139	145	140	AMT	4.4	19	100	23	23	23	-
140	145	140	AMT	4.4	19	100	23	23	23	-	140	145	140	AMT	4.4	19	100	23	23	23	-	140	145	140	AMT	4.4	19	100	23	23	23	-

Continued on Page 41

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NYSE COMPOSITE CLOSING PRICES

Table of NYSE Composite Closing Prices. Columns include Stock, P, E, 100s, High, Low, and Change. Includes sub-sections like 'Continued from Page 40' and 'Over-the-Counter'.

AMEX COMPOSITE CLOSING PRICES

Table of AMEX Composite Closing Prices. Columns include Stock, P, E, 100s, High, Low, and Change. Includes sub-sections like 'Continued from Page 40' and 'Over-the-Counter'.

OVER-THE-COUNTER Nasdaq national market, closing prices

Table of Over-the-Counter (Nasdaq) national market closing prices. Columns include Stock, P, E, 100s, High, Low, and Change. Includes sub-sections like 'Continued from Page 40' and 'Over-the-Counter'.

AMSTERDAM/DELFT/EINDHOVEN GRONINGEN/HAARLEM/HEEMSTED/ LEIDEN/LEIDERDORP/OEGSTGEEST/ RUSWIJK/ROTTERDAM/UTRECHT/WASSENAR THE NETHERLANDS. Includes contact information for Richard Willis.

FINANCIAL TIMES SURVEY

Advertising

Advertising revenue is set to scale new heights this year and the upswing is largely across the board as the result of a consumer boom

Takeovers prove infectious

By Feona McEwan

ONE POCKET of the British economy that continues to amaze observers by its enduring good health is the advertising industry. Despite the horror stories (and in stark contrast to them) of record unemployment, high interest rates and falling exports, agencies and media owners are basking in what the Advertising Association records as "raging boom conditions."

Record expenditure for 1985 topped £4.6bn (8.4 per cent up on the previous year) and a new peak looks set to be conquered this year with an estimated 12 per cent improvement on that. Latest figures for the second quarter of 1986 show the upswing happily distributed across the board—radio excepted—which suggests the total expenditure cake is expanding. Television is up 21 per cent (on 1985) quality daily newspapers 18 per cent, free newspapers 16 per cent and posters the same. Business and professional advertising shows a 10 per cent advance.

Advertising has enjoyed vigorous growth over the past 10 years—unbroken save for a mini downturn in classified advertising. Since 1975 the industry has shown a 66 per cent real growth rate. "This makes advertising one of the country's most successful industries," says Mr Mike Waterson, research director of the Advertising Association.

The reasons for the upswing stem from the two touchstones of advertising health, company profits, which are rising and consumer spending (exports

included) which, according to Mr Waterson, is soaring. "There's no doubt about it, we're in the middle of a consumer boom."

Figures aside, much of the news this year has been of the agencies making takeover fever and mega-mergers, prove infectious leading to a record number of battles in the City. In these contests Guinness won Distillers, and Bells, Allied-Lyons fought off Elders IXL, Hanson won Imperial.

Advertising caught the bug, led by the Saatchi brothers. Their controversial acquisition of Ted Bates, the world's number three agency group, certainly won them the coveted title of becoming the world's largest agency group, but at a price.

Heavy haemorrhaging of billings (though increasingly balanced by new wins), client resistance to mergers, board room rows and subsequent dampening of City ardour in the stock have dealt the UK's gilded brothers their first real headache.

Other signs of UK imperialism in the US—traditionally the pattern has been the other way around—came from Wight Collins Rutherford Scott which made two major US acquisitions and Lowe Howard Spink Marschalk which continued its expansion at home and abroad. Elsewhere, agencies of a less globally ambitious nature broadened their service base by diversifying into related services, such as sales promotion, public relations, design and direct mail.

For advertisers, the pressing

problem remains the efficiency of the advertising pound. The high cost of television airtime (up about 24 per cent ahead of the retail price index) is forcing many to question the efficiency of their media buying operations. And with audience levels down by about 5 per cent, contractors are being urged to improve programming.

In many ways, 1986 will go down as a catharsis in the newspaper world. New technologies—despite traumatic labour pains—new publications, and improved efficiency coupled with record revenues have restored some of the dynamism of the medium, long since stolen by television. In 1985, figures show that the qualities clawed back against the regional press to the 50:50 ratio of 1980.

Overall national press rose 3.9 per cent to £747m and regionals by 2.5 per cent to £1003m. The free press, especially strong in the Midlands and the north of England, continued its advances with weeklies up 10.7 per cent.

Television, recovered from its early dive last year and freed from the introspection brought on by the Peacock Committees investigations into advertising on the BBC, produced a half-yearly rise of 26 per cent (not accounting for inflation) and industry sources predict an overall rise of 16 per cent for 1986. Last year the medium rose by 3.5 per cent in real terms.

The third largest medium in the UK, direct mail, shot up by 6.3 per cent last year to £255m, and for the first half of 1986

shows a rise of 15 per cent to £290m.

Posters achieved £164m last year, a rise of 8.3 per cent though they continue to battle for market share. Since the demise of British Posters in 1982, the lack of a central marketing body has seen the share drop from 5 per cent to 3.7 per cent. New hopes are pinned on Poster Marketing which aims to promote the medium aggressively.

Though still struggling with its revenues (down 5 per cent last year to £82m), the news on the radio front is optimistic. Morale was boosted by the new Joint Industry Committee for Radio Audience Research study which showed the weekly reach of commercial radio had risen from 42 to 45 per cent since 1982 and that it had regained its brand leadership over BBC's Radio 1. Positive signs of faith in the medium also came from new Australian management which after snapping up one of the leading selling bodies took over a number of independent stations, and looks set to improve fortunes.

Perhaps the most significant move for radio, however, is the impending government Green Paper, expected in the autumn, which is examining the medium in the round and will advise on future directions.

Other sectors on the increase are business and professional which grew by 12 per cent last year to £244m; directories are up by 15 per cent to £209m, and cinema moved up by 12 per cent (current price) to £18m last year. Consumer magazines were the

only area of weakness in the press, losing ground partly because of intense competition from the colour supplements.

On the new media front, though cable take-up by UK residents progresses at a snail's pace, satellite television is gearing up for a renewed assault on European homes with the arrival of Superchannel (incorporating Music Box), which alongside the established Sky channel, will offer new opportunities for pan-European advertisers.

In the piranha pool of publicly-quoted agencies, the year has been one of mixed fortunes. Altogether there were seven arrivals over the past 12 months including Gold Greenlee Trot, Davidson Pearce, Abbott Mead Vickers, TMD (the first media independent to go public), Charles Barker and Lopey.

Overall the sector lost some of its sheen, not helped by the ever bright City star Saatchi losing 30p and more off its share price at one point as well as some lacklustre results from other agencies. With the ratings down, the difficulty in finding a USP (unique selling proposition) for investors and the new concerns about the marketability of agencies in the wake of Big Bang city deregulation is making it less attractive and harder for agencies to go public, according to Mr Neil Blackley, analyst with James Capel.

As one analyst put it, the mar-

ket is not fooled by a grey company coming forward primarily because it wants to cash in its chips.

Overall, publicly-quoted agencies have underperformed the market by 13.1 per cent according to James Capel/Campaign ad agency index. For the 12 months to October 6 1986, the index increased by 5.9 per cent compared to the FT all-share index which was up by 21.9 per cent.

Against the background of hyperactivity of takeover/mergers on the one hand and flotations on the other (we've had British Telecom, TSB, now British Gas and soon British Airways and the British Airports Authority), the year's big spenders have been the financial institutions.

Since 1976 the sector has grown from £30m to £300m according to Media Expenditure by Analysis (MEAL). Even the Stock Exchange has dropped its reservations and taken to advertising with a first ever corporate campaign.

Now with the city deregulation this month, Big Bang, looks set to unlock a flood of new users on to the advertising market.

Corporate advertising stands to boom. No longer the monopoly of the city agencies, every ambitious consumer agency recognises the need to provide financial expertise.

Other major spenders of 1985 include advertisers in the hi-

tech, automotive and office equipment areas.

It has been a year when the industry has taken itself to task. Last November the British Code of Advertising Practice, the rulebook for all but television and radio, was revised bringing in tighter controls and putting new emphasis on advertisers' substantiation of claims, among other things.

The promised move to grasp the nettle of television production costs which have been alarming advertisers for years, has occurred. A working party has brought together advertisers, agencies and production houses in an attempt to change operating procedures and eliminate waste. Their report is due at the end of the year.

Advertising restraints are currently cause for concern in the industry. The Takeover Panel's decision earlier in the year to ban advertising "that fails to avoid argument or invective" has sparked off moves urging the industry watchdog, the Advertising Standards Authority, to become arbiter.

Mr Jeremy Bullmore, chairman of the Advertising Association argues that though the ruling does not impact much on agency revenues, the principle at stake is "desperately important."

While the industry is wholehearted in condemning the handful of excessive takeover ads that triggered the ban, there is genuine concern at

Contents

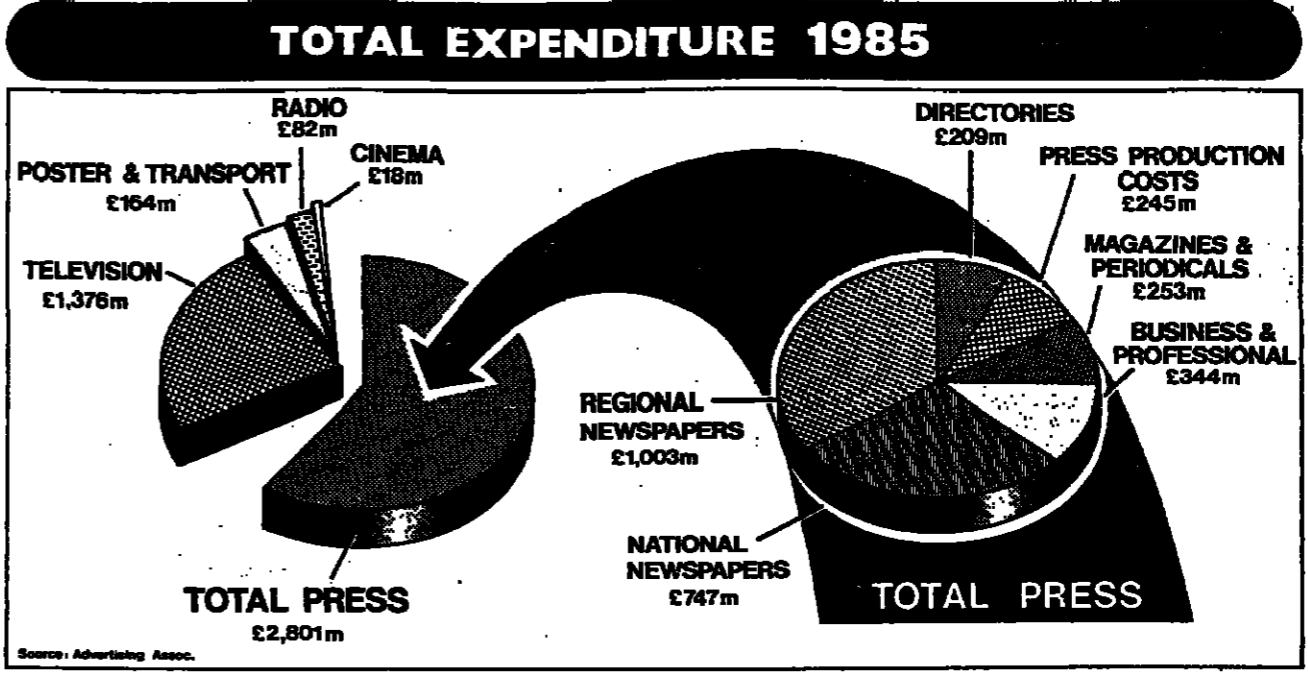
The Agencies 2
The Advertisers 2
The Media:
TV 4
New Media: Satellites 4
Radio 4
The Press 4
Outdoor advertising 4
Cinema 5
Campaign: Amstrad 5
What's new in the U.S. 6
Japan 6
Campaign: BR 6

a ruling that is seen as a clamp-down on public information.

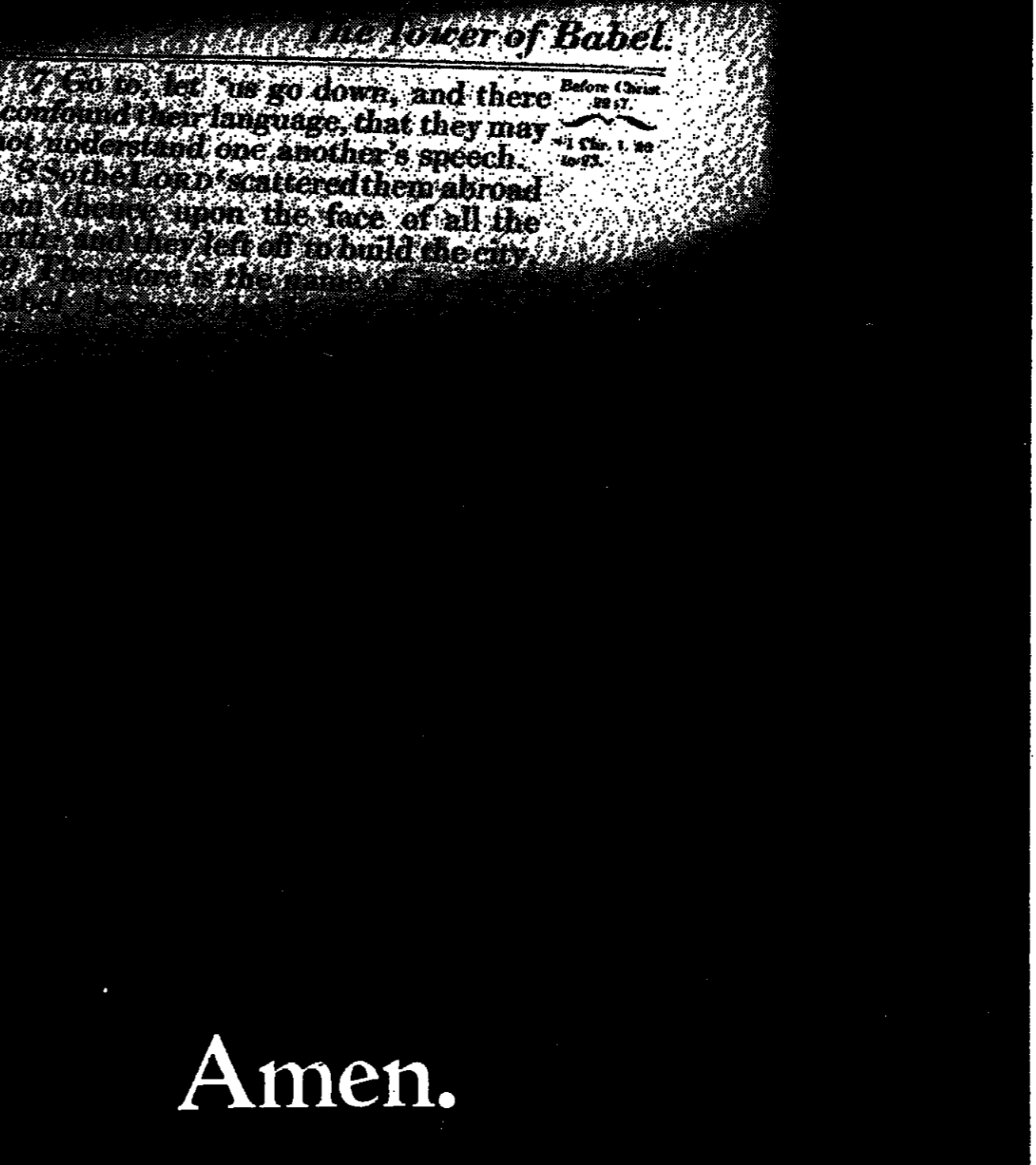
"Shareholders and the public generally are denied the pros and cons of the argument. Certain pieces of information are permissible in a shareholders' letter but not in page four advertising," says Mr Bullmore.

With an election less than two years away, the outlook for the advertising business is unsettled. The next eight months look bright, says the AA, but beyond that is an educated guess. The forecast for 1987 is 7 per cent growth overall.

What is clear, by AA reckoning, is that the industry fares better under Tory rule. All post-war Labour administrations have left the advertising share of gross national product depressed while the Conservative Party has left it higher than when it took office, it reveals.

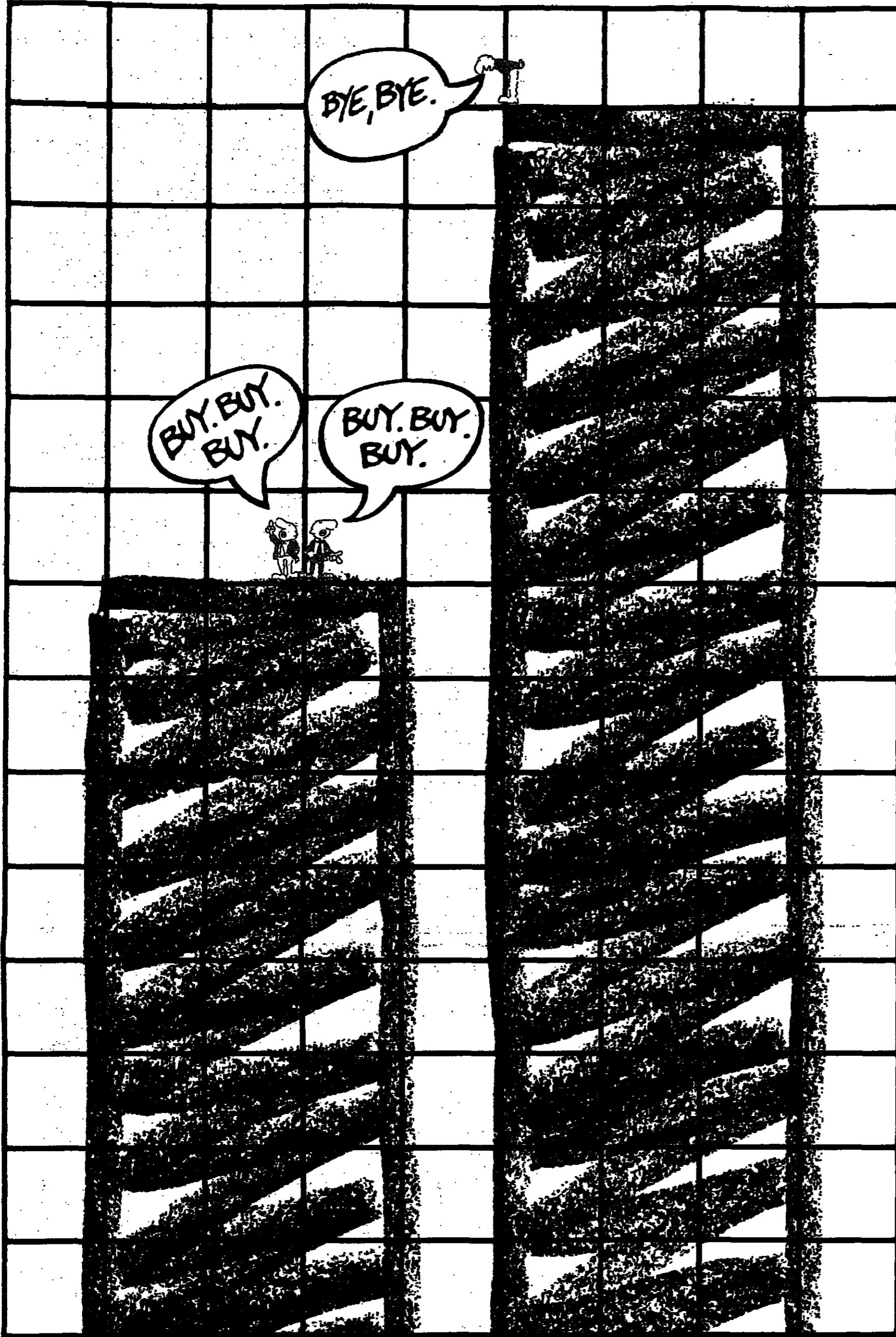


Source: Advertising Assoc.



Amen.

Shouldn't your advertising, public relations, direct marketing and sales promotions speak with one voice? Speak with Peter Warren at Ogilvy & Mather, 01-836 2466.

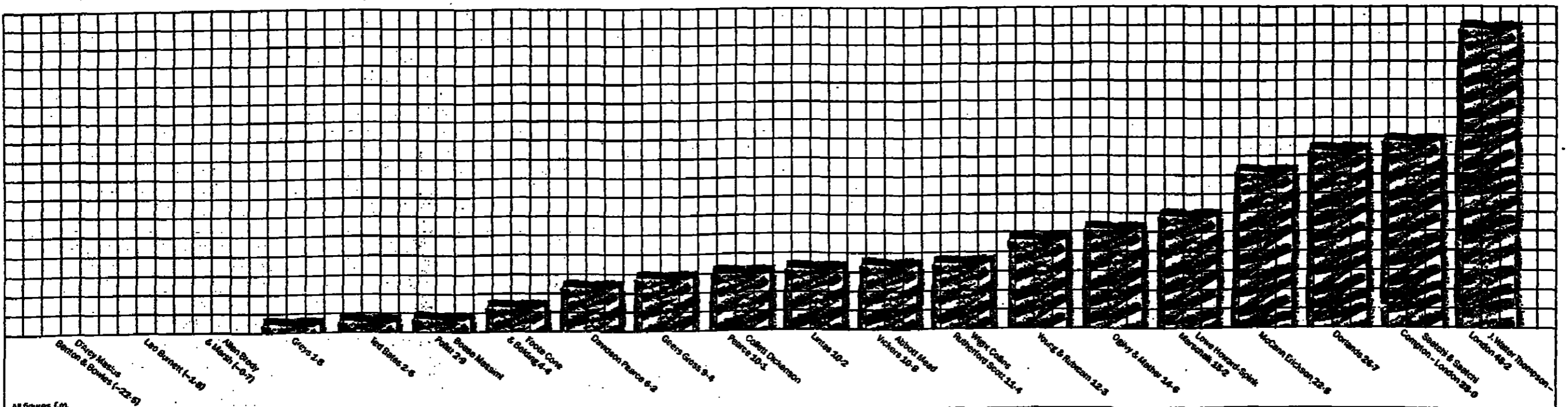


It seems that advertising is still about selling, not buying.

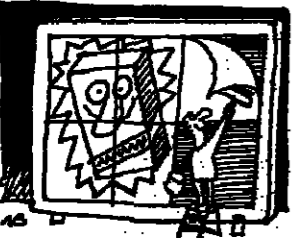
Saatchi & Saatchi Compton - London
£28.0m Additional billing.

J. Walter Thompson - London
£45.2m Additional billing.

The top 20 agencies ranked according to additional billing: 12 months to June 1986 over 1985 (MEAL).



Oscar's helping hand



OUTDOOR ADVERTISING is on the rise again: that at least is the hope of the owners of the country's 70,000 sites, plus their rivals (and colleagues) in transport advertising. In the peak year 1979, outdoor's share of the total advertising spend rose about 8 per cent. Since then it has fallen slightly, perhaps because the Office of Fair Trading banned British Posters, the one stop sales organisation which controlled 40 per cent of the sites in 1981.

Now outdoor has got its act together again. Last autumn it launched OSCAR, a research service which, for the first time, offered advertising data on the likely audience for every poster site in the country, and last spring the Outdoor Advertising Association, which includes all the leading contractors, financed Posters Marketing to promote their medium to advertisers and agencies.

Not that outdoor is without its fans. Its creative possibilities have become much appreciated in agencies in recent years. The problems were the difficulty in buying into it cheaply and easily and the lack of research information about what you were getting for your money.

A spate of specialist buying houses, such as Portland, Pinnacle, Concorde and Poster Link (now merged), and Harrison Salmons, has taken the hassle out of booking a campaign, and, although it has had its teething problems, it is expected that OSCAR will convince media and research departments that posters can be evaluated as well as any other medium, and its prices have risen more slowly than inflation. The new data suggests that you can buy an audience through outdoor typically in London for 85p a 1,000 as against the £10 per 1,000 of TV advertising. And now case histories are being prepared, for users like



Pipeline: This poster gained Saatchi & Saatchi Compton a silver award in the recent Campaign Poster Awards

is flexible: the old "fill cancelled" days are almost over. If you want a campaign quickly and you want it to run for just a week you can get it—at a price: a pre-emptive development Association Award has just been presented to Radio Rentals for its success in selling more blank tapes by poster.

Outdoor advertising will be worth around £170m this year, with posters accounting for about £117m, and transport, which is growing more rapidly, to about £53m. It is dominated by the same old names—London & Provincial, Mills & Allen, More O'Ferrall Adsel, and Arthur Maiden, but they have sharpened their ideas. The future lies with 48 sheet and 4 sheet posters rather than the traditional 16 sheet, and poor sites are being eliminated.

Arthur Maiden has recently invested £1m in a computer-controlled graphic animated display at Piccadilly Circus which converts posters into film, Mills and Allen has a similar computer pics system at Shepherds Bush, while London Provincial is about to market a "talking" poster in shopping precincts in Birmingham and Manchester.

London Transport Advertising is offering advertisers access to a nine screen "video wall" at Terminal 4 of Heathrow.

On top of these peripheral extensions to outdoor there are the eye-catching ideas of agencies and advertisers—the helicopter hovering over a board for Peugeot, the car stuck in a Citroen poster; the giant electronic plug selling the Electricity Board; the "wrapped up" poster from the GLC. Guinness actually cut a vast

chunk out of one of its sites on Westminster Bridge overnight to create the effect of a returned coupon.

This was a brave move from one of the heaviest buyers of outdoor advertising. But in recent years the drink and tobacco companies have lost their dominating hold on sites, partly, as was the case with tobacco, through government pressure, partly because the contractors wanted to attract new advertisers.

Cigarettes and tobacco still account for 20 per cent of expenditure and beer 9 per cent but food is now 15.9 per cent and categories like retailing and financial services are growing apace.

The idea now is that outdoor empt system is now operating in outdoor. To secure a prime site

on the Cromwell Road, the busiest route in Europe with 70,000 affluent motorists a day idling down it, you will have to pay heavily, and you will be expected to come up with an imaginative concept.

The recent Campaign Poster Awards showed just how bright and breezy outdoor can be—and how the big names are involved. Allied won the best individual gold for its Castlemaine XXXX poster while Beecham took the best campaign, and a silver, for Brycreem.

Among the other eye-catchers were Heineken, Swan Vestas, Shredded Wheat—and the FT. Outdoor has come out from the cold, and so it should, given that it is the oldest and most unavoidable of advertising media.

Antony Thorncroft

Campaign/Amstrad

Pitch that mirrors the product

"WE HAVE demonstrated year after year that there is a direct contribution between advertising and sales and we know how much to put in to get the right level of sales." This is not just any marketing director making this bold statement but Mr Michael Miller of Amstrad, the hi fi and computer company which has raised its profits from £1.5m in 1980 to a predicted £7.5m this year.

Amstrad takes the same direct approach to advertising that it does to manufacture. It produces very little itself, preferring to import machines from South Korea. It also leaves other companies to develop new lines knowing that it can secure an enormous business by bringing out cheaper versions.

This was its approach with the Amstrad 8256 launched just a year ago and now selling over 50,000 units a month. The advertising is handled by Delaney Fletcher Delaney and while it will win few prizes it is superbly adapted to the job in hand. The agency began working for Mr Alan Sugar, the man who created Amstrad, early in 1985. It was approached out of the blue and now handles most of the £12.5m advertising spend of the company, a sum that has trebled in the past year.

Much of the money has gone on the successful launch of the 8256, a word processor with many of the attributes of a computer and which staggered the market by selling for £285. This gave Delaney Fletcher Delaney

its selling line: "More than a word processor for less than a typewriter."

Most of the advertising is concentrated on television, going in bursts linked to the arrival of supplies—at certain periods demand has outstripped the machines available. The two commercials are aimed at businessmen, and both show off the attractions of the machine while concentrating on its price.

A problem for the agency was how to stress the obvious attraction—the price—without suggesting that it was a cheap product. The light-hearted approach skirts the difficulty. There was also the question of what to call a machine which is as much a computer as a word processor.

The knowledge that Amstrad was to launch a computer this autumn settled the matter. This is now on the market undercutting IBM dramatically with the line "Competitive with you know who. Priced as only we know how."

The launch of the Amstrad 8256 picked up an award for the best consumer durable of the year. The agency got the formula right, by not selling it just on price. There is plenty of sales copy in the press ads in up-market publications, around an eye-catching headline. It now faces a similar challenge with the computer with the knowledge that Amstrad is already plotting its next move.

Antony Thorncroft



Mr Alan Sugar, chairman of Amstrad Consumer Electronics with the new £399 Pc-compatible PC 1512

The businessman's guide to successful advertising.

Pick your favourite business-to-business medium.

Now answer these questions—and stand by for amazement.

Is your favourite business-to-business advertising medium highly cost-effective in terms of response and conversion to sales?	YES <input type="checkbox"/> NO <input type="checkbox"/>	Can you test it economically and get the results quickly?	YES <input type="checkbox"/> NO <input type="checkbox"/>
Does it avoid the wastage of other media because it's seen only by businessmen who are likely to be interested in your product or service?	<input type="checkbox"/> <input type="checkbox"/>	Can you easily use it to compare the effectiveness of alternative messages?	<input type="checkbox"/> <input type="checkbox"/>
Does it allow you to contact potential customers just as and when you choose?	<input type="checkbox"/> <input type="checkbox"/>	Is it unrestrained by the dictates of size-of-space, length-of-time or copy dates?	<input type="checkbox"/> <input type="checkbox"/>
Does it allow you to tell your complete sales story, with maximum creativity?	<input type="checkbox"/> <input type="checkbox"/>	Can you save money the first time you use it, by means of a special offer?	<input type="checkbox"/> <input type="checkbox"/>
Does it reach your target at a receptive moment, with no other advertising alongside?	<input type="checkbox"/> <input type="checkbox"/>	Can you get even greater response from it by using FREEPOST or BUSINESS REPLY—services which themselves offer big discounts the first time you use them?	<input type="checkbox"/> <input type="checkbox"/>
Can it be targeted to any size of business market—from nationwide down to one trading estate?	<input type="checkbox"/> <input type="checkbox"/>	If you've ticked all the yesses, you're using Direct Mail. Congratulations. If not, send us the coupon. Royal Mail	

«DIRECT MAIL»

To: Elizabeth Connolly, FREEPOST (no stamp required), Post Office Direct Mail Section, Room 195, 33 Grosvenor Place, LONDON SW1X 1EE

Please send me your information My company's never used Direct Mail, so we pack on Direct Mail My company's never used Direct Mail, so we may qualify for a first-time user's discount

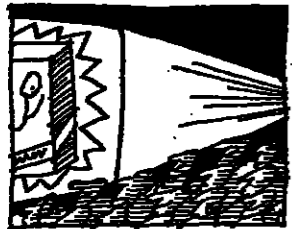
NAME & POSITION _____

COMPANY _____

ADDRESS _____

POSTCODE _____ TELEPHONE _____

Direct route to the young



THESE ARE exciting times for the cinema. It may be small in advertising expenditure in terms—bringing in not much more than £10m in revenue in a year—but it is packing plenty of incident into its affairs. Perhaps the most important is its expanding its audience.

After years of remorseless decline, from 450m cinema visits in the UK in the late 1940s to just 54m in 1984, attendances are on the increase. British Film Year, in 1985, boosted attendances by 31 per cent and the first six months of this year showed a 12 per cent gain over 1985. It is looking towards 80m admissions in 1986.

This gives cinema something to sell to advertisers. In addition all the major cinema owners are refurbishing their houses, and it is quite possible that next year could see an increase to approaching 1,200 in the number of cinema screens for the first time in generations.

Going to the cinema is becoming fashionable; the industry is being talked about in buoyant terms; a visit is now more pleasurable—even the quality of the films seems to have improved.

Against this optimistic backdrop there have been major changes in the organisation of the industry. For years it has been a duopoly and until now Pearl & Dean took over 90 per cent of the revenue and Rank most of the remainder. Then Rank won the contract to provide the advertising in the Star and Classic cinemas, owned by Cannon, from next January; shortly afterwards Cannon acquired ABC and Rank gained this enormous slice of extra business, from next July. By then Rank will be bringing advertisements to 80 per cent of the nation's cinema screens, a sharp turnaround.

A third major change was the disappearance from cinema screens this year of tobacco advertising. Six years ago it provided around 20 per cent of cinema advertising revenue. The contractors, well aware of how the wind was blowing, have made strenuous efforts to attract new clients and by the time it went the tobacco industry was responsible for about 5 per cent of the advertising.

The two most flourishing new customers for the cinema are

grocery brand and financial services. Brooke Bond, with Red Mountain coffee, Nescafé, Weetabix, and Kellogg's Start are just some of the major brands on the screens while banks like NatWest, Barclays and TSB jostle with the building societies.

Electrical goods, publishers, especially newspapers, and cars are other keen advertisers who are pushing revenue up 20 per cent on last year and it is hard to get bookings in many areas before Christmas.

The two great sales points of the cinema contractors are the dramatic impact of big screen advertising and the nature of the audience—the elusive young who watch little television. Seventy eight per cent of the cinema audience is under 35 and 60 per cent under 25. This determines the nature of the advertising, although Rank is now making a big play for children.

It is able to do so through the flexibility of the medium. You can book a week's campaign in one cinema or cover the country for a year. While it is possible to link your advertising with one particular film most campaigns are now bought on an Audience Delivery Plan whereby the advertiser decides how many people he wants to see his commercial and pays accordingly.

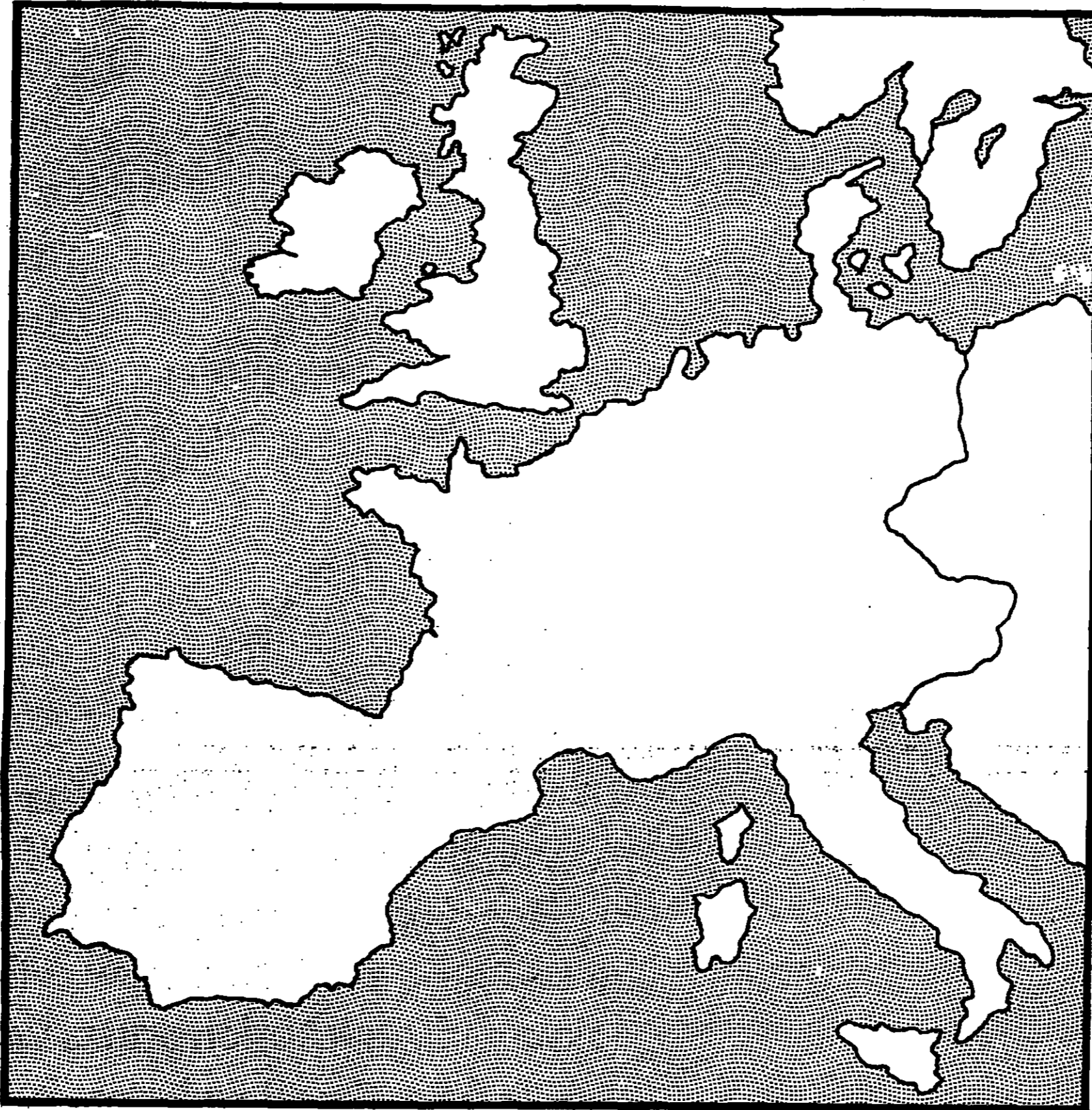
Cinema remains a cheap medium, with only a few advertisers, like Levi, Holstein and Pernod spending over £500,000 a year. Often the cost of making their commercials can be half the size of the advertising budget but they should run for at least two years.

At the other extreme the local Chinese restaurant can book a spot for between £10-£15 a week—but must commit itself to a 66 week contract. Local advertising remains useful bread and butter business (growth around £5m a year) but the future lies with persuading major manufacturers that cinema should be added to their schedule. In the past the contractors have been slow to provide a more comprehensive range of services—such as posters in cinemas; vouchers with cinema tickets; couponing in film magazines; and product placement in the actual film—but this is slowly emerging.

Above all cinema is cheap and selective. "Time Out" for example, has booked a three month campaign through Rank in cinemas in the GLC area for £30,000, the cost of a couple of peak time spots on Thames TV. And it knows it will be screened at its target audience.

Antony Thorncroft

FT/EBRS



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